

OVERSEAS NEWS

Pact offers talks on forward arms withdrawal

BY PATRICK COCKBURN AND LESLIE COLITT IN BERLIN

THE LEADERS of the Warsaw Pact yesterday offered to start talks with Nato on the withdrawal of the most dangerous conventional weapons from forward positions in central Europe.

But the Soviet Union and its allies disappointed hopes at the end of a two-day meeting in East Berlin that they would produce a detailed plan for the reduction of conventional and battlefield nuclear armaments.

The only shift in the Warsaw Pact position is to emphasise the need "to ensure the mutual withdrawal of the most dangerous offensive weapons from the zone of direct contact between the two military alliances". The four Warsaw Pact leaders also said they wanted to reduce the concentration of armed forces in the forward zone to a minimum.

In the past the Soviet Union has called for the mutual reduction of all conventional forces rather than giving priority to cutting back those with offensive capability. Nato has said that the Warsaw Pact has superiority in tank arms and tactical air power.

Mr Heinz Kohl, the secretary general of the Warsaw Pact political committee, claimed yesterday that the Pact is changing its military doctrine to a more defensive posture. He would not spell out in concrete terms which offensive weapons he believed should be eliminated in central Europe.

Mr Mikhail Gorbachev, the Soviet leader, kept a low profile during the Berlin meeting which largely restated previous positions adopted by Moscow and its allies.

The Soviet Union may have decided that the so-called zero option, abolishing medium and shorter range nuclear missiles in Europe will succeed or fail regardless of any new initiative on conventional arms. A Soviet spokesman said earlier in the week that battlefield nuclear weapons with a range of less than 500km could not be dealt with separately from conventional weapons.

He said the reason was that weapons such as tactical aircraft and missiles could be equipped with conventional warheads and an agreement only on the latter would therefore be impossible to verify.



Gorbachev—still hopeful

The offer yesterday to give priority to limiting the capability of both sides to launch a surprise attack or take offensive action is an advance on the Warsaw Pact offer in Budapest last year to reduce armed forces in Europe by 25 per cent by the early 1990s.

The so-called new Warsaw Pact doctrine has evidently been adopted at the initiative of Moscow. In February Mr Gorbachev said the basic military doctrine of both sides had to change to a more defensive posture.

Soviet arms control specialists have suggested that a reduction of conventional forces by both sides would not change the balance between the defence or the capacity of Nato and the Warsaw Pact to threaten each other. The threat would continue at a lower level of forces.

Reuters adds: The US and the Soviet Union could detonate nuclear devices on each other's territory next year to test better ways of detecting cheating on future test ban treaties, a senior US official said yesterday.

"I think both sides would like to see these experiments conducted in 1988," US nuclear expert Mr Robert Barker said at the end of two weeks of talks with Russian experts.

Mr Barker said experts would resume work in mid-July and he felt optimistic they were on the verge of launching full-scale negotiations to limit nuclear tests.

Discrepancy in Brazil's trade figures 'deliberate'

BY IVO DAWNAY IN RIO DE JANEIRO

A SENIOR official of Brazil's state trade agency, Cacex, has claimed that the \$1.2bn exaggeration of the 1986 surplus, revealed this week, must have been deliberate.

Dismissing any possibility that agency officials were involved in the scandal, Mr Nairi Salek, Cacex director, said the shortfall or nearly 20 per cent on import figures "was too big to be considered a technical mistake."

An inquiry has now been launched into the compilation of the figures that showed a end and surplus for Brazil of \$9.5bn instead of an actual outcome of \$8.3bn.

But it is already clear that the row will strengthen the hands of foreign creditors in negotiations on the country's \$113bn foreign debt. Hardliners among the commercial banks have long argued that they will only advance new funds to Brazil if full International Monetary Fund monitoring of the economy is approved.

The Brazilians have doggedly resisted the IMF on the grounds that its involvement would compromise national sovereignty. Yesterday, however, Mr Delfim Netto, a former planning minister and Mr Salek's deputy, said the scandal "is an except with a devastating impact on Brazilian credibility."

Mr Netto said the figures must have been deliberately manipulated in order to strengthen Brazil's position in negotiations on debt rescheduling with the banks and nations in the Paris Club group.

"They are going to think abroad that we are immature, that we fabricate statistics to sell attractive plans. It was a mistake to think that they were able to cheat the Paris Club which is made up of professionals," he said.

Efforts to discover who was responsible for the figures are so far proving fruitless. Cacex claims that all its data is compiled from figures supplied by the federal revenue service, which in turn denies furnishing inaccurate statistics.

Poehl renews appeal to Britain to join EMS

BY ANDREW FISHER IN FRANKFURT

Mr Karl Otto Poehl, president of the West German Bundesbank, yesterday made a renewed appeal to Britain to join the European Monetary System after the coming general election.

He also warned that a further slide in the dollar—yesterday, it again firmed above DM 1.82—could lead to worldwide recession, protectionism, and a worsening of the debt crisis.

On the EMS, he said: "Britain's membership would certainly give the EMS more weight and a new quality. We shall change the previous stance of rejection."

The Bundesbank has long supported UK membership of the EMS, under which currencies move 2.25 per cent each side of central rates, with Italy having a wider margin.

Mr Poehl, expected soon to be confirmed in a further eight-year period of office, said in a speech that British membership would not make life easier in the EMS. "That is

Warsaw Pact leaders take time for Wagner

By Leslie Colitt in Berlin

The Soviet leader, Mr Mikhail Gorbachev, leaned back in a red velvet chair after a tough day discussing his arms reduction plans at the Warsaw Pact summit in East Berlin and let Richard Wagner's *Mastersinger* wash over him.

It was Thursday evening and with military strategy out of the way the Pact's top brass relaxed and was transformed into a music appreciation society. The Goethe chevrons, Mikhael and his wife Raia, sat surrounded by party leaders in red striped trousers and the leaders of the six East European lands allied with Moscow.

Mr Erich Honecker, the host of the evening, had spared no effort in offering his guests the cream of Austro-German musical genius. The venue, a richly restored baroque concert hall a stone's throw from the Berlin wall was calculated to impress even the most biased communist party ruler.

Wagner, once maligned in this part of Germany, opened the evening which some easterners saw as a reflection of East Germany's growing self-confidence.

All eyes, however, were on Mrs Gorbachev, who was wearing a clinging white woolen outfit and yet another dashing hairstyle. She smiled winningly and applauded enthusiastically after Wagner while Mikhael's gaze wandered over the costly glass chandeliers and gilded room recently recreated after the destruction of the Second World War.

The Soviet leader may well have thought it remarkable that his Germans are able to boost defence spending by 8 per cent annually and still more or less satisfy domestic consumers while restoring such war shattered cultural temples.

But not all was sweetness and light. Among Mr Gorbachev's trusted caretakers in the outer reaches of the Soviet Empire, a stony-faced Mr Nikolai Tishchenko, the Romanian leader, studiously avoided eye-to-eye contact with Mrs Gorbachev's Janes Kadar who returned the icy sentiments. Both fraternal countries are locked in a verbal slanging match over the alleged maltreatment of the 1.8m ethnic Hungarians in Romania. In the old days before Soviet hegemony over Eastern Europe such emotions would have led to a Balkan crisis and ominous movements.

In the intermission—between Otto Sulewski's "merry wives" and Weber's overture to Oberon—the most powerful man in the Eastern world slipped Soviet chansonniers and chatted winningly with his generals and Mr Honecker who used a translator to render his German into Russian.

More curbs on dirty war trials

By Tim Coone in Buenos Aires

About 50 senior military officers will continue to face charges on human rights abuses in Argentina, following changes to a controversial bill being debated in Congress.

The Senate amended the bill—which will abolish all junior and medium ranks of responsibility for murder and torture during the Dirty War of the 1970s—to include colonels and generals who did not have "decisive decision-making capacity" in the planning of the repression. More than 9,000 people disappeared after abduction by security forces during the military regime of 1976-83.

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Efforts to discover who was responsible for the figures are so far proving fruitless. Cacex claims that all its data is compiled from figures supplied by the federal revenue service, which in turn denies furnishing inaccurate statistics.

Mr Mitterrand said the flight had "astounding implications" for Soviet defences and for the debate on how a war could start by mistake.

Foreign Ministry spokesman Mr Gennady Gerasimov said one of his colleagues had witnessed the touchdown on cobblestones between Red Square and the Moscow River on Thursday.

Asked if Mr Rust, a computer operator, had been arrested, Mr Gerasimov said: "I can only speculate. If you cross the Soviet border without permission, it's only natural to think you'll be detained. But it's just my guess."

Mr Gerasimov declined to speculate on how the young

Kremlin flight astounds defence experts

By Michael Holman

THE African National Congress is preparing selectively to lift the academic and cultural boycott of South Africa which it has advocated for nearly 30 years, Mr Oliver Tambo said yesterday.

Aim noted that the raid was the first direct attack on Mozambique since the March 1984 Nkomati accord under which Mozambique agreed to expel ANC military cadres and South Africa undertook to end its clandestine assistance to MR, the rebel Mozambican national resistance.

The latest raid, carried out by

Andrew Gowers and Michael Field report on Britain's representation in Iran

Revolutionary hardship for Tehran diplomats



Khomeini—unwelcoming

Syria — is unusually complicated.

The Iranian Government

appears unfriendly and difficult

to deal with. Contacts with

Iranians are rather limited.

Every time the British chargé

goes to see a senior Iranian

official he has to be accompa-

nied by the Swedish ambassa-

dor, which slows down com-

munication to say the least.

Diplomats have to ask permis-

sion before going outside

Tehran.

Then there is the tide of anti-

Western propaganda, which if

anything, has been escalating in

recent weeks as a result of the

US embassy raid in 1981.

The most publicised detention

of a Westerner in Iran involves

Mr Roger Cooper, a British

businessman who has been held

in Tehran's Evin Prison on what

the Iranians say are spurious

charges since December 1983;

numerous protests by the Bri-

shish Government have been to

no avail.

On a much more mundane

level, diplomats' wives complain of occasionally being

bundled into cars and held for

a few hours by groups of

Iranian women from revolution-

ary committees named

Gash-e Zahrah (patrols of Zahrah, one of the prophet's

daughters).

In a way this illustrates the

main problem, both for Western

diplomats in Tehran who have

not been made to feel uncom-

fortable at one time or another

by hostile Iranian propaganda.

West Germans are in trouble

again this year, for example,

when a TV programme back

home lampooned the Ayatollah

Khomeini. So were the Italians

last year, and most recently the

Australians. All three coun-

tries have been ordered to withdraw a few diplomats as a result.

Even the Soviets have become

a target for Iranian rebels railed

against Americans since they,

too, raised their profile in

Iran. Every time the British chargé

goes to see a senior Iranian

official he has to be accompa-

nied by the Swedish ambassador,

which slows down communication to say the least.

For all this, the rhetorical

attacks have only spilled over

into actual acts of violence

against Westerners—on Iranian

territory, as distinct from Leba-

non, where Iran-related groups

are held responsible for most of

the famous unresolved kidnap-

pings—or remarkably few occa-

sions since the hubub over the

US embassy raid in 1981.

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OVERSEAS NEWS

Scandal wrecks Toshiba missile sale to US Army

BY PETER BRUCE IN TOKYO

THE US army has cancelled an important agreement to buy guided missile technology from Toshiba, one of Japan's biggest electronic groups.

The agreement, one of the first under a three-year pact allowing Japanese companies to transfer military technology to the US, is understood to have fallen foul of a scandal surrounding the sale by a subsidiary, Toshiba Machine, of sophisticated machine tool technology to the Soviet Union.

And in a move which may hurt Toshiba's chances of taking part in the US Strategic Defence Initiative research programme, Tokyo police holding two Toshiba Machine officials since Monday have revealed that the machines were sold through KGB agents.

Toshiba would not say yesterday how much the US Army contract was worth. The money may have been quite low, but it would have represented an important first step into the prodigious US defence equipment industry for the company and was to have heralded a new closeness between Japan and its only military ally.

Toshiba is Japan's second largest electrical group, after Hitachi, with sales last year of Y3.400bn. Toshiba Machine, which has been banned from exporting to communist countries for a year, is one of the world's leading builders of large machine tools.

Toshiba, one of Japan's top five defence contractors, said

yesterday it did not know why the US Army contract had run into trouble. The company said it had been "suspended" but had been in contact with other reliable sources, including saying it had been expelled from Britain in 1971.

The company has been eager to supply to the US Army a guidance system for a portable anti-aircraft missile it has developed for the Japanese Defence Agency in the hope that this would win it backing in the Pentagon, which distributes SDI research contracts to industry.

Japan is due to join the SDI research programme later this year and LTV of the US is said to be considering working with Toshiba on a defence system against tactical missiles.

Police claims that KGB agents were involved in the sale of Toshiba Machine technology—which will enable the Soviets to produce quieter propellers for nuclear submarines—are bound to worry officials involved in the SDI programme.

In addition to the two men held, police want to charge a further four Toshiba Machine officials for violating the country's foreign trade and foreign exchange control law. Wako Kondo, a Tokyo trading house which helped sell the machines to Russia, is also being investigated by police.

The Japanese authorities named the Soviet "middlemen" in the deal, which took place between 1981 and 1983, as Igor Osipov, vice president of the Technology Machine Corporation, Anatoly Troitsky of the Industrial Machine Export-Im-

port Corporation and Vyacheslav Sedov of the External Science and Technology Corporation. All were KGB agents, police said. Mr Troitsky had been expelled from Britain in 1971.

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Foreigners sell \$3.4bn of Japanese securities

By Ian Rodger in Tokyo

FOREIGN INVESTORS sold \$3.4bn (£2bn) worth of Japanese securities last month, apparently because of nervousness about the very high share prices on Japanese stock markets.

According to the Tokyo Stock Exchange, non-resident investors were net sellers of Japanese shares for 12 consecutive weeks ending May 23.

The sales contributed substantially to a 44 per cent rise in Japan's long-term capital deficit to \$12.6bn from March to April, according to monthly balance of payments figures published by Japan's Ministry of Finance.

The balance of payments figures showed the current account surplus in April amounted to \$7.5bn, down before seasonal adjustment, down 3.2 per cent from March.

The trade surplus was \$3.5bn, down from March's \$9.5bn. Exports in April rose 10 per cent from a year earlier to a record \$19.2bn. Imports totalled \$16.4bn, up 7.2 per cent from a year earlier.

The deficit on invisible trade widened to \$563m from the preceding month's \$366m, partly because of a record travel account deficit of \$678m.

Nissan offshoot plans expansion

By Chris Sherwell in Sydney

"DO TRUST US." That extraordinary plea, from a senior Japanese official yesterday, shows, at least, that the Japanese Government understands the extent to which the world has become distrustful of its promises to stimulate the economy and buy more imported goods.

The official was trying to convince foreign analysts that the Y6,000bn (£26bn) package of stimulation measures announced by the government yesterday would be carried out and would be effective.

As soon as he had finished, another official chimed in: "We urge you to look at this package differently from past packages. We are to blame if we lose the trust of foreign governments."

The new package received an enthusiastic welcome in financial markets, but other analysts may be inclined to wait and see if it will have much more impact than its predecessors. Officials admitted, for example, that there was not much in it that would help ease Tokyo's sky high land prices.

On the other hand, with the high yen really hurting the country's big export oriented manufacturing industries, the Government now has an internal, as well as an external, incentive to stimulate the economy. Unemployment in April reached a record 3 per

cent, according to figures published yesterday.

Government officials admit privately that previous stimulus packages have been introduced largely to stem foreign criticism, and have never been fully implemented. They point out that until now, the Government placed a higher priority on reducing its deficits than on expanding domestic demand.

We urge you to look at this package differently from past packages.

Last November, for example, the Government introduced a Y3,000bn package. Officials now admit little more than Y2,000bn was actually spent. The shortfall was achieved partly by postponing or failing to bring forward, as promised, public works projects.

In the current package, the Government has committed itself to spending 92 per cent of the funds earmarked for public works in the current fiscal year.

Also, in an extraordinary measure to try and compensate for the sluggish growth of imports, the Government itself will buy various high value

goods, such as passenger aircraft and supercomputers worth about \$1bn, from foreign countries. But the purchases may not indicate much of a change of attitude towards imports. An official emphasised that they would be mostly products not easily manufactured in Japan.

Similarly, there will be no welcome mat for foreign construction companies wanting to participate in the anticipated public works bonanza. Japan applies a policy of non-discrimination in this area, an official said, but foreign companies would have to prove their competence to participate in the vital business of building Japan's foundations, and that would require them to have a prior track record of working in Japan.

Perhaps the most significant weakness in the package is its lack of measures to resolve one of Japan's most critical problems—the short supply of development land. The extremely high cost of land, particularly in the Tokyo area, has been identified as one of the main causes of the ineffectiveness of the Government's previous demand stimulation packages.

The problem is that a large proportion of public works project spending—in some cases as much as 90 per cent—is consumed in purchasing land, and thus has no stimulative effect on the economy.

Telecom consortia fail to agree

BY CARLA RAPORT IN TOKYO

MERGER talks between the two consortia competing for an international telecommunications franchise in Japan ended without result yesterday.

The two sides agreed to meet again, but little common ground for the proposed merger was found. The issue has become a highly controversial one, as the UK and US Governments have charged that the merger plan is designed to scale down foreign participation in Japan's telecommunications market.

Cable and Wireless has a leading 20 per cent stake in one

of the two consortia, International Digital Communications, but, in the proposed merged company, it would have only 5 per cent.

The consortium said: "We were able to express our views again, but little common ground was found. The issue has become a highly controversial one, as the UK and US Governments have charged that the merger plan is designed to scale down foreign participation in Japan's telecommunications market.

The rival consortium, International Telecoms Japan, is still against IDC's proposal for the construction of a transpacific

cable. It told the opposing side yesterday that it should produce letters of intent from potential customers of the cable. IDC rejected this proposal as unnecessary.

At the same time, however, ITJ did say that its feasibility studies showed that there would be enough international telecommunications business to sustain three telecom companies: IDC, ITJ and the current provider, Kokosai Denshin Denwa.

Previously, it had maintained that the two new applicants would not have enough business unless they were merged.

This will represent a big improvement. The company has suffered poor sales in a small market which has become increasingly depressed in the past two years.

According to Mr Ivan Deacon, the managing director of Nissan Australia who was appointed earlier this year from General Motors-Holden, at the end of five years, Nissan Australia will be producing 75,000-80,000 vehicles a year with an increased workforce of 3,500.

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UK NEWS

Optec DD to open £2.1m plant in North Wales

BY ANTHONY MORETON, WELSH CORRESPONDENT

OPTEC DD became the fourth Japanese manufacturer to set up in North Wales when it announced yesterday that it would begin production of electrical components at Buckley, in Clwyd, next spring.

The £2.1m undertaking will concentrate on the company's range of fine magnetic wires and high-grade wire harnesses. It is expected to employ 100 people.

Mr Kuniyuki Oki, executive managing director of Optec Dai-ichi Denko, said it had hoped to start production of thin flat cables for use in electronics and equipment cars, aircrafts and sensitive sensors within three years. "This would involve an expansion in the workforce."

"Our aim is to grow to be one of the major industries in Buckley," he said.

This is the first move into Europe for Optec, which employs 600 people in the Far East and the US and last year had a turnover of some £160m.

The company was set up in 1986 and is a leading manu-

facturer of magnetic wires. It claims to have almost a third of the Japanese market in magnetic-field wire and Mr Oki stated it was the first concern to develop and supply coated wire.

More recently Optec has moved offshore with a joint operation in Taiwan and also into the US with a manufacturing plant in Missouri.

The arrival of the Japanese concern will be widely welcomed in North Wales. Unemployment in Buckley has not recovered from the closure of the Shotton steelworks, and is running at almost 20 per cent according to Mr Mervyn Phillips, chief executive of Clwyd County Council.

The county has recently had considerable success in attracting industries, helped by its development area status which allows the Government to offer mandatory grants of 15 per cent on all new plant and machinery as well as additional selective assistance.

The Welsh Office has prob-

Liquidity of large companies rises 7%

By Ralph Atkins

THE LIQUIDITY of large industrial and commercial companies rose by nearly 7 per cent in the first quarter of 1987, according to figures from the Department of Trade and Industry.

The increase follows a sharp fall in the last three months of 1986, when the ratio of current assets to current liabilities fell from 103 per cent in the previous three months to 90 per cent.

By the end of March 1987 the ratio had climbed back to 96 per cent.

The drop at the end of 1986 is explained by higher tax payments and a switch from long-term borrowing, which is not included in current liabilities, to short-term borrowing, which is.

The rise in the first quarter of 1987 partly reflects catch-up.

However, the department said its latest figures were less reliable than usual because of computer problems and a slow response from companies involved in compiling annual accounts.

The company liquidity ratio, seasonally adjusted, has remained relatively steady since the last quarter of 1984. The figures of 103 per cent and 90 per cent mark the limits of the narrow band within which the ratio has moved.

The estimated cover all industrial and commercial companies with a capital employed of more than £22m in 1982.

In the first quarter of 1987 the total current liabilities of these companies increased by £1.5bn to £28.17bn but total current assets rose by £3.1bn to £27.7bn.

Most of the increase in liquidity is explained by manufacturing companies. The liquidity ratio in this sector rose from 70 per cent in the last three months of 1986 to 76 per cent in the first quarter of 1987.

Manufacturing companies' current liabilities fell by £500m to £15.47bn in the first quarter of 1987 while current assets increased £600m to £11.72bn.

The liquidity ratio for non-manufacturing companies increased by just one percentage point to 120 per cent in the same period.

Reckitt to sell Beecham goods in Australasia

By Christopher Parkes,

Consumer Industries Editor

RECKITT AND COLMAN, the food, drugs and toiletries company, is to take over the manufacture and marketing of several Beecham Group consumer products in Australia and New Zealand.

At the five-day deal, Reckitt will gain production and distribution rights of Macleans toothpaste, Brylcreem, Lucozade, Horlicks, Ribena, Bovril and Eno antacid. However, Beecham said it would still own and ultimately control the brands and would be paid royalties by Reckitt on all sales. Beecham's Australasian drug and cosmetics operations are not affected.

The deal also involves the sale to Reckitt of locally-marketed products such as Claytons soft drinks and Charmers deodorants.

Beecham, which last year sold the bulk of its UK soft-drinks business, said the arrangement was further evidence of its determination to ensure that all operations achieved a satisfactory return.

Unisys forecasts 16% sales increase this year

By TERRY DODSWORTH

UNISYS, the US-based computer group formed from the merger of Burroughs and Sperry, is forecasting a 16 per cent increase in its UK sales this year, helped by a significant expansion in its customer base.

Mr John Perry, managing director of UK operations, said the company's turnover in the 1987 calendar year was expected to advance to \$425m (£261.4m) against \$366m in 1986, while profits would show an "even greater" rate of growth.

Equipment sales were likely to rise particularly rapidly, going up by about 40 per cent, while revenues from engineering and other services would remain broadly static.

Unisys is also anticipating similar expansion throughout western Europe, where sales in the first quarter were up by 15 per cent. Last year, Unisys' turnover in Europe was \$2.4bn.

The group's performance since last year's merger, which created the world's second largest computer company, belies widespread suggestions

Michael Donne on the power struggle between aero-engine makers R-R decides on its next big thrust

ROLLS-ROYCE'S recent decision to consider developing its RB-211-524 "big thrust" engine to produce even more power, effectively aiming to produce a new derivative engine, has been dictated by intensifying competition from its two US rivals—General Electric and Pratt & Whitney.

Over the next few months, Rolls-Royce will study such things as market demand, the progress being made by its US competitors and the costs the development would involve. It expects to decide for or against the project before the end of the year.

The company's decision seems certain to be positive, to avoid missing growing demand for higher-thrust engines among the main world airlines, as their need for bigger payloads and longer non-stop flights in turn necessitates heavier aircraft.

Three existing powerplants—the RB-211-524D4D, General Electric's CF6-50C2 and Pratt & Whitney's PW-4000—are already on order for the latest version of the Boeing 747 Jumbo, known as the Series 400.

In addition, the two US engines are on order for a wide variety of other large airliners, such as the Airbus A300-600 and A310-300 medium-range aircraft, the Boeing 767 and the McDonnell Douglas MD-11 trijet. They are also being designated for the proposed Airbus A-380.

Having missed the earlier Airbus contracts, which have gone exclusively to the US engine builders, the only option for these aircraft on which the Rolls-Royce 524 is specified is the Boeing 767, following a recent agreement between Rolls-Royce and Boeing.

But Rolls-Royce is also discussing with McDonnell Douglas use of the 524 on the MD-11, and is holding talks with Airbus about offering the 524 to airframes on the proposed A-330 as part of its plan to seek the widest possible market for the engine. It is possible that the projected RB-211-700 could be included in these discussions.

"Big thrust" engines are necessary because these aircraft are heavy and big. They require substantial power to get them off the ground when fully laden with passengers and fuel for medium-range or long-

distance flights.

For example, the maximum take-off weight of the latest version of the Jumbo jet—the 747-400—is about 850,000 lb,

while that of the projected MD-11 will be more than 800,000 lb, and that of the Boeing 767-300 Extended Range model about 400,000 lb.

Coupled with this demand for power is the need for low fuel consumption in order to cruise many thousands of miles non-stop.

The requirement is becoming more urgent as airlines strive to make profits with big aircraft that becomes ever more expensive to buy and as non-stop long-distance flying becomes more common.

The engine builders' technology is therefore directed at refining both areas—power and low operating costs.

They are striving to reduce the cost per mile flown, while airlines and airframe builders demand increased thrust.

The RB-211-524 has been developed progressively over the past few years from the original 524-10 engine of 50,000 lbs thrust, which entered service in 1978, up to the current D4D version of 58,000 lbs thrust with a specific fuel consumption improved about 14 per cent over the original E-2. The D4D is due to enter service in the Boeing 747-400 in the spring of 1989.

But even at that power rating, although it is claimed to have the lowest fuel consump-



Rolls-Royce RB-211-524D4D turbofan engine: low fuel consumption

tion of any of the three "big thrust" engines available (which is why it is winning the orders), it is behind the CF6-50C2 in thrust terms. General Electric rates its engine at 61,500 lbs with 100,000 lb thrust. It says it can deliver in early 1988.

Meanwhile, Pratt & Whitney's PW-4000, for delivery this summer, is also capable of about 60,000 lbs and may produce still more thrust.

These outputs are adequate for existing or planned large airliners. Yet none of the engine builders can be sure whether airframe makers, responding in turn to changing demands from the airlines, will seek engines of still higher power and even lower fuel consumption over the next few years.

Airbus, for example, McDonnell Douglas has proposed a possible ultra-long-range development of its MD-11—to compete with the proposed Airbus A-340 four-engined jet—which will probably need improved versions of all three "big thrust" engines.

Boeing may also be looking

for an even more advanced version of its 747 by the mid-1990s, with much greater range. And Airbus may want to offer several variants of its short-to-medium-range A-330.

It only needs a fraction of a single percentage point improvement in either power or consumption, or both, to make the difference between millions of pounds a year profit or loss for an airline, and therefore winning or losing a billion-dollar order from a particular airline.

Rolls-Royce knows already that the 524 is capable of development to 85,000 lb thrust or beyond, and that it can also get the fuel consumption down by at least another 5 per cent, provided the market demand is there.

The studies Rolls-Royce will undertake before formally launching development of the RB-211-700 will include an assessment of the progress by its competitors and an analysis of world airline trends, in addition to detailed study of the technological improvements required.

The costs involved will be critical. Rolls-Royce believe that these may not be too high, because it has already carried out much of the basic research and can pull it together into the new powerplant for a much smaller sum than would be involved in developing an entirely new engine.

However, like other engine manufacturers, it has many calls on its research and development budget. Since its privatisation this month it has been especially at pains to ensure that the sums committed to the RB-211-700 will produce profitable results through long-term sales.

Government launch aid remains a potential source of funds, but the company is not yet in a position to say whether or not it would seek such assistance, particularly so soon after its privatisation.

Engineering-related output shows little change

By NICK GARRETT

OUTPUT from all engineering-related industries remained largely unchanged in the first quarter of this year compared with the last quarter of 1986.

Compared with the first quarter of 1987, the combined engineering industries' output was up by 4 per cent.

Electrical and instrument engineering was higher by 8 per cent while mechanical engineering was lower by 1 per cent.

Within mechanical engineering, output of construction and earthmoving equipment, and engine manufacture increased in the first quarter of 1987. However, boiler manufacturing and process plant fabrication fell.

Norfolk Capital Group announced on Thursday that it was buying the hotel from Blakeney Hotels for £2m in cash and an issue of shares which Blakeney is selling on to institutional investors.

The four-star hotel on the Norfolk Royal Crescent, which gives it its name, has 45 bedrooms, including 13 suites. In the year to last October, when Americans were staying away because of fears of terrorism and fallout from the Chernobyl nuclear disaster, it made operating profits of £384,000.

Norfolk Capital Group aims to expand the hotel's facilities with the redevelopment of two buildings in the hotel grounds behind the Royal Crescent.

The group is effectively exchanging one Bath property for another. It owns the Royal York Hotel, which needs refurbishment and which was put on the market yesterday.

The group specialises in running four-star and five-star hotels. It owns the Royal Court and Norfolk Hotels in London and others in Cardiff, Harrogate and Edinburgh.

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The rewards



AMERICAN EXPRESS PROFILES OF SUCCESS

Those tiny labels on the back of the toaster, the CD player, or the micro-computer don't look as though they could make someone's fortune.

But they've made Des Donohoe's.

When you buy a machine from IBM, Wang, Honeywell, Ferranti or Digital, the little silver label on the back which tells you about the voltage was probably made by Donohoe's company, Donprint Label Systems.

It's made the 37 year-old Glaswegian one of Britain's most successful entrepreneurs. And all from a factory in East Kilbride, which manages to combine hi-tech with low rent.

Des Donohoe first got the idea of working for himself in the middle of the Pacific Ocean. He was a young marine engineer on a P&O ship, "and you got plenty of time to reflect on your life." He was 21.

When he came ashore two years later he took a job with an international corporation based in Britain, which sold labels and the machines that made them. At night he studied sales and marketing.

Gradually he came to believe that he might be able to do the same job they were doing - only better, and cheaper.

"They were a multi-national and decided in their wisdom that they could dictate to the market place."

He smiles. "Fatal, absolutely fatal."

But very good for Mr Donohoe. "I decided that as far as I was concerned that was exactly the wrong thing to do - I thought that you should always go where the market was demanding."

He eventually left the company and, after a two-year gap, went after "the clients they had overlooked, or weren't interested in."

Instead of making the small but expensive labels out of anodised aluminium, which had to have all the information specially hammered onto it, Donohoe offered self-adhesive labels made out of polyester with a metallic finish, that could be printed by computer.

"Clean, smooth, no tools, nothing. My labels did the exact same job but they cut the costs by 75%. And were 20 times faster to use."

Starting out in 1979 with just £500 of his savings, which he used to buy a second hand labelling machine and take an option on 1,000 square feet of factory space, Donohoe "went out and got the orders for Donprint during the day, and then went back to the factory and ran them myself at night."

In his first year he sold just £20,000 worth of labels, didn't make a profit, and didn't pay himself a salary.

For more about Donprint, ring 03552-37455. For more about the American Express Company Card and its system for Small Businesses, ring 0800 626171 (toll free).

But even though he had a young wife and two small children, he persevered. "The risks weren't all that great. OK, I might have had to sell my house temporarily if I'd failed. But I could have gone out and got another job."

"I can honestly say that I never sat down and physically worried about what was going to happen - never. I knew that providing we gave the customers what they required when they required it - which I was paranoid about - I didn't have to worry about going bust."

He certainly didn't. In 1986 he and his 25 employees sold labels worth more than £1.5 million and won the British Telecom-sponsored National Small Business Efficiency Award.

In August Donprint will move into Britain's newest science park near Glasgow and Donohoe is already planning what to do next.

"We're documenting everything we do here, so that we can reproduce it exactly in other countries," he explains, sitting in the tiny office he shares with his General Manager.

"Our people don't work for me personally. They work for Donprint. We respect them. We don't have clocking on or anything like that." A profit sharing

scheme and non-contributory pension make the point more eloquently.

"We're a tight / loose organization. Tight on financial controls, revenue and production figures - but very loose in the way people want to carry it out."

That is one reason why Donprint long ago gave a group of its employees, "especially the travelling and spending ones, like the four regional sales managers," American Express Company Cards.

"They helped streamline the way we do things, which I've always been keen on, showed that we trusted people, and helped keep track of expenditure. American Express have a system specifically designed for small businesses and it seems to suit us."

Not surprisingly Donohoe had his own Card first. "I was doing a lot of travelling, and it was absolutely essential". But there was another, private, reason why he liked it.

"I'm like John F Kennedy," he says suddenly, "I never carry cash - never." Dramatic pause. "I borrow it. In the best Scottish tradition."

It's a terrible fib, but there's only the hint of a twinkle in Des Donohoe's eye.

UK NEWS - THE GENERAL ELECTION

Poll causes alarm for Tories in Edinburgh

By James Buxton

AN OPINION POLL yesterday delivered a shock to the Conservative Party in Scotland. The System Three poll for the Glasgow Herald and Scottish Television showed that Labour has a lead of 11 per cent in the key marginal constituency of Edinburgh South.

Edinburgh South was held at the last general election by Mr Michael Ancram, Scottish Office Housing and Local Government Minister, with a majority of 3,655 over the Social Democratic Party, with Labour six votes behind the SDP.

In that election he won 36.8 per cent of the vote, a lead of 8 per cent over the other parties. The System Three poll, taken earlier this week from a sample of almost 1,000 people, puts Mr Nigel Griffiths, the Labour candidate, in the lead with 38 per cent; Mr Ancram in second place with 27 per cent, and the SDP candidate Mr David Graham in third place with 24 per cent.

Conservatives were privately shocked by the size of the Labour lead, which is far greater than that which could have been expected in the constituency.

The Tories put the Conservatives at 27 per cent, a percentage point below their 1983 election result; Labour at 44 per cent, compared with 35 per cent in 1983; the Alliance at 17 per cent compared with 24 per cent, and the Scottish National Party unchanged at 12 per cent.

The City of Manchester will lose its only Tory MP, according to an opinion poll published yesterday.

Mr Fred Silvester will see his 2,373 majority in Manchester Withington in the last election overturned on June 11 said the Mori poll commissioned by the Granada Reports television programme.

Labour is surging ahead in the Tory-held marginal of Castle Vale, according to a poll for Channel 4 news.

The poll, conducted by Harris Research on Wednesday and Thursday using a sample of 646 voters, gives the Conservatives 39 per cent, Labour 45 per cent and the Alliance 24 per cent.

Welsh Nationalists today published the findings of an opinion poll they claim was scrapped by HTV Wales under pressure from Labour Party officials.

It showed Plaid Cymru running neck-and-neck, at 34 per cent, with the Tories in the key marginal seat of Ynys Mon, Anglesey.

Labour's candidate is Mr Neil Kinnock's brother-in-law, Mr Colin Parry, who placed 13 points behind.

HTV abandoned the poll after a complaint that two sixth-form pupils were among the team of pollsters interviewing 1,000 people on the island.

Thatcher out to 'sabotage' arms deal

LABOUR'S shadow Foreign Secretary, Mr Denis Healey, claimed last night that Mrs Thatcher was planning to sabotage a superpower agreement on nuclear arms.

He accused the Prime Minister of "criminal folly" and said her position on nuclear arms would lead to a proliferation of nuclear weapons throughout the world. Mr Healey was speaking at a rally in Edinburgh.

He said the world was now facing its "first real chance of disarmament since Hiroshima. It could also be its last chance unless we seize it right away," he said.

He said both President Reagan and Mr Gorbachev, the Soviet leader, now recognised the danger of basing security on the threat of mutual suicide and that a nuclear war could not be won.

"Both aim to rid the world of nuclear weapons altogether," he said. "But not Mrs Thatcher. She ignores the lessons of Chernobyl. She rejects the very concept of nuclear disarmament."

While the US and the Soviet Union were moving rapidly towards agreement to cut their nuclear weapons by half, Mrs Thatcher was planning to spend £10bn on Trident nuclear submarines.

"Far worse," he went on. "She is planning to sabotage the agreement between Russia and the United States which would rid Europe of two whole classes of nuclear weapons in which Russia has an enormous superiority."

Mr Norman Tebbit, the Conservative Party chairman, yesterday kept up the Tory attack on Labour defence policy, claiming that the experience of the Second World War proved that an occupation was untenable.

Speaking on BBC's Election Call programme, he posed the question of what a government with nuclear blackmail after it had renounced both its own tradition of its allies.

Militant 'forced on retreat in Liverpool'

MR NEIL KINNOCK, the Labour leader, made a flying visit to Liverpool yesterday and claimed his party had "pushed back" the Militant threat in the city.

He angrily denied suggestions that his visit was deliberately kept secret until the last minute because of fears of a Militant backlash.

His trip took in the Mossley Hill constituency being defended by Liberal Mr David Alton, the one seat in the city held by Labour.

It was Mr Kinnock's first visit to Liverpool since the expulsion from the Labour Party of Militant former council deputy leader Mr Derek Hatton and his colleagues.

Mr Kinnock said during a visit to an old people's day centre: "The Liverpool Labour Party has lost control, changed its details and in spirit and we now have an excellent council and very good people right throughout the party, getting on with the job of trying to get a square deal for this city."

"Much of that depends on getting a Labour government returned so we can work in partnership with the city council."

"Militant has been pushed back and I am sure people living in Liverpool and seeing the leadership coming through must feel very well that we have dealt with the Militant problem."

Mr Kinnock's welcome at Speke airport was low-key, with the Labour leader being greeted on his arrival only by his wife, Glens, and Mr Raymond Gill,

the party's north-west regional officer.

Mr Gill said the muted reception was his idea.

Details of the trip were not disclosed in advance, and even two Labour MPs in the city did not know about it until told by journalists.

Asked about Militant claims that his trip was irrelevant and the party's time and energy is concentrated on picking up those marginals we need to pick up in order to form a government."

Talking about the Labour Party's constitution "bores people rigid" in comparison with the traditions of a manager and the standards as anybody in Brixton.

Mr Kinnock yesterday attacked the Tories for "dishonouring our mothers and fathers' generation" with their policies.

He claimed the Government wanted to "impose higher taxes on the poor" by increasing VAT and food prices to make sure the poorest individuals liable for some payment of poll tax.

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He claimed the Government wanted to "impose higher taxes on the poor" by increasing VAT and food prices to make sure the poorest individuals liable for some payment of poll tax.

"That — if the Tories ever got the chance — would add further injustice to insecurity. That is how today's Tories dishonour our

UK NEWS - THE GENERAL ELECTION

Fleet Street wordsmiths pushed into the margin

Fleet Street, a safe seat with an inbuilt Tory majority, has discovered it has a more marginal status in this general election.

The main parties have decided to make 1987 the year of the television campaign and the photo opportunity. The Press, which, to add insult to injury has been dubbed "the writing press" by party leaders, has been feeling left out and does not much like it.

Reporters are beginning to show increasing signs of irritation with political leaders who prefer to reach the public through TV images rather than the written word.

The Labour leader, Mr Neil Kinnock, has been particularly harshly criticised for his elusiveness. The Daily Mail on Thursday devoted its entire front page to a leader entitled "No questions please — just Kinnock."

On the same day, an editorial in The Times declared: "It has become increasingly clear that Labour's entire election strategy hinges upon the packaging of Mr Kinnock and the cold-blooded exclusion of any substance of substance."

Equally, those reporters assigned to shadow the Prime

Minister as she trots briskly up and down the country have not been at all contented.

According to John Carvel in Thursday's Guardian, by Wednesday the journalists following Mrs Thatcher had enough. After repeated complaints at the distinct lack of "word opportunities," a press conference was arranged. Told it would be off the record, the press walked out until it was agreed the PM could be quoted.

Even then the planned half hour was cut down to 15 frosty minutes and no second questions.

You can't help be a shade sympathetic about Mr Kinnock's antipathy towards certain sections of the press. During week one of the campaign the headlines said it all.

"Wall to wall whitewash" splashed the Express the day after Labour launched its manifesto. "Never has so much been hidden from so many by so few" — the Sun. The Daily Mail called the manifesto a guide book to a museum.

Later on in the week we had "Red Ken lifts lid on Lefties' power plot" from the

Sun, this the newspaper which, in its leaden the day after the election was announced, mocked its readers (under the headline "Get 'em Maggie") "The Sun will give a fair showing to all the contestants."

In spite of "Minister deserts Labour" (Express) and "Labour's secret tax plan" (Daily Mail) by the end of the first week these

same organs pronounced that round one had gone to Labour — much for the peace of the press.

"Saddening" (said the Sun) "This rather like a wide-eyed Mills and Boon heroine" "Labour is looking a more credible political force."

Mr Kinnock had certainly been helped along his way by Mrs Thatcher who appeared, that first week, only to open her mouth in order to change fact. The Independent on Saturday: "Muddles mark

the start of the Tory campaign. Even the News of the World and Sunday press must get into her chariot and fight fire with fire." I could go on and on but I gather that's a banned phrase now.

Hugo Young, in Tuesday's Guardian, summed up the tension in the Tory campaign brilliantly. "As they file into their daily press conference, you can see these are rather tight-arsed men, worrying about whether they will be seen to have a good war."

Both the Tories played all their cards on to Labour, and specifically Mr Kinnock, in week two. The Sun went on the attack with one of its favourite themes, the leonine left. "Before the new moderate Kinnock could say boyo, he would be dumped on his Welsh backside," we were assured.

It was his "guerrilla interview" with David Frost that let the Labour leader down and sparked off the defence row. Few of the press could resist Alliance defence spokesman John Cartwright's wonderful query about whether a mujahideen in Penge High Street would deter Soviet nuclear blackmail.

By Wednesday things had got very serious. Kinnock under fire — The Telegraph and The Independent. "Britain will not live under a white flag of surrender says Tebbit" — The Times. Thank goodness we had Matthew Engel in the Guardian: "Barney Bernice Grant sat in his office biting the heads off live chickens. Oh sorry, wrong newspaper."

The Sun quoted 13-year-old Karen Rothery telling Mr Kinnock: "I don't want my kids speaking in Russian."

Keen television watchers will have seen Mr Kinnock adopt his best paternalistic tone in a bid to reassure Mrs Rothery, addressing her as "love." "Don't patronise me son," she should have replied.

By Thursday, President Reagan had "poked his nose in" (Today). The Mail yesterday revealed the Labour left's "chilling list of demands for the virtual creation of a workers' state" and the Sun reached a new low with a leader on its front page entitled "When the Red rose turns yellow."

Twelve days left. From here it can only go downhill.

Labour win 'would bring back union militancy'

By IAN OWEN

She said yesterday that the Labour Party wanted to repeal her Government's trade union reforms. It showed that Britain's prosperity would be destroyed by a Labour Government that would raise income tax and reverse the Conservative Government's trade union legislation.

She made her remarks in the constituency of Bury St Edmunds, Suffolk, which was held for the Tories at the last general election by Sir Eldon Griffiths, who is fighting again this time.

She made clear that her words were intended to rebut Labour accusations that the Conservative Government did not care about manufacturing industry.

It was a development of a theme she had touched on the previous night at a rally when she had said: "If Labour were to saddle into power again, you could count on another economic crisis pretty soon."

It was clear, she said, that Labour did not care about the future of manufacturing industry. It would be giving back power from the trade union members to the trade union bosses.

The Prime Minister claimed that the standard of living was higher than ever, that living wage had been created since the Labour Party is putting across now," she said.

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UK NEWS

Townsend says it failed over safety of ferry

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

THE ABSENCE of a "proper system" of safety checks on the ferry Herald of Free Enterprise was a "corporate failure" on the part of Townsend Thoresen, the company's representative told a public inquiry into the disaster yesterday.

The Herald capsized outside Zeebrugge harbour 12 weeks ago with the loss of nearly 200 lives after sailing with its bows down open.

Mr Gordon Clarke, Townsend's counsel, said the ship had foundered because the company had not introduced a proper system of reporting on board.

Townsend's instructions to ships' masters required them to assume that all was well unless specifically informed that a problem had arisen.

This meant no one on the bridge of the Herald was aware that the seaman nominally responsible for closing the bow doors was actually asleep in his cabin.

The company has since changed its procedures so that crewmen have to make positive reports to the bridge that safety checks have been carried out.

Mr Clarke said the root cause of the disaster was that no one had given sufficient thought to the problem of closing the doors on the Spirit class vessels, which included the Herald, when they were introduced in 1981.

Mr Clarke admitted: "We re-

Access to Japanese markets to be discussed

By David Lascell, Banking Editor

THE CONTROVERSY over UK companies' access to Japan's financial markets will be raised again today at a meeting of top British and Japanese financial officials in London.

Sir Geoffrey Little, second permanent secretary at the Treasury, together with senior officials from the Bank of England and the Department of Trade and Industry, will hold talks with a Japanese delegation headed by Mr Toyoo Gyohten, vice-minister of finance for international affairs.

Although the talks part of a series of six-monthly meetings of British and Japanese finance officials are not negotiating sessions intended to produce concrete results, they provide another opportunity for both sides to discuss deregulation of the Japanese market and to explore their positions.

The talks are the first high-level contact between Britain and Japan since the stormy visit to Tokyo in April by Mr Michael Howard, the trade minister responsible for corporate and consumer affairs.

He failed then to gain any assurance that UK firms would obtain speedy membership of the Tokyo Stock Exchange. The Japanese claim that the Exchange floor is too small to admit any more members.

However, since then Tokyo has cleared the air a little by granting licences to 10 UK firms to run investment management businesses in Japan.

The question of reciprocal access for Japanese firms to the UK markets is certain to arise. The British side may make the point that they would find it hard to grant primary dealership status in the gilt-edged market to Japanese brokerage firms—which some have indicated they want—while UK firms were being kept out of Japanese markets.

"We are not in a position to say that we agree or disagree with the figure of £40m," last night's letter said.

The committee said it had now asked for an assessment of the matter by AUA3, Additional Underwriting Agencies Number Three, the body set up by Lloyd's to manage the PCW syndicates and look after their members.

The committee is also investigating the accounting implications of workers with the help of Price Waterhouse, the accountancy firm.

If AUA3 are of the view that the reinsurance will respond or cannot be avoided by reinsurers, then they would open negotiations with Lloyd's in respect of the windfall exchange profit," the letter said.

This move represents an attempt by the PCW 1985 Committee to force Lloyd's back to the negotiating table.

PCW syndicates query '£40m loss'

By NICK BUNKER

MEMBERS of the troubled PCW syndicates at Lloyd's of London are questioning claims by the insurance market that they could face a further £40m loss because of possible gaps in the syndicate's reinsurance arrangements.

The PCW 1985 Committee, which represents 400 underwriting members ("names") in the worst-affected syndicates, said the issue was "a further major factor" in the resolution of the PCW affair.

It has arisen since Lloyd's announced in April terms for a settlement in which PCW names would have to find £34m to help pay for underwriting losses estimated at a net £285m.

The PCW 1985 Committee has since tried to persuade Lloyd's to reduce the £34m contribution on the grounds that weakening of the US dollar against sterling has produced a wider gain of £18m for the syndicates.

In a letter sent to PCW names last night the committee said that Mr Peter Miller, chairman of Lloyd's, had rejected this "particularly and specific-

ally" because there was likely to be a further £40m shortfall in the sums the syndicates could expect to recover from their reinsurers.

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Pension fund in £15m sale of Soho properties

By PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

THE BP Pension Scheme has taken advantage of rising property values in London's West End to sell a block of 12 small properties to the east of Regent Street for £15m.

The properties are on the south side of Golden Square, on the edge of the Soho area. They were sold to private unnamed clients of Strutt and Parker, the chartered surveyors.

Debenham Tewson and Chinnocks, who acted for BP, said the properties had first been bought as part of a larger acquisition 15 years ago, when the area contained light industrial premises.

A steady process of conversion has turned the properties into small offices, showrooms and shops behind 19th century facades. There are 41 rooms on the properties, which have a floor area of 60,000 square feet. They have been paying a total of £683,000 a year in rent. Recently the area has

attracted redevelopment and property companies like Greycoat and Peachey have been active. This pressure for redevelopment has helped push up prices, leading the Pension Scheme to capitalise on a rising market.

Debenham Tewson and Chinnocks received 12 firm offers for the portfolio of properties from entrepreneurs, development companies and financial institutions.

Optimum Fuels

OPTIMUM FUELS, the coal important company, does not own its own wharf, as reported in the Financial Times on Thursday. It is one of several fuel companies which use wharfage facilities at Howdenbyke, River Ouse, belonging to Humberside Sea and Land Services.

No price for the complex has been disclosed, but it is believed to have been less than £10m.

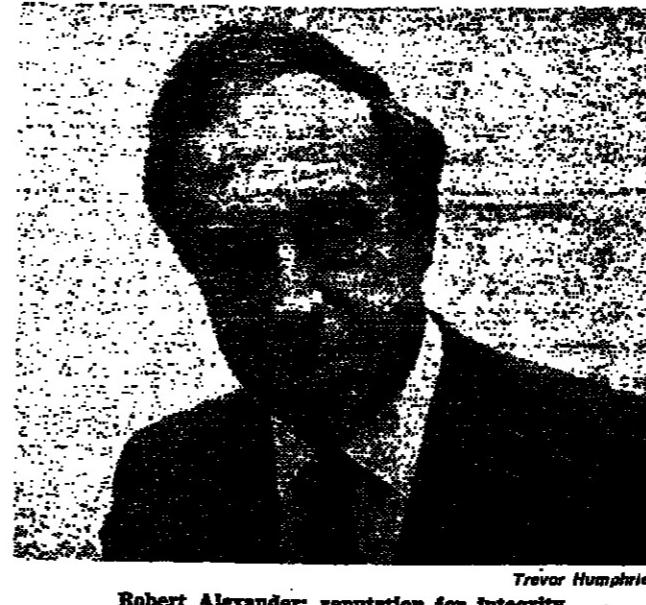
The property was developed

in the early 1970s with 240,000 sq ft of retail space and 53,000 sq ft of offices. But it needs substantial capital expenditure to maintain its competitive position.

Once Hammerson decided to sell the property there was no shortage of willing buyers, reflecting the continuing desire by developers to take advantage of the retail boom and the high rental returns relative to other

Martin Dickson and Hazel Duffy on the tasks facing a City watchdog's chairman

Takeover Panel draws strength from the bar



Robert Alexander: reputation for integrity

MR ROBERT ALEXANDER QC will make his debut as chairman of the Takeover Panel on Monday. As befits one of the country's top barristers, he will bring with him an initiative calculated to stamp an immediate personal seal on the manner in which bids are conducted.

The panel is to consider making it a rule for a company involved in a takeover to set up a special audit committee, probably consisting of non-executive directors and a representative of its auditors. This team would be responsible for monitoring and approving all expenditure and pledges made during a bid and would thus be able to act, where necessary, as a brake on those directors directly involved in the takeover.

The plan appears to owe much to the Guinness affair, at the heart of which lies the question of payments made by the company to other parties during last year's takeover battle for Distillers.

Guinness, together with other recent City scandals, led to some of the anger which gave birth to the panel, says Mr Alexander.

The Bank of England clearly wanted someone with the training and discipline of a lawyer to take on the panel, says Mr Alexander. "The panel is also about ensuring fairness. That is something with which lawyers are not unfamiliar."

In Mr Alexander, it also has a person who is not from the City but knows about it through many of the commercial cases he has handled.

In the past year alone, these cases have included acting for the bank in the important McCordale case last December, which led to clarification of the panel's relationship with the courts; defending Granada during the bid for it by Rank Organisation; and acting for Elders IXL, the Australian bidder for Allied-Lyons in a battle with the Monopolies and

Mergers Commission.

Mr Alexander's elevation is different to someone who is involved indirectly in the day-to-day administration of the City.

Mr Alexander, however, is clearly involved in the City business and wants to ensure that functioning is a manner that maintains international respect. "As a practising lawyer, I have always thought that the City is one of our major assets. Respect for its services is very valuable both to our economy and to our national reputation. That market could only exist if the City has a reputation not only for itself but for integrity."

He firmly believes that self-regulation, within the statutory framework which sets up the SIB, is still far superior to regulation by the American

panel, his main initial task will be to oversee the smooth implementation of the recently-announced changes in its framework; the integration of its operations with the SIB and its offshoots and the effective use of much wider powers to investigate possible breaches of the takeover code.

The Panel is also taking a fresh look at its rule-book.

All this will require additional staff for the hard-worked panel executive, the full-time team which carries out the body's day-to-day policing work. Mr Alexander says there will be at least a slight increase in numbers and funds will be available to raise the staff as necessary.

But he is also keen to pre-

serve the current policy of staffing the body in large measure by people on secondment from other City institutions.

This involves employing people with recent experience of the market who are at a stage in their career when they are still highly ambitious.

Involving such people also helps to under-

pin self-regulation.

There remain sceptics in the

City who argue that for all the recent changes, the self-

regulating Panel is bound

ultimately to be succeeded by a statutory system under which bids would be flagged out in the courts in large measure.

Last December's Appeal Court judgment in the McCordale case, making panel decisions subject to review by the courts, was seen by some as a step in this direction. However, it did bolster the panel by making clear that such reviews would usually only be made retrospectively to enable the panel to avoid repeating an bid twice.

Mr Alexander believes that it struck "quite a good balance." The panel must be stronger for being accountable to the courts, he said. "It is a valuable discipline on us... provided it is not used as a frustrating measure on takeovers."

But he is as aware as everyone else that the new system is on trial. The future of the panel is now intimately bound up with the success of the SIB and the personal impact of Mr Alexander himself.

'Big Bang' changes for LME

By Stefan Wagstyl

THE LONDON Metal Exchange, which is in the middle of carrying out a series of sweeping reforms, completed yesterday the most difficult stage of its modernisation programme.

The exchange switched from a century-old market in which trading companies dealt with each other as principals, to one where a clearing house acts as an intermediary, as happens in most other commodity markets.

Mr Michael Brown, LME chief executive, said: "We all had our hearts in our mouths."

"Unlike the Stock Exchange, which had its Big Bang on a Monday, we had ours on Friday so we could clear up any disasters over the weekend. But everybody says it's gone very well."

Trading companies, officials at the exchange and at the International Commodities Clearing House, which is operating the system, worked last night to put the final trades into the network computer.

They were then unable to say how many trades had been recorded yesterday. The volume of processing was abnormally large because apart from yesterday's business, members had to input the previous three days' work so that the computer had a complete record.

From now on it will be necessary only to process one day's work at a time.

Mr Philip Robinson, the ICCH general manager responsible for the metal exchange, said 90 per cent of the LME's members had operated back-office systems well. One or two had had difficulties, which they would need to resolve.

The LME trades copper, aluminium, lead, zinc, nickel and silver. Apart from launching a clearing house yesterday, it launched traded options in all six metals.



It can happen to the nicest companies

Being pilloried by the media hurts you — and your company.

Bad companies deserve to suffer.

Bad communicators don't talk back.

McAVOY WRENFORD BAYLEY MICROSOFT GARDENS LONDON SW1W 01-730 4500

Hammerson sells Southend shops complex

By PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

HAMMERSOM, the international property group which owns 11 shopping centres in the UK, has sold the Victoria Circus shopping complex in Southend-on-Sea to Sanfield Properties, a private company.

The drive to develop retail property has been further emphasised by the Co-operative Wholesale Society's disclosure that it is seeking planning permission to redevelop a 120,000 sq ft supermarket on the Isle of Thanet and create a new 275,000 sq ft shopping centre.

Meanwhile Henley Baker, chartered surveyor, and County NatWest Property have received planning permission from the Cannock Chase District Council to build a £16.5m retail park near Cannock.

The square footage under construction was up to 14,850.

They are acting on behalf of a Worcester developer who refuses to be identified. The scheme would create 123,000 sq ft of retail space, constructed around a courtyard and split into seven units.

That scheme is a further indication that the retail boom is having nationwide effects. Last year 4.6m sq ft of shopping space was opened in the UK, according to figures computed by Hillier Parker, chartered surveyors. However, last March the square footage under construction was up to 14,850.

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They are

UK NEWS-LABOUR

Civil servants in first big split over pay dispute

BY CHARLES LEADBEATER, LABOUR STAFF

THIS FIRST significant split among the three civil service unions who are balloting their members on a second wave of industrial action emerged last night.

The Northern Ireland Public Service Alliance, which has about 20,000 civil service members, has voted heavily against staging a two-day national strike on June 8 and 9. It is understood the poll drew a small turnout.

It is thought that the union has also voted against a regional two-day strike planned for June 15.

Although the organisation is dwarfed by the other unions involved in the dispute, the Civil and Public Services Association and the Society of Civil and Public Servants, the vote will be taken by many as evidence that the campaign is losing popularity with the unions' members. It will intensify debate and divisions within the unions over their future strategy in seeking an improvement in pay after the Government says it is worth 4.6 per cent.

The plan to stage the national

and regional strikes was drawn up at the conclusion of a six-week programme of rolling regional strikes which ended two weeks ago.

The two main unions agreed on the strategy only after fierce debate within the leadership of the CPSA. Both the controlling right-wing national moderate group and the alliance of the newly-formed Broad Left had recommended an all-out strike action because they felt the falling campaign had failed to make much impact.

The SCPS said yesterday that support for the action was running at two to one among the 250,000 civil servants represented by the two main unions.

However, few ballots have been held among CPSA members. The union's moderate leadership is concerned that there may be a low turnout in the poll, with less than half the members voting. They believe a low turnout would indicate weakening resolve for industrial action.

The unions have yet to agree on what would happen after the planned four-week strike strategy.

John Gapper looks at two unions' attempt to involve exporters in their pay dispute

Customs officers assess effects of action

STRAWBERRIES, melons and cherries have been on Mr David Sadler's mind this week. Customs officers and the "bloody nuisance" they have caused to his company by going out on strike have also occupied his thoughts.

However, although Perishables Transport has had to cope with delays to its lorries of up to 24 hours, the disruption has

CUSTOMS OFFICERS at Portsmouth, Poole, Weymouth, Plymouth and Newhaven were due to return to work last night at the end of a lightning strike which delayed freight exports to the Continent, writes John Gapper.

The officers, members of the SCPS and CPSA civil servants' unions followed colleagues at Dover and Ramsgate, who resumed their duties on Thursday night after taking strike action in support of a civil servants' pay and conditions claim.

Customs officers at Felixstowe and Harwich remained on strike, but it was expected that they would return to work over the weekend. The action has caused widespread delays to exports and some imports.

The unions said further strikes might be called at ports next week. The Customs and Excise said most ports had coped well with the effects of the disruption.

Felixstowe had the worst hit. The action was intended to use transport firms to put pressure on the Government to resume talks on its 4.6 per cent pay offer to the 240,000 members of the two unions.

quickly. In other cases, the time required for action to bite has proved to be frustratingly long.

As a result, the shutdown of the VAT computer, which has delayed tax refunds of about £250m a week, is believed to be the civil servants to be worrying farmers and small traders.

However, the National Farmers Union says its members have not yet complained of problems.

The strikes have been successful in attracting great publicity

not caused Mr Sadler sleepless nights. "Nothing is going rotten, and there is no way we are facing a loss of orders yet," he says.

Mr Tony Edwards, managing director of European Freightibus, also feels that the action by up to 500 officers at nine ports will cause no strictly limited damage to his business. "It cannot be denied that there are delays, but I don't think the effect will be dramatic."

Freight forwarders like these two companies are among those worst hit by the lightning strikes called by the SCPS and

CPSA civil servants' unions. However, Mr Gordon Brown of the Institute of Freight Forwarders is bristling in his dismissal of the action.

"Our members would rather sweat it out and find ways round it in the manner they have always done than give into this sort of pressure. No one has come screaming on to us the way they used to during the dock strikes," he says.

Other bodies, such as the Freight Transport Association and the Confederation of British Industry, have expressed deeper concern about the long-term effects of the action.

The action is in support of a pay claim of 15 per cent by the 240,000 members of both unions. As it eases off this weekend, with the possibility of more to come, the unions hope that the action will be over.

The decision to relax the coastal action has meant that the unions are looking for another target to use to put

pressure on the Government next week in the run-up to the planned two-day national strike of all their members on June 8 and 9.

The indications are that one has already been selected. This is the Customs and Excise computer centre at Shoeburyness, Essex, where one of three major government computers is already out of action because of a strike by about 25 specialist computer programmers over the past two weeks.

About 250 computer operators and programmers are still at work there and are keeping in action a computer handling trade statistics and duty deferral computer which was estimated to have cost the Government about £3.5m in interest payments when it was closed for a week last month.

If the reaction of the freight forwarders is reliable guide, the coastal port strikes have so far fallen into this category. The unions must hope that the public will none the less have buoyed up their members' spirits to carry on the struggle.

Freight forwarders are among those worst hit by the lightning strikes

Again, the selective strike at four DHSS computer centres by about 300 staff which the unions say is threatening the implementation of various provisions of the Social Security Act next spring has not yet pushed the Government into taking emergency steps.

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The unions must hope that the public will none the less have buoyed up their members' spirits to carry on the struggle.

Nalgo to vote on political fund move

By Jimmy Burns, Labour Staff

NALGO, the fourth largest union, is considering setting up a political fund which would allow it legally to spend money on supporting a particular party.

The move is to be put to the vote at the white collar union's annual conference in Blackpool on June 7. It is expected to test the extent to which the Government's social services cuts have politicised its traditionally neutral and moderate membership.

In 1982, Nalgo members voted by nearly eight to one not to affiliate to the Labour Party. However, union officials expect that the results of next month's conference vote could be determined by the outcome of the High Court action brought against Nalgo by Conservative trade unionists.

The action is continuing on Monday. It is aimed at securing a declaration that a film campaign supporting public services is unlawful under electoral and trade union law on the grounds that the propaganda is overtly political and pro-Labour.

Yesterday, Mr John Monks, Nalgo's assistant publicity director, denied that the campaign had been organised with the specific aim of bringing down the Government.

Sealink begins talks over plan for catering job cuts

BY MANI DEE

SEALINK has begun talks with union leaders in a number of ferry ports to reduce the permanent catering staff on ships by about 250 to cut costs in off-peak seasons.

The biggest redundancies will be at Holyhead, where about 95 jobs are at stake, while 60 jobs will be cut at Dover and about 45 at Stranraer.

Talks will also begin at Harwich, where Sealink hopes to negotiate a manning reduction of 50, including 50 cater-

ing staff, when the present deal with the union runs out in October. The company also aims to cut holiday entitlement from 102 days to 80 days a year.

The National Union of Seamen yesterday said it was co-ordinating the talks at local level and would develop a national response to the proposals.

Sealink said the redundancies, most of which would be voluntary, were necessary to raise cost-effectiveness

Smithfield meat market dispute may escalate

By Charles Leadbeater

A DISPUTE over a trade union's right to regulate the use of temporary labour at London's Smithfield meat market could flare into a confrontation, a meat company warned yesterday.

Allied Meat Importers' stall at the market has been closed for 14 days because the company has refused to fill a vacancy with a porter selected by the Transport and General Workers' Union. The company yesterday threatened to send in its meat lorries on Sunday with its own workforce unless a settlement could be reached.

The practice under which the TGWU keeps a list from which it nominates porters to take on temporary and permanent posts has operated since 1986.

Usher-Walker Printing inks and rollers

Extracts from the Review by the Chairman, Mr. P. F. Walker

* Group profit for 1986 was £705,060 on a turnover of £11,299,476. As predicted, the loss of News International turnover affected our 1986 results. In addition, we had to provide against a bad debt of £106,000 in the second half of the year due to a customer going into receivership. Had it not been for these factors, our 1986 profits would have been in excess of those for 1985.

* Trading conditions continue to be very competitive and we are examining several sectors of our business with a view to reducing costs and improving efficiency, and expect some benefits from this in our 1987 figures.

* In spite of particularly fierce competition, we made progress in the newspaper field where we are UK market leaders in the supply of web offset inks. This position, together with our reputation for quality and consistency, means that we are well placed to continue to benefit from the present rapid rate of change in newspaper production arrangements.

	1986	1985
Group Turnover	£11,299,476	£10,993,728
Trading Profit	705,060	845,214
Profit after Tax	391,322	443,502
Earnings per Share	18.22p	20.68p
Total Ordinary Dividend per Share (net)	8.05p	7.30p

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Saturday May 30 1987

Re-inventing the Alliance

ANYONE REFLECTING on the British general election campaign this weekend, and perhaps still wondering how to vote on June 11, must be stuck on one question: whatever happened to the Alliance? Why is it languishing at around 20 per cent in the opinion polls when, in the days before it was invented, even the Liberal Party alone could sometimes do better?

Part of the explanation is obviously Conservative strength. Indeed since the living standards of the population have been steadily rising over the last half decade, it may look surprising that the Tories are finding it hard to go above the 42 per cent level — roughly the same as their share of the vote in the election of 1983. A solid core of Conservative voters exists, but new converts are slow in coming. That suggests that money incomes are not the sole determinant of how people vote.

Another explanation is the performance of the Labour Party under the leadership of Mr Neil Kinnock. It does not look like the party of Mr Michael Foot. In terms of publicity and television advertising it looks the most professional of the lot. Even Americans have been impressed by the smoothness of its party election broadcasts.

Major exception

The Labour Party has changed in policy terms as well. Mr Kinnock puts the emphasis on the reduction of unemployment and the alleviation of poverty. He plays not only to the 25 per cent or so of the population which may not have done well out of Mrs Margaret Thatcher, but also to that section of the 75 per cent which has a social conscience and wonders whether there might not have been a better way to deal with the problems of structural change than allowing so many people to go out of work and so many services to be disrupted.

There is, of course, one major exception: defence. Any new converts to the Labour Party or defectors returning to the fold are likely to vote for Kinnock in spite of his non-nuclear defence policy rather than because of it. Still, it is possible that some of the electorate do not consider what any British government does about nuclear strategy as an immediate concern. Jobs, the health service and poverty may matter more.

At any rate, it was always clear that once Labour had a young leader capable of using modern communication methods and trying to reform his party, the Alliance would have a prob-

lem on its hands. The Social Democratic Party, after all, came into being because its leaders, like Mr Roy Jenkins and Dr David Owen, believed that Labour was doomed. There were other social democrats with small letters, like Mr Denis Healey, who chose to stay with the old ship, as well as some younger members like Mr Bryan Gould, who has emerged as one of the most articulate performers in the present campaign.

Thus a revitalised Labour Party became a challenge to the Alliance's raison d'être, and to the SDP in particular. It was not so apparent when the Alliance was frequently outpolling the two big parties in local and by-elections, as the Liberals had sometimes done before. But it is a fact that less than two weeks before the general election, the Alliance is in danger of being squeezed out by a reforming Labour Party and the formidable Conservative electoral machine.

Not all the faults are in the stars: some of them are of the Alliance's own making. The two Davids, for instance, seem able to make up their minds whether they will look better hanging together or hanging separately. The Alliance manifesto is long and respectable to the point of being dreary. Above all, there is a remarkable confusion about whether the principal Alliance aim is a hung parliament or simply to maximise its percentage share of the vote. In either case, the details of the manifesto are of no great relevance.

Human face

The evidence of the opinion polls that have raised the question is that a hung parliament would not be popular. Certainly there is no obvious reason to believe that it would provide effective government. Besides, the task involved for the hung parliament as the major goal is that the Alliance will look exceptionally foolish if it fails to achieve it. It will be like the Liberal Party writ small.

The better aim is to go for every possible victory. It should attack the Labour Party for being reforming, but not yet reformed. It should attack the Conservatives for the gaps and inconsistencies in their approach to the social market economy—and the lack of the safety net. In other words, it should put itself forward as the natural repository for those who want Thatcherism with a human face.

The Alliance has become too inhibited. In the last days of the campaign it should come out fighting. For if it fails now, something very like it will have to be re-invented later.

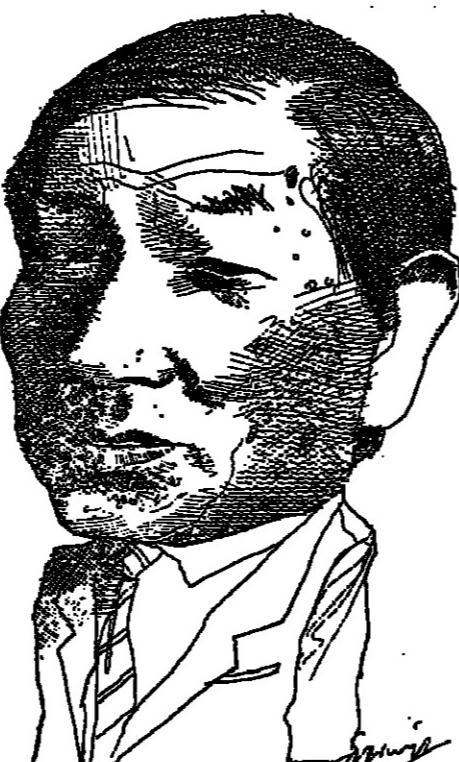
Man in the News

Roh Tae Woo

An heir apparent but not certain

By Maggie Ford

in Seoul



men without military backgrounds, a factor likely to appeal to the popular wish for democratic change.

South Koreans have become increasingly angry over two issues: the cover-up of the police inquiry into the death of a student tortured under interrogation; and a financial scandal involving high-level fraud and the suicide of a top businessman.

Public anger has been fuelled by the President's decision last month to call off talks with the opposition parties over democratic change until after the Seoul Olympic games in 1988.

The President said the nation could not afford the risk of

instability that continuing political argument could cause.

The result has been a marked increase in his unpopularity. This has rubbed off on the ruling party and compounds his need to step down.

The qualifications for South Korea's next President, assuming that President Chun makes good his promise, will therefore include loyalty to the incumbent and the ability to protect him from revenge.

Mr Roh scores well on these counts. Aged 54, he graduated from the Korean Military Academy in the same year as the President. In 1979, when the then General Chun decided to move against other elements of the military and take control

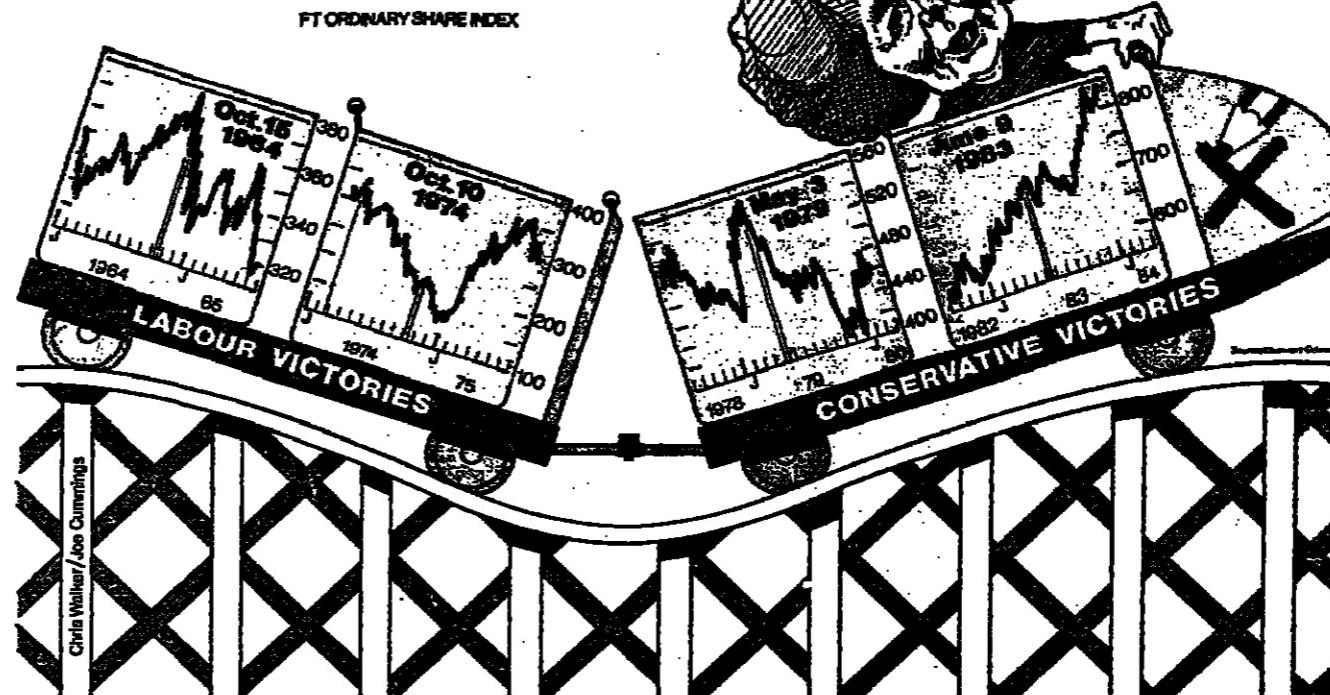
of the country, the then Gen Roh moved troops to Seoul in his support.

He has served as head of the Capital Garrison Command, which protects the Government from civil disorder, and in the Defence Security Command, the intelligence arm of the military, where President Chun also served.

More may become clear about the future direction of the country if he becomes the presidential candidate next month. However, Mr Roh could then become vulnerable to swings in public opinion leading to the need to find a scapegoat. But as long as President Chun remains in charge, the fate of Mr Roh lies in his hands.

The City and the election

THE SHARE PRICE EFFECT



Jumping at shadows in the Square Mile

By Barry Riley, Financial Editor

were dull years for the City, brightened only by booming business for gilt-edged brokers as the Government struggled to fill its huge deficits at sky-high interest rates.

Yet the Conservative win in 1979 was only a shortlived tonic. The FT Index tumbled by 150 points in the six months after the May poll and it took several years for the City to adjust to the harsh impact of Thatcherism.

These comments are a reflection of the faith that the City has in the policies of Margaret Thatcher almost as much as they are a consequence of the fears of Socialist rule.

Yet are the fears out of proportion to the reality? The Square Mile has ended Labour rule twice in recent memory, in 1964-70 and in 1974-79. There was no armageddon. The City of London survived and many respects prospered.

It is true that the equity market dropped by more than 10 per cent after Harold Wilson's victory in 1964, but by 1968 equities were hitting a level in inflation-adjusted terms that they have never equalled until the past few weeks.

Labour's re-election in 1974 did not prevent the amazing recovery in the securities markets in 1975. All the same, it is a fact that the late 1970s

were dull years for the City, brightened only by booming business for gilt-edged brokers as the Government struggled to fill its huge deficits at sky-high interest rates.

In the 1960s and 1970s London's financial markets were largely domestic, cut off by exchange controls from the rest of the world (although the Euromarkets were developing in a carefully segmented way).

Now the markets look predominantly outwards. Labour politicians believe that the City is therefore neglecting its responsibility to finance the recovery of British industry.

Since then, however, the Square Mile has boomed as never before.

The crucial contribution of the Thatcher Government to the City is that it has established the framework for it to become a hugely successful international financial centre, with international remuneration levels.

The most vital single step was the dropping of exchange controls in 1979. But the attack on the Stock Exchange's restrictive practices in 1983 (leading up to the Big Bang of 1986) was also important, although many practitioners resented it at the time.

With markets expanding rapidly all round the world, the international role of London has enabled the City to become rich and powerful as never before.

Yet wealth does not generate popularity: quite the reverse.

The Square Mile is politically vulnerable, sticking out like a gilded sore thumb in a country stricken by high unemployment.

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Now

Yoko Shibata and Ian Rodger in Tokyo on the cost of buying a house in Japan

Home on the high range

SPARE A THOUGHT for Mr Takuma Yamamoto, president of the huge Japanese electricals group, Fujitsu. Mr Yamamoto last year gave up trying to buy the house in a Tokyo suburb that he has been looking and living in for nearly 20 years.

Year after year, he has built up his savings, looking forward to the day when he would have enough to buy the house. But the 50 per cent rise in Tokyo residential land prices last year apparently put the purchase out of reach forever.

Spare another thought for the Japanese Government, facing the increasing impatience of US and other foreign governments for its apparent inability to boost domestic demand. The high cost of land in Tokyo is one of the main reasons. People who cannot afford to buy homes do not buy cars, houses and other consumer durables. In Japan, you must prove you have a parking place before you can buy a car.

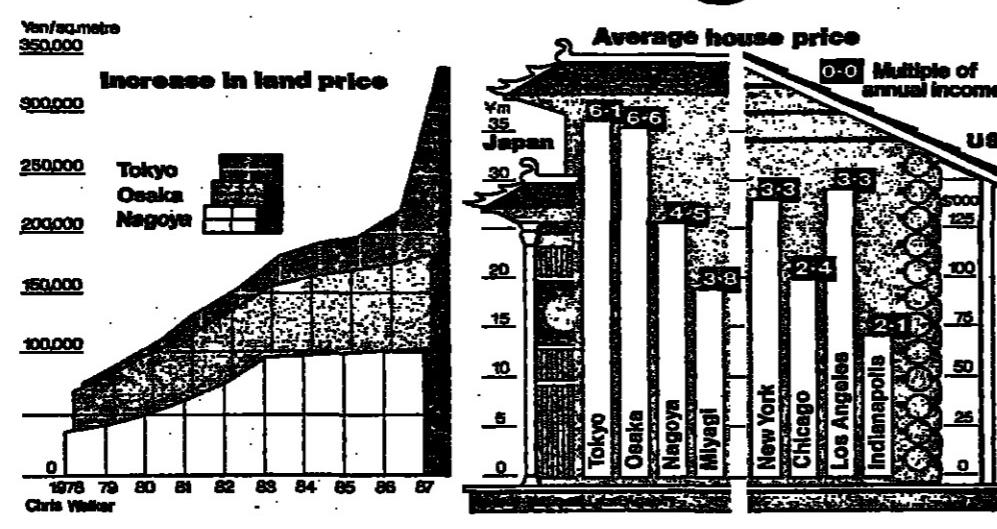
Local governments are reluctant to build roads when they know that the cost of acquiring the land will be ten times construction costs. In one recent case, ¥400m was paid for 1,400 yards of a highway in the centre of Tokyo. Construction cost a mere ¥30m.

Until recently high property prices in Tokyo have been accepted as a fact of life. But the extraordinary surge of the past year is turning them into a national and an international issue. They emerged as such in recent US-Japan farm trade negotiations, for example.

Analysts say that, contrary to the generally accepted view that high land prices are an inevitable consequence of Japan being a small, overcrowded country, many things could be done to ease the pressure on Tokyo. But most of the suggested measures, including property tax reform, would be politically unpopular.

Land prices throughout Japan rose 7.7 per cent last year, but that figure masks a decline in the country as a whole and enormous rises in the Tokyo area of both commercial land (up 74.9 per cent) and residential land (up 50.5 per cent). In Denenchofu, a prime Tokyo residential area, land which was worth ¥900,000 (£3,815) a square metre 18 months ago is now going for over £3,900.

Thus it has become impossible for an ordinary salaried employee with annual income of ¥8m (£25,450) to aspire to own even a rabbit hutch within an



hour's commuting distance from central Tokyo.

The primary reason for the astronomical prices is the shortage of office space in the city, which arises in part from the surge of new companies seeking to enter the Japanese financial markets and foreign financial institutions.

The pressure on the centre has spread throughout the city. Big companies and financial institutions, finding that they are unable to buy or rent in the prime areas of Marunouchi, Otemachi or Ginza, have gone to near-suburban, partly-residential areas, such as Kanda, Nihonbashi and Hamamatsucho.

A ruthless and highly profitable trade in land for redevelopment has sprung up in these areas. Entrepreneurs buy tiny shop and apartment sites or take over ownership of buildings and then put pressure on leaseholders to vacate, very often utilising Yakuza (gangsters) and, if necessary, arson. One parcel of land in Shimbashi was bought last year by a small estate agent for about ¥15m per 3.3 sq metre. When sold the land collected 5.6 times that amount. This practice is termed Tochi-Komoku (seizing land among estate brokers to raise the price).

The tenants on the sites are driven out with large pay-offs. They then spend the proceeds quickly on high-quality houses elsewhere in Tokyo at most of avoiding capital gains tax, driving up prices in the process.

Japan's banks contribute to the frenzy by their eagerness to acquire commercial property in such

to provide credit to real estate speculators. Bank of Japan figures show that banks' outstanding loans to real estate companies for 1986 totalled from the previous year to

that yields are totally inadequate. Rents in Tokyo's commercial buildings may be three times as high as those in New York and London, but they produce yields of less than 4 per cent. Thus, in many cases, the only development that makes sense is redevelopment of an existing site by its present owner.

Many companies in declining industries, such as steel, shipbuilding, cement and pulp and paper, have huge factories and property holdings in the Tokyo area. The prospect of those properties being transformed into high-rent office buildings or apartments has caused considerable excitement in the trading of their shares in the past year, and a few major projects are already under way.

Onoda Cement is building big office building which, when completed in 1989, should yield an annual revenue of up to ¥4bn, enough to pay the hard-pressed group's annual dividend.

Nippon Kokan (NKK), a major steel company, has decided to lease part of its head office in Marunouchi, a prime business district, by shifting its entire steel division to its Keihin plants in Kawasaki in July.

Japan is a small, crowded country and 70 per cent of the land area is mountainous and uninhabited. But that does not explain why 60 per cent of people live on only 2 per cent of the land or why some 30 per cent of the land in metropolitan Tokyo is given over to rice farming.

Admirers of the British embassy, a spacious colonial compound facing the Emperor's palace in central Tokyo, need not worry. It has been leased from the Japanese Government on a perpetual basis for a peppercorn rent.

Thus, it seems likely that, paradoxically, when new land does become available, as with recent sales of surplus land by the railways, it will cause excessive excitement and push prices still higher.

Last week, Tokyo's estate agents were excited by the news that Australia planned to sell its Tokyo embassy site in Azabu, a prime residential district. The deficit-ridden Australian Government has been examining assets around the world and discovered that its Tokyo embassy was worth a staggering £81m (£428m), a thousand times the price paid 35 years ago.

Admirers of the British embassy, a spacious colonial compound facing the Emperor's palace in central Tokyo, need not worry. It has been leased from the Japanese Government on a perpetual basis for a peppercorn rent.

There were good reasons for this change. For one thing, it had been stuck at \$5m for as long as anyone could remember. More important, companies prefer placings because they are cheaper and easier than offers for sale.

In one recent issue which did not go as well as stags had hoped, the sponsoring merchant bank found itself with hundreds of stopped cheques. The problem was contained on that scale: but if there were a serious flop, many thousands of investors might try the same place. The sponsor would then be faced with the heavy cost of pursuing them all for payment and/or the losses it would incur by taking the stock on to its own book. Either way, it could catch a nasty cold.

Until recently in Tokyo, high property prices have been accepted as a fact of life

to 96 per cent, but that just makes speculators laugh. "It is still profitable to sell land within two years of acquisition because interest rates are extremely low," one said. The marginal cost of finance to a big group like Mitsubishi Real Estate or Mitsui Real Estate is less than 1 per cent.

However, the cost of acquiring commercial property is such

examination of green belt policy, not least because of the contribution it makes to building land price inflation and the consequential problem of labour mobility within England.

J. C. Sykes,
35 Main Street,
Barton-under-Needwood,
Staffs.

Origin of Men and Matters

From Mr A. H. T. Chisholm

Sir,—Observer's mention (May 19) of this year's 50th anniversary of Men and Matters recalls how I came to start it shortly after being appointed Editor of the FT in February 1937 by the late Lord Camrose, its then proprietor.

He asked me if I could start a City-mentioned version of Peterborough (then as now a minor daily) featured in the Daily Telegraph), but advised making it weekly to begin with in case of a dearth of material.

There is unfortunately a real danger that the existence of the EEC investigation will persuade the Indonesians to suspend or even their legislation pending the outcome of the EEC/GATT procedures. This would be a disaster for Western music interests, and for Indonesia.

Perhaps the time has come for the Commission to examine whether diplomacy, rather than contentious and almost untried regulation, might not move more swiftly to ensure the achievement of its objectives in this particular case?

The Earl of Winchelsea,
Liberal Party Office,
House of Lords, SW1

Fresh air over the green belt

From Mr J. C. Sykes
Sir,—Anthony Harris's piece, Strangled with a green belt (May 14), brings a breath of fresh air to this outmoded concept.

Most of the land forming our green belt is in the highly-subsidised cultivation of crops destined for the stores of the European Community. In many places, access to the public is extremely limited, and even where access is permitted there is little variety of flora or fauna due to modern agricultural practices. One also risks contamination from selective herbicides or fungicides at certain times of the year. Far more valuable to the people of our cities for recreation and leisure are the parks and woodlands forming part of or extending into urban areas.

Now that we no longer need this land for food production there should be a thorough re-

Analysts are beginning to look more closely at the problem and to propose solutions. Land even became a topic at a high-level Japan-US government forum called Structural Dialogue last March. The US view is that Japan's agriculture protection policy is largely responsible for causing bottlenecks in land supply in urban areas.

It is true that the Government's support of very high rice prices and low taxes on farm land discourages farmers from selling to developers. There are other factors as well.

Mr Bunpei Otsuki, chairman of the Federation of Employers' Associations, has pointed out that Japanese property taxes, in general, are extremely low, and have not risen in line with market values in the past 20 years.

These people have been able to hold on to properties that they could not normally afford. On the other hand, severe municipal restrictions on density prevent inner-city land from being used to its maximum potential.

Prospects seem slim for the kind of radical changes in tax laws and zoning regulations that would bring about a decisive increase in the supply of land and buildings in Tokyo. So far, none of the political parties has dared take on the issue. They rightly fear that property owners would be furious with any action that might lower the value of their property or even prevent it from continuing to rise. Many people have borrowed heavily to invest in the property market, using their property as security.

Thus, it seems likely that, paradoxically, when new land does become available, as with recent sales of surplus land by the railways, it will cause excessive excitement and push prices still higher.

Last week, Tokyo's estate agents were excited by the news that Australia planned to sell its Tokyo embassy site in Azabu, a prime residential district. The deficit-ridden Australian Government has been examining assets around the world and discovered that its Tokyo embassy was worth a staggering £81m (£428m), a thousand times the price paid 35 years ago.

Admirers of the British embassy, a spacious colonial compound facing the Emperor's palace in central Tokyo, need not worry. It has been leased from the Japanese Government on a perpetual basis for a peppercorn rent.

There were good reasons for this change. For one thing, it had been stuck at \$5m for as long as anyone could remember. More important, companies prefer placings because they are cheaper and easier than offers for sale.

In one recent issue which did not go as well as stags had hoped, the sponsoring merchant bank found itself with hundreds of stopped cheques. The problem was contained on that scale: but if there were a serious flop, many thousands of investors might try the same place. The sponsor would then be faced with the heavy cost of pursuing them all for payment and/or the losses it would incur by taking the stock on to its own book. Either way, it could catch a nasty cold.

Stock market new issues

Diminishing returns for the stags

By Richard Tomkins

"HOW MUCH money did YOU make on Rolls-Royce?" asks the headline on a tip sheet advertisement telling people how they can become rich playing the new issues market.

28 per cent

That is the fundamental reason for new issue euphoria. But the difference between this and earlier waves lies in the people taking part.

The answer is probably not very much. The aero-engine maker's shares may have soared to a 73 per cent premium on the first day of dealings, but the issue was so heavily oversubscribed that individual allocations were too small to provide anyone with the sport entirely.

Most Government issues have gone to big premiums, so millions of novice investors have been introduced to the notion of stagging as a means of making easy money.

Until now, "stagging" public offerings—that is, buying the shares to sell them for a quick profit on the first day of dealings—has been a traditional City activity. But the Government's privatisation policy has changed the sport entirely.

Indeed, the whole notion that small investors can make big profits on new issues is largely fallacious. Yet it has become so firmly embedded in the British public consciousness that the country appears to be in the grip of dotation fever.

Even the smallest stock market debutants are being overwhelmed by the demand for their shares. When Sock Shop came to the market with a £5m offer for sale three weeks ago, it received applications for 53 times the number of shares available. Last week, the £8.5m offer for sale of shares in Pickwick, the record company, was 55 times subscribed.

This is not the first time public offerings have been so heavily oversubscribed. Rising stock market ushers usually do the trick.

This is because when a new issue is priced, its sponsors aim to build in a 10 to 15 per cent first-day premium for investors to ensure a warm response.

But if the market as a whole moves up by, say, 10 per cent between the time the price is fixed and the day dealings begin, that premium too will be added to the company's price. In a strongly rising market the investment is therefore almost risk-free.

In a falling market, or even a flat one as in the second half of last year, new issues are more hazardous. Then, the investors tend to receive full allocations in undersubscribed flops, so a new issue portfolio automatically assumes a heavy weighting towards the failures. As for the year so far, however, only one new issue out of 55 has ended its first day below the issue price, and that by only 1p. The average (unweighted) first-day premium of all new issues in 1987 has been

shut up to 40.

There were good reasons for this change. For one thing, it had been stuck at \$5m for as long as anyone could remember. More important, companies prefer placings because they are cheaper and easier than offers for sale.

It is the inevitability of this

gives rise to another concern in the City, since novice stags are not well acquainted with the rules of the game. Specifically, many of them do not understand that once they have written a cheque for a share allotment, they are legally bound to honour it.

In one recent issue which did not go as well as stags had hoped, the sponsoring merchant bank found itself with hundreds of stopped cheques. The problem was contained on that scale: but if there were a serious flop, many thousands of investors might try the same place. The sponsor would then be faced with the heavy cost of pursuing them all for payment and/or the losses it would incur by taking the stock on to its own book. Either way, it could catch a nasty cold.

Such feelings often do an injustice to the issue's sponsors.

Enthusiasm for a flotation is notoriously fragile and, in any case, a company's share price may eventually bear a solid relationship to prospective earnings. If a share fails to earn its place in the market through a series of bad results, it will get its fingers burnt, and the flotation fritter will evaporate.

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UK COMPANY NEWS

FIH rises by 26% to £9.5m

A 26 per cent increase from £7.5m to £9.5m in pre-tax profits was yesterday reported by Ferguson Industrial Holdings for the year to February 28 1987.

Mr Denis Vernon, the chairman and chief executive, said the pre-tax figure was after an increase in employees' profit sharing, but a lower interest charge, which was down from £1.45m to £84,000.

He said the group's printing and packaging companies had enjoyed generally firm market conditions until Christmas, and at that time it was on target to achieve a significantly better result for the full year.

However, "I suffered from the unusually severe weather in January and February. The last two months of the financial year proved rather flat," he said.

To offset this, the group was able to make substantial sales of investments in UK public companies, mainly in the building supplies and packaging sectors. These generated profits of £1.40m compared with £224,000 in the previous year.

It seemed prudent to realise those profits while the stock market remained buoyant, said Mr Vernon.

Turnover for the year was down from £150.59m to £89.96m, and trading profits fell from £9.3m to £8.7m. After tax of £3.4m (£3.1m), extra-ordinary profits of £4.26m (£2.5m), attributable profits came out at £4.15m (£6.1m). A final dividend of 25.9p net takes the total to 9p, an increase of 14 per cent. Stated earnings per share improved from 16.9p to 22.6p.

Comment

Not so long ago Ferguson Industrial was considered a building and engineering company, then it became one of the smaller industrial holding companies and now it has emerged as predominantly an accessories supplier to the garment business. This dependence on the high street retailers, especially M&S, has brought with it the problems of coping with their quick change acts and sophisticated

stock control systems. The impact of this on FIH was a poor final two months and a slippage of £500,000 or so in the trading profits outturn. Luckily the rucker bag contained £24m or so of investments and the disposing of most of them has been a double boon to the pre-tax line—apart from the obvious cash cut interest to virtually nothing. The £7.5m Empyre acquisition in the US will be in for all of this year as will Berisfords, for which £8.7m was paid (mainly in shares). Within the latter is British Trimmings which could be sold to reduce debt. This year the battle is to achieve earnings growth in spite of the additional shares in circulation—anything less than 11p net pre-tax would therefore be a defeat.

Shield pays £7.5m for Stickley & Kent

BY CLAY HARRIS

Stickley & Kent, a leading north London estate agent, is to be bought by Shield Group, the USM quoted property developer, for up to £7.45m.

The acquisition marks a considerable expansion for Shield, which yesterday also announced a 68 per cent rise in pre-tax profits to £1.06m (£531,000) for the year to March 31. Its shares lost 5p to 36 p.

Shield is taking the unusual step of putting 25 per cent of the initial £7.5m cash payment into an escrow account until the

end of Stickley's financial year.

Although Stickley expects pre-tax profits of £705,000 for the year to June, Shield said yesterday that it did not believe that Stickley's accounting records enabled the estate agent's directors accurately to forecast its results.

Shield plans deferred payments worth up to £1.63m in shares, depending on Stickley's profits to June 1990. Its vendors have entered into three-year service contracts.

Shield has raised the initial

cash payment of £5.75m, as well as £1m in new working capital, through the placing of a total of 2.55m new shares at 32.5p through Capel-Cure Myers.

Existing shareholders will be able to subscribe for all of the shares, although Shield directors have foregone their entitlement and separately sold an additional 1.2m shares from their existing holdings.

Mr Ashley Rubin, joint chief executive, said that Shield expected pre-tax profits of at least £2.7m in the current year, including Stickley but excluding any income from joint ventures with Heron Corporation and Close Brothers.

Shield yesterday completed its first year of dividend payments by announcing a 2p final to make a total of 3p.

About 75 per cent of its profit came from its specialised business of buying land, gaining planning permission and selling it on to developers.

Mr Ashley Rubin, joint chief executive, said that Shield expected pre-tax profits of at least £2.7m in the current year, including Stickley but excluding any income from joint ventures with Heron Corporation and Close Brothers.

Rising rental income lifted pre-tax profits at Chesterfield Properties to £8.42m in the year to last December from £7.49m in 1985.

The company, which has a £157m of investment properties, yesterday declared a 1986 final dividend of 8.2p a share, bringing total payments for the year to 18.2p, compared with 12p for 1985.

The market, the shares moved up in line with a strong performance by the property sector, gaining 10p on the day to 63.5p. The shares finished at a premium of 40p over their net asset value.

Rental income at Chesterfield

rose last year to £10.5m from £9.3m in 1985, but its property dealing profits were sharply lower at £282,000 after touching an exceptional £4.7m in 1985. This fall was offset to some extent by £2.7m of revenue from Chesterfield's cinema and theatre interests, up from £1.5m in 1985.

The company's office development programme has been virtually fully let including the pre-leasing to the Department of Environment of a 180,000 sq ft building near Buckingham Palace. It is now looking for further developments and could shortly announce a project in the City of London.

Unigroup's £5.8m expansion

BY STEVEN BUTLER

Unigroup, which has operations in clothing, timber products, and building materials, yesterday announced the acquisition of two manufacturing companies—in timber products and air curtains—for £5.7m, to be paid by an issue of new Unigroup shares.

The acquisition of Golden Pharsos, a Malaysian company that manufactures and supplies hardwood timber products to the US and the EC countries, was agreed to in February, after Unigroup had acquired a minority 23.8 per cent interest last September.

In order to take advantage of tax concessions for export industries and for companies complying with local labour regulations, Unigroup plans to establish a wholly-owned Malaysian subsidiary, Fairhaven, which will acquire Golden Pharsos.

A UK company, Merrimill,

owned by the Golden Pharsos chairman and managing director, Mr Peter Yeoh, will also be acquired by Unigroup. Merrimill owns the rights to a hardwood timber window system. Mr Yeoh has lent £500,000 to Merrimill for the development of the system, and this debt will be acquired by Unigroup.

The acquisition will be paid for by the allotment of 2.16m new ordinary shares of Unigroup, 908,000 of which are being placed at 110p per share. Unigroup's shares yesterday closed down 2p at 109p. Additional payments of up to £4.25m may be payable depending on Merrimill's profits up to 1991.

Unigroup has also acquired C. W. Brown, a UK company which manufactures and markets air curtains under the name Thermoscreen, for £3.4m cash. Unigroup plans to issue for cash 3.75m convertible preference shares at 73 per cent, for 100p a share, in order to raise

cash for the acquisition.

Thermoscreen is a cash-rich company, the acquisition of which will result in the elimination of nearly all of Unigroup's borrowing, thus clearing the way for further acquisitions.

It is envisioned that Thermoscreen will begin the manufacture of components for Security Shutters, a Unigroup company. Unigroup also plans to use its international marketing resources to boost Thermoscreen exports, currently accounting for 45 per cent of turnover.

CANBROOK ELECTRONIC HOLDINGS (distributor of electronic components): Turnover £24.34m (£3.04m) and pre-tax profits £65,000 (loss £64,000) for half year to March 31 1987. Earnings 6.5p (losses 0.8p). Company's shares are traded on the USA.

ANNUAL MEETINGS**Burmah Oil opens year in robust fashion**

Burmah Oil's annual meeting was told by chairman Mr John Maitby that 1987 had opened in a robust fashion. He said the high margins achieved in 1986 were holding up well, and with world economic growth continuing, the company had every confidence of again turning in strong results.

Mr Maitby said the company would concentrate on business areas where it had already established credentials. The focus would be on expansion and growth of marketing activities.

Highlights of other annual meetings included:

Laporte Industries—The com-

pany had started 1987 from a good platform, and the general level of trading in the first few months of the current year had been satisfactory, the chairman said.

Programmes of expansion capital investments and acquisitions were being actively pursued against a background of a strong balance sheet and sound cash flow from operations. The year was expected to be one of further progress.

Watts, Blake, Bearne—The chairman said that trading in both the UK and West Germany in the first four months of 1987 had been encouraging. In the

meantime, the company had completed a review of expectations for the year and the outcome was to strengthen its belief that it would be another successful year.

London and Edinburgh Trust—Mr John Beckwith, the chairman, said the company has now represented in America, France, Germany and The Netherlands, and very soon hoped to announce the opening of an office to be administered from Hong Kong. The new year had started well with increased letting and site acquisition activity.

The company is now developing ways

to broaden its usage.

For four successive years the company has increased both turnover and pre-tax profits. In 1986 it made profits of £50,000 on turnover of £1.24m and in its prospects it forecasts a profit of £100,000 for the current year.

Chelsea Artisans to join the Third Market

BY ALICE RAWSTHORN

THE THIRD MARKET has gained

a new recruit in Chelsea

Artisans, which assembles and

markets mirrored paneling

materials for architects, interior designers and building

contractors.

Chelsea Artisans will go

public through a placing of 500,000 shares, or 26 per cent of its

equity, at 110p a share. This

provides prospective earnings

per share of 7.4p and a p/e of

15.0 on the profits forecast for

1987.

All the proceeds of the plac-

ing—£550,000 before expenses

—will be ploughed into the

company to invest in broad-

ening the base of its business.

Kennedy up 43% and calls for £3.2m

Kennedy Smale, textile machinery, glove manufacturer and property investment, proposed a 43 per cent increase in pre-tax profits to £1.05m in 1987 for the year ended March 31 1987. In addition the company has proposed a rights issue to raise £2.50m net, the disposal of two of its subsidiary companies and an executive share option scheme.

The rights issue, the proceeds of which will primarily be used to refinance the acquisition of Glen Gordon announced in March, involves the issue of up to 3m new ordinary at 170p each on the basis of one for three held on June 8 1987. McLeod Russell, which holds 29.96 per cent of the existing Kennedy ordinary, is to take up its entitlements.

Reviewing trading during the past year Mr N. Openshaw, chairman, said that Kennedy

group over the next few years by way of organic growth and acquisition. The rights issue was the first step in this direction followed by the sale of the property interests.

Total turnover last year rose

from £83.32m to £12.3m while the

cost of sales was up from

£8.94m to £10.65m. Distribution costs were £13.00m (£22.000)

and administrative expenses

were £12.00m (£12.000).

Leaving trading profits of £1.42m (£1.17m). Net interest charges were £1.23m (£1.22m)

and tax took £12.000 (£11.000); there was an extra-

ordinary debit of £77,000 (£59,000 credit) leaving attributable profits of £2.564,000 (£584,000).

Earnings per 10p shares increased from 10.1p to 10.3p and the dividend is raised from 2p to 4.5p with a recommended final of 2.5p.

The policy of the board was to develop a UK industrial

share option scheme.

The board was carrying out a review of the property investment.

It was their intention to realise the investment properties in England as and when they are fully let and reasonable offers are forthcoming.

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Sunleigh bid for Dale in balance**Normans rises by 35% and is raising £4m for purchase**

BY ALICE RAWSTHORN

Normans Group, the discount retailer which has recently been enveloped in bid speculation to profit, yesterday announced a 35 per cent increase in pre-tax profits to £167,000 (£198,000) and profits to £249,000 (£198,000).

Earnings per share increased to 4.3p (3.5p) and the board

proposes a final dividend of 1.05p making 2p (1.9p).

Mr Stockock said that the

group also unveiled details of a placing and open offer of shares intended to raise £4m in order to finance the acquisition of the Jollings chain of department stores, agreed earlier this month and to fund the refurbishment of the Superwarehouses network.

In the year to March 28, the turnover of Normans' retailing interests rose to £92.37m (£94.98m) and trading profits to £3.08m (£2.42m). The

group also unveiled details of a placing and open offer of shares intended to raise £4m in order to finance the acquisition of the Jollings chain of department stores, agreed earlier this month and to fund the refurbishment of the Superwarehouses network.

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APPOINTMENTS

NatWest senior posts

Mr Ron R. Nevin has been appointed a director of S. G. Warburg & Co. Ltd. Mr Hurton & Company (London) is a subsidiary of the EF Hutton Group, one of the largest US investment banking and brokerage companies.

Mr L. E. McCormick has been appointed a director of the CHAUCER GROUP, of which the main operating company is CHAUCER ESTATES.

The BUCKINGHAMSHIRE BUILDING SOCIETY has appointed its first women board director. Ms Claire Watson, a solicitor, at the age of 27, is believed to be one of the youngest building society directors in the country. Her appointment follows the death in March of Mr. Father, Mr. David Watson. She is a fourth generation of Watsons to sit on the Buckinghamshire Building Society Board.

Mr David C. Roche has joined MORGAN STANLEY as its London-based international investment strategist with responsibility for Continental Europe and the UK. He will be elected

LAWSON MARDON has appointed Mr. M. H. (Mike) Hill as director of marketing and development of its North American packaging division. Mr. Hill joined Lawson Mardon in 1985 as director of marketing of its folding carton operations and has recently been acting general manager of Lawson Packaging Montreal until the appointment of Mr. Marcel Bayard as general manager.

Mr. Alexander Stenhouse has appointed branch and local directors following a restructuring: Mr. John J. McNeil, Glasgow; Mr. Mike Elliott, Edinburgh; Mr. Jeff Hessey, Belfast as general manager.

Mr. Colin O'Brien has been elected president of the BRITISH TEXTILE EMPLOYERS' ASSOCIATION and in March became president elect of the Society of Dyers and Colourists. He is chief executive of the specialist fabrics textiles division of Whitbread.

Coventry-based WARD ARCHITECTURAL SYSTEMS — which specialises in curtain walling and facades — has appointed Mr. John Sayers as sales director. He was commercial manager.

Mr. Lee Cummings has been appointed chief executive of INITIAL TEXTILE SERVICES GROUP, replacing main board director Mr. Alan Toms, who becomes executive deputy chairman. The group comprises Initial Services, Advance Services and Laundrycraft Linen

Leeds; Mr. Peter Langford, Newcastle, and Mr. Trevor Forsythe, Southampton, become branch directors. Appointed local directors are: Mr. John D. Lindsey, northern division (development); Mr. Michael Harris, Birmingham; Mr. Phillip Taylor, Cardiff; and Mr. Christopher W. Goodchild, Reading.

Mr. Mark Sease will be leaving the Richards Longstaff Group, where he was managing director of the unit trust portfolio management service, to join the THORNTON GROUP board.

SIEBE HAS appointed Mr. Hugh Thomas as non-executive director. He is chairman of PE International.

The pub chain, J. & W. Nicholson & Co., has appointed Mr. Michael Edwards to the board. He was general manager, and was previously with Chef & Brewer and Giley Vintners.

Mr. David Keenan has been appointed sales director of GOLDEN WONDER. He joins from Del Monte Foods where he was general sales manager for the UK and Eire.

Mr. Hugh Thomas, commercial and marketing director, Birmingham Executive Airways

and marketing director. He was head of marketing with Kennedy Brothers, and managing director of Galleons World Travel and Travel Lloyd.

ECONOMIC DIARY

TOMORROW: EC Agriculture Ministers informal meeting in Brussels to take long term view of the prospects for European agriculture (until June 2).

NATIONAL COMMUNICATIONS UNION conference, Blackpool (until June 3). It is currently also chairman of Scottish Industrial deputy chairman of Midland Bank, a director of ICI and chancellor of the University of Birmingham. Lord Hunt of Tanworth has been re-elected chairman of Prudential Corporation and Mr. Peter Moody as joint deputy chairman.

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THURSDAY: Capital issues and redemptions for May 1987 are due for May. Non-aligned Mediterranean Foreign Ministers conference, Brioni, Yugoslavia.

EC Energy Ministers meet in Luxembourg to discuss energy efficiency, natural gas, and the problems of the oil refining industry.

EC Budget Ministers meet in Luxembourg to examine the provisional draft rectifying and supplementary budget for this year.

Housing starts and completions in April. Finished steel production and stock changes (first quarter — provisional).

House renovations (first quarter). Nato annual conference opens, Blackpool (June 12). Prince of Wales addresses annual conference of Business in the Community.

FRIDAY: House of Commons debate on the future of the Royal Mint.

EUROPEAN INDUSTRIAL CONFERENCE, Brussels (June 13).

EUROPEAN BANKERS' CONFERENCE, Paris (June 14).

EUROPEAN BANKERS' CONFERENCE, Paris (June 15).

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EUROPEAN BANKERS' CONFERENCE, Paris (June 30).

EUROPEAN BANKERS' CONFERENCE, Paris (June 31).

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EUROPEAN BANKERS' CONFERENCE, Paris (July 5).

EUROPEAN BANKERS' CONFERENCE, Paris (July 6).

EUROPEAN BANKERS' CONFERENCE, Paris (July 7).

EUROPEAN BANKERS' CONFERENCE, Paris (July 8).

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EUROPEAN BANKERS' CONFERENCE, Paris (July 24).

EUROPEAN BANKERS' CONFERENCE, Paris (July 25).

EUROPEAN BANKERS' CONFERENCE, Paris (July 26).

EUROPEAN BANKERS' CONFERENCE, Paris (July 27).

EUROPEAN BANKERS' CONFERENCE, Paris (July 28).

EUROPEAN BANKERS' CONFERENCE, Paris (July 29).

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EUROPEAN BANKERS' CONFERENCE, Paris (July 31).

EUROPEAN BANKERS' CONFERENCE, Paris (August 1).

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EUROPEAN BANKERS' CONFERENCE, Paris (September 30).

EUROPEAN BANKERS' CONFERENCE, Paris (October 1).

EUROPEAN BANKERS' CONFERENCE, Paris (October 2).

EUROPEAN BANKERS' CONFERENCE, Paris (October 3).

CURRENCIES & MONEY

FOREIGN EXCHANGES

Dollar ends on firm note

THE DOLLAR finished towards its best level of the week in currency markets yesterday, helped by a larger than expected expansion package from Japan and nervousness ahead of the economic summit in Venice.

A \$6,000bn fiscal package announced by the Japanese Government was more than expected and tended to underpin the US unit. It closed at DM 1.8143 from DM 1.8160 and Y144.0 compared with Y143.40. Elsewhere it rose to SF 1.5063 and FF 6.0675 compared with FF 6.0550. On Bank of England figures, the dollar's exchange rate index rose to 101.9 from 101.7.

Sterling also finished on a firmer note as the market regained some confidence after a heavy sterling fall earlier in the week. Confidence was restored by a further strong performance by the Conservative Party in the latest opinion poll.

\$ IN NEW YORK

	May 29	Lates	Previous Close
£ Spot	1.6130-1.6140	1.6290-1.6290	
1 month	1.6174-1.6175 pm	1.6246-1.6246	
3 months	1.6174-1.6175	1.6250-1.6250	
12 months	1.6090-1.6090 pm	1.6151-1.6151	

Forward premiums and discounts apply to the U.S. dollar.

STERLING INDEX

	May 29	May 29	Previous Close
8.30 am	72.5	72.4	
9.00 am	72.5	72.4	
10.00 am	72.5	72.4	
11.00 am	72.5	72.4	
12.00 pm	72.5	72.4	
2.00 pm	72.5	72.4	
3.00 pm	72.5	72.4	
4.00 pm	72.7	72.4	

Belgian franc is for convertible francs. Financial franc 63.70-61.80 Six-month forward dollar 1.00-0.95 c pm. 12-month 1.60-1.50 pm.

Yen 1.73736

Please note all SDR rates for May 28 except US Dollar, Sterling and Japanese Yen.

*CS/SDR rate for May 28: 1.73376

**Morgan Guaranty changes: average 1980-1982=100. Bank of England Index (Base average 1973=100).

†Other currencies are quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial franc 37.85-37.95

	May 29	Bank of England Index	Morgan Guaranty Changes %
Sterling	72.3	72.3	0.0
U.S. Dollar	101.9	113.941	-0.1
Canadian Dollar	77.3	84.0	-0.1
Austrian Schillings	1.4	N/A	1.4
Belgian Franc	42.9717	42.9717	0.0
Danish Krone	7.80506	7.80506	0.0
Dutch Guilder	3.0	2.4235	-0.1
New Zealand	1.272	1.272	0.0
French Franc	9.16	9.16	0.0
German Mark	10.30-10.35	10.30-10.35	0.0
Italian Lira	233.2354	234.2354	0.0
Iceland	20.75-20.95	20.75-20.95	0.0
Irish Pound	2.45-2.47	2.45-2.47	0.0
Swiss Franc	7.75031	7.75031	0.0
Greek Drachma	204	154.349	-0.1
Irish Punt	7.74	7.74	0.0

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LONDON STOCK EXCHANGE

DEALINGS

Details of business deals shown below have been taken with consent from last Thursday's Stock Exchange Official List and should not be reproduced without permission. Details relate to the day before deals were made or to the day before the relevant service. Unless otherwise indicated prices are in pence. The prices are those at which the deal of acquisition had in ascending order which denotes the day's highest and lowest dealing prices.

For those securities in which no business was recorded in Thursday's Official List the latest price given is the relevant date.

Deals relating to shares which are not listed on the Stock Exchange at special prices - bargains done with non-member or executed in overseas markets.

Corporation and County

Stocks No. of bargains included 10

London County 2½% Cons Lst 1990 (after)

Greater London Council 6½% Cons 9082 -

£325 3 4% Cons 9082 -

Brentwood Corp 6% Lst 1947 (after) -

£23 (22My67)

Birmingham District Council 11½% Red Sht 2000 -

£2000 (22My67)

Bromley Corp 11½% Red Sht 2008 - E116

(22My67)

Croydon Corp 6% Sht - E22 (22My67)

London City 11½% Red Sht 2007 -

E115 (27My67)

Southwark Corp 5% Red Sht 1988 - 2946

(22My67)

UK Public Bonds

No. of bargains included 3

Agricultural Mortgage Corp PLC 4½% Deb

Sls 61/61 - £1000 227 (22My67)

5% Deb Sht 82/67 - E22 (22My67)

7½% Deb Sht 1/63 - 292

10½% Deb Sht 1983 - E1000 (22My67)

Port of London Authority Port of London

Sht 20/65 - 242

6½% Reg Sht 37/60 - 2846 (22My67)

Foreign Stocks, Bonds, etc-(coupons payable in London)

No. of bargains included 19

Chile Republic 6½% Gold Lst 1912 Drawn

Bds - £27 (22My67)

Iceland Government 6½% Cons Sht

1984 - 219 (22My67)

Albey National Building Society 7½% Red

Feb 1992 (SIS50002500000 - 893

(22My67)

Angola 11½% Bds 1984 (Br 25000) -

E105 (22My67)

Amsterdam-Rotterdam Bank NV 10½% Red

Feb 1992 (SIS50002500000 - 2100) (22My67)

BET PLC 10% Csh Bds 2001 - E128%

BP Capital BV 8½% Gnd Ngs 1984 - 9975

8% (22My67)

BT PLC 10% Csh Bds

1989/90 (SIS50002500000 - EC111%

(22My67)

Blue Circle Industries PLC 6½% Subord Csh

Bds - £1074 (22My67)

Bombardier Corp 6½% 1993 - 2995

(22My67)

British Land Co PLC 7½% Csh Bds 2002

(SIS50002500000 - 2100) (22My67)

British Rail Finance Ltd 7½% Csh Bds

1991 - 2104 (22My67)

Castbury Schweppes PLC 5½% Csh Bds

2000/2001 (SIS50002500000 - 2700) (22My67)

Commerzbank Bank of Australia 12½% Red

1990/91 (SIS50002500000 - 5488 9

Confidential Securities PLC 28½% Csh

Bds 2000/2001 (SIS50002500000 - 2111%

(22My67)

DRC PLC 10% Csh Bds 2002 -

227%

Dunlop (London) Ltd 11½% Bds 1994 -

E111% (22My67)

General Motors Acceptance Corp 10½% Ngs

5685 - E1025 (22My67)

Holland America Line 7½% Sht 1982 -

5292 3 (22My67)

Land Securities PLC 9½% Subord 2007 -

291% (22My67)

Leverhulme PLC 10% Csh Bds 2001 -

E115 3 (22My67)

London Stock Exchange 10% Csh Bds

2003/2004 (SIS50002500000 - 2107)

11½% Bds 1989/90 (22My67)

Marine Industry PLC 9½% Csh Bds

1984 - 2305 (22My67)

Mitrovia 10% Csh Bds 2008 - E97%

215 (22My67)

Norwich Union PLC 10% Csh Bds

1993 - 2151 (22My67)

North American Bds 12½% Sht 1982 -

5488 4 (22My67)

Oesterreichische Kontrollen AG 10% Gnd

Ngs 1990/91 (SIS50002500000 - 5489 9

Prudential Securities 111 ½ Gold Zero Cpa

Box 15/99 - 8325 (22My67)

Rothmans Int PLC 10% Csh Bds 2000 (SIS50002500000 - 2100) (22My67)

UK Financial Institutions 6½% Old Csh

Bds 1989 - E1000 (22My67)

Imperial Chemical Industries PLC 10% Bds

2003/2004 (SIS50002500000 - 2107)

11½% Bds 1989/90 (22My67)

Standard Chartered PLC 11½% Csh Bds

1984 - 2125 (22My67)

Telstar PLC 10% Csh Bds 2008 (Reg)

215 (22My67)

Wessex Banking Corp 12½% Subord Bds

1985 - 2100 (22My67)

Whitbread Group Security 10% Csh

Bds 1992 (SIS50002500000 - 2916 (22My67)

Sterling Issues by Overseas Bortowers

No. of bargains included 102

Asian Development Bank 10% Ln Sht

2008/2009 - E105% (22My67)

Government of Chile 9½% Ln Sht

2017/2024 - 271%

Government of Costa Rica 10% Ln Sht

2015/2025 - Reg (22My67)

Government of Ecuador 10% Ln Sht

2015/2025 - 210% (22My67)

Government of El Salvador 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Greece 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Honduras 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Mexico 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Portugal 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Spain 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Turkey 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Uruguay 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Venezuela 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Yugoslavia 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Argentina 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Chile 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Costa Rica 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Ecuador 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Honduras 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Mexico 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Uruguay 10% Ln Sht

2015/2025 - 210% (22My67)

Government of Venezuela 10% Ln Sht

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FINANCIAL TIMES

Saturday May 30 1987



The election campaign may have reached a turning point, writes Peter Riddell

All eyes on the polls at the half-way stage

THE GENERAL ELECTION campaign, now at the halfway stage, may be at a turning point. The Tories, of course, remain clearly in the lead, increasing their rating in the opinion polls by a point to more than 43 per cent in the past week. The key questions concern the opposition parties—has labour peaked and has the SDP/Liberal Alliance bottomed out?

There is tentative evidence—but so far no more—that the Labour advance and Alliance decline of the past fortnight might have been checked. Such shifts have occurred at the mid-points of past elections.

For instance, yesterday's Marplan survey showed the first fall in Labour support in the campaign and its average poll rating of around 34 per cent has been stable so far this week.

Similarly, the less-established Harris Research rolling survey

for TV-am of 1,000 voters (a quarter are updated daily) has shown a slight decline in Labour's position from 36 to 34 per cent since last weekend. The same poll has put the Alliance at 21 or 22 per cent for the past four days.

Both Labour and Alliance strategists will be awaiting the next batch of opinion polls in the Sunday papers with apprehension to see whether the trend has shifted, or merely paused before a resurgent Labour advance.

There has undoubtedly been a change in the mood of the campaign since Sunday. After making the running in the first week, Labour has been forced onto the defensive. A slightly vague phrase by Mr Neil Kinnock, the Labour leader, about resistance to an invasion was presented in some newspapers as implying guerrilla warfare as a substitute for existing defence. Anyway, it brought to

OPINION POLL TRENDS			
	Cons	Lab	All
Campaign start	43	39	43
End week 1	42	33	35
End week 2	43.1	34.2	34

the fore the defence issue, which is by far Labour's weakest.

Consequently, Labour leaders were—to Mr Kinnock's increasing irritation—forced to spend most of the week explaining their defence policy. They attempted to bring the discussion back to jobs and social policy, but with little success.

Nevertheless, unlike 1983,

the party's strategists have appeared to retain their composure under pressure. There was, for example, another highly effective party election broadcast on Thursday night, this time on the health service.

The emphasis on defence has naturally been ideal for Mrs Thatcher herself and for the

Tories, who have been able to talk of Labour recklessness and a "white flag" policy.

Equally significant, the Tories have taken a grip on their campaign. They started nearly a week later than Labour and, whether through complacency or carelessness, initially showed an unexpected clumsiness.

At the morning press conferences Mrs Thatcher appeared "headmistressy" bossing around a team of largely silent ministers, and there was confusion over what the major education changes meant in practice. This has apparently led to some frostiness between Mrs Thatcher and Mr Kenneth Baker, the Education Secretary.

But this week, the Tories have mounted an effective campaign to explain their policy in sensitive areas like health, housing and education. Mrs Thatcher has left many more of the questions to other min-

isters.

The Alliance has, for much of the time, been squeezed out of the main debate. The hectic campaign tour of the two leaders may have hindered rather than reinforced a clear television image and the attempts to put over Alliance policy have made little impact.

There has, however, been a change of Alliance tactics since the weekend with a sharper attack on Labour, which many SDP leaders wanted from the start. At present, Alliance leaders hope for a repeat of the sharp end-of-campaign upturn seen in 1979 and 1983.

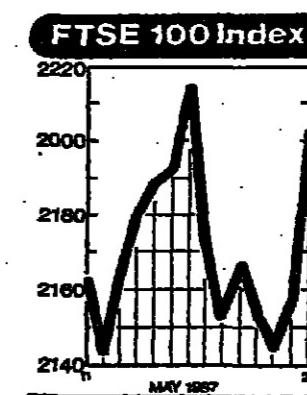
Dr David Owen, the SDP leader, believes the Alliance must "slipstream in" behind the Tories in picking up any support which Labour now loses.

But while governing parties have tended to lose support in the last phase of campaigns, the Tories so far have a comfortable safety margin.

THE LEX COLUMN

Never mind the quality

Index rose 33.9 to
1712.1



excellent buying opportunity for foreign investors without axes to grind. But the problem is that the sector, with a total capitalisation of less than £1.7bn, is too thin easily to accommodate the scale of funds which US or Japanese savers would wish to invest. Yet if the UK pension funds manage to swallow their pride and enter in the disinterested pursuit of profits for their clients, then the very thinness of the market will make for a spectacular rerating.

Sunleigh/Dale

If it is true that hostile bids do seriously disrupt the functioning of target companies, then presumably shorter bid periods are—within reason—of benefit to investors in bidding and defending companies. In which case it is rather unfortunate that Williams' failure to haul in Norcross should have been attributed, in part, to an over-confident shortening of the bid timetable. Sunleigh Electronics decided to follow suit (at least, for the cash alternative) in its bid for Dale Electric, and judging by yesterday's share prices, appears to have failed too. Sunleigh always faced an unequal struggle against a family stake of over 20 per cent and some hefty holdings from local institutions, and its decision to forgo the cash alternative may be as much about other fish to fry as underwriting costs.

Ifincorp/Tranwood

It is hard to imagine a nicer fit than the reported engagement of Ifincorp Earl with Tranwood. The bride, Tranwood, would of course bring a somewhat irrelevant trousseau in the Bear Brand hosiery business, as well as the much more considerable dowry of its Stock Exchange listing—the lack of which has been a handicap to Ifincorp in its two Demerger operations. It would add a touch of romance if Tranwood could allow Ifincorp a token success for its demerger techniques but that might snag once more on the loss of quote. So it looks as if Tranwood is going to have the formal fulfilment, after the Aitken Hume disappointment, of using its paper to take over a financial services company—albeit an unusual case of a shell taking over something smaller than itself.

This ought to present an

New player in battle for snooker group

By Clay Harris

THE BATTLE for Riley Leisure, Britain's leading snooker group, entered an unexpected frame yesterday. A new player, Charlwood Leisure, emerged to challenge Midsummers Leisure, the pub and disco company which won Riley's grudging recommendation of its £16.5m takeover bid last week.

Charlwood Leisure, a private company which operates 24 snooker clubs in the London area, proposed that Riley take it over through issue of at least 16.5m new shares. With Riley shares adding 6p yesterday to close at 98p, the combined group would have a market capitalisation of about £35m.

Mr Paul Bissett, managing director and owner of 95 per cent of Charlwood, said yesterday his proposal had been received positively by Riley.

Mr Alan Deal, Riley chairman, emphasised that Charlwood had made a unilateral announcement and that his board had agreed only to consider the proposal.

Mr John Hicks of Midsummers, Midsummers' financial adviser, said: "I don't think that we can consider this a serious threat at the moment. It's very much a long shot."

The proposal would require the approval of Riley shareholders. Midsummers owns 14.5 per cent of Riley shares.

Mr Bissett, who approached Riley on Thursday, believes its clubs would benefit from more "intensive" management.

The two companies together have 90 snooker clubs in the UK. The combined group would retain Riley's table-manufacturing and maintenance activities.

Most of Charlwood's shops trade under the New World name. It had pre-tax profits of more than £1m in the year to March 31.

Under the plan announced yesterday, Riley would issue up to 8m additional shares based on Charlwood's profit for the current year. Riley's existing shareholders would retain between 38 per cent and 45 per cent of the combined group's equity.

Midsummers shares added 4p to close at 420p, putting a 97p value on its share offer for Riley. There is a cash alternative of 82.5p.



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FRIMBRA

Reagan insists on protecting Gulf sealanes

By LIONEL BARBER IN WASHINGTON

PRESIDENT REAGAN said last night that he would not allow Iran or the Soviet Union to control the Gulf sealanes and made that a "chokepoint" for freedom.

Appearing in person before the White House press corps Mr Reagan said vital US interests were at stake in the Gulf. They would be upheld.

He drew a comparison with the oil price rise in the early 1970s when the US suffered petrol queues and double-digit inflation and there was dislocation to both its own economy and that of the rest of the West because of instability in the Middle East. "Never again, will [the US] be held captive," he said.

The President's comments came after he approved a plan to protect US flag vessels and

warships in the Gulf and agreed to share details with congressional leaders.

The plan is still to be developed fully but the first of 11 Kuwaiti oil tankers could be placed under the US flag next week with military escort ships provided soon after.

The US move is partly a response to a Soviet offer to escort Kuwaiti vessels under threat in the Iran-Iraq war. It is also an attempt to protect the waterways of the Gulf, the major supply route for oil supplies to Europe, Japan and increasingly the US.

Mr Reagan met senior advisers at the White House yesterday to review the Gulf escort plan amid signs that the Administration's extensive consultations with congressional leaders late on Thursday, and

the promise of no precipitate action had defused most opposition to the plan.

Mr Martin Fitzwater, chief White House spokesman, said military escorts in the Gulf would begin "when the President decides." He added: "It was clear from the presentation [to the President] that US military forces have the capability to escort US-flag vessels in the Gulf to deter potential attacks and defend themselves against threats from bell."

Under the agreement with Congress the House and Senate will pass resolutions calling for a report on re-flags and escorting. The report would be due within seven days after enactment of the resolution expected by the middle of next week.

Airlines awarded European routes

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

COMPETITION IS set to intensify on European short-haul scheduled air routes later this year, with further fares cuts as a result of route licences awarded by the Civil Aviation Authority to Air Europe and British Caledonian Airways.

Both airlines have been granted nearly all the routes they sought at public hearings in London earlier this spring.

Air Europe, the charter airline owned by the International Leisure Group, has been given licences to fly from Gatwick Airport, London, to Paris, Amsterdam, Brussels, Copenhagen, Frankfurt, Munich, Geneva and Zurich.

British Caledonian has won

rights to fly from Gatwick to Copenhagen, Stockholm, Oslo, Rome and Athens.

Air Europe has, however, been granted the rights that it sought for Rome, Milan and Dusseldorf. The authority decided that were already adequately served by airlines such as British Airways or British Caledonian. Both airlines plan significant fare reductions.

The authority said yesterday that the decisions marked "a further step forward in increasing competition between airlines on routes to Europe, to the benefit of users."

The licences are subject to reciprocal approvals being given by the governments of the coun-

tries concerned. There is not expected to be any difficulty with routes to the Netherlands, Belgium and West Germany as existing air services agreements with these countries allow for greater liberalisation.

The main areas of difficulty are likely to be the Scandinavian countries and France, where liberalisation agreements are proving difficult to secure.

BCal said yesterday that, subject to the necessary reciprocal approvals being agreed, it intended to start flying routes next year, starting with Copenhagen on April 1, Oslo on May 1, Stockholm on June 1 and Rome and Athens on July 1.

Shares in Sturge—the only Lloyd's agent quoted on the Stock Exchange—closed up 11p at 465p last night.

Top Lloyd's underwriting group to buy rivals

By NICK BUNKER

STURGE HOLDINGS, the most powerful underwriting group at Lloyd's of London, is to buy the Bellwether, Parry and Raven underwriting agencies in a move that will bring Sturge close to the size of a considerable British composite insurance company.

Sturge manages 16 insurance syndicates at Lloyd's with gross premium capacity this year of more than £1bn. Acquisition of the Bellwether, Parry and Raven agencies will add another £218m, making

Sturge roughly as big as the UK's sixth biggest composite insurance group.

The move is one of the largest acquisitions in the Lloyd's market for some years, but comes at a time when several of the larger agents have been seeking to expand either within Lloyd's or by the acquisitions of other financial services businesses.

Bellwether, Parry and Raven managers at Lloyd's and acts as members' agent for

Mr Frederick Raven, were censured by Lloyd's last November after an investigation of their dealings.

Sturge said its acquisition was being made "in conjunction with certain senior members of the group." It is still subject to contract and approval by the Lloyd's authorities and is not expected to be completed before October 1.

Shares in Sturge—the only Lloyd's agent quoted on the Stock Exchange—closed up 11p at 465p last night.

WORLDWIDE WEATHER

Y/day	midday						
	°C	°F	°C	°F	°C	°F	°C
Aberdeen	12	54	13	55	13	55	13
Almeria	21	70	20	68	20	68	20
Amman	22	72	22	72	22	72	22

WEEKEND FT

Saturday May 30 / Sunday May 31 1987

• MARKETS • FINANCE & THE FAMILY • PROPERTY • TRAVEL • MOTORING • DIVERSIONS • HOW TO SPEND IT • BOOKS • ARTS • TV •

A visionary approach is needed to redefine the Victoria and Albert museum. Colin Amery argues the case

Victorian values for the millennium

IN THE next few days, under the usual veil of civil service secrecy, a committee of the great and the good will meet to select a successor to Sir Roy Strong as director of London's Victoria and Albert Museum. The first sift has been completed and nine candidates are expected to proceed to first interviews. Then, in a break with usual procedures, a final shortlist will be invited to spend a day at the museum in June and to prepare an agenda for the next five years of the plans for the museum's future. Whoever is elected will have the daunting task of managing the V and A, now officially styled The National Museum of Art and Design, for an annual salary of £38,425, with responsibility for seven acres of collections and about 700 staff.

Why is this appointment so important? The V and A is almost the archetype of the nineteenth century museum that, even at this late date, has to make a leap into the twentieth century that will prove its usefulness to the nation as we approach the millennium. The new director must illuminate the vast collections of fine and decorative art in a way that makes them comprehensible for the growing public audience interested in all aspects of human creativity. The first thing any new director has to do is to sit down and ask what the V and A is for?

The evolution of the museum is complex. Like so many of Britain's national institutions the V and A is the child of an imperial past. Of all South Kensington museums and institutions it is the most heavily imbued with the spirit of Prince Albert. Its overcrowded stores and galleries still feel like fragments of the Great Exhibition of 1851, and indeed are the embodiment of the Prince Consort's preoccupations with the "improvement of design and manufacture." The V and A that we see today is less than 100 years old. Not until the end of the 19th century was the museum rationalised; the science departments were separated and collecting emphasised the visual arts.

In the earliest years, when the museum grew from a Museum of Manufactures with a school of design into the Museum of Ornamental Arts, the potential for anomaly and confusion began. The clarity of the original didactic intention that any permanent successor to the Great Exhibition should show by example the difference between good and bad design and manufacture — soon became overlaid by the kleptocratic desires of keepers determined to amass a vast collection of fine and applied art from all over the world.

Henry Cole, the first real director of the museum, struggled in the early days to ensure that the museum would create "a climate for improvement in the character of our national manufactures." He and the Prince Consort wanted to spend the profits of the Great Exhibition to continue its propaganda. For instance, in the earliest days of the Museum of Manufactures (which began life in Marlborough House) there was a Chamber of Horrors to show how not to advance the cause of good design. The gifts and acquisitions that followed

the museum to South Kensington soon assumed that accidental character, a sympathy between a donor and a curator, the pursuit of strong personal tastes that confused the original founding intentions.

As early as 1854 Prince Albert had commissioned Gottfried Semper to design the new South Kensington museum. Those designs are now lost but it is known that they were both practical and inspirational. Semper shared with Prince Albert a great interest in the ideas of applying art to industry. He was also very pragmatic and his scheme for South Kensington showed a museum surrounded by colonnades, shops and residences — firmly rooted in the activities of daily life.

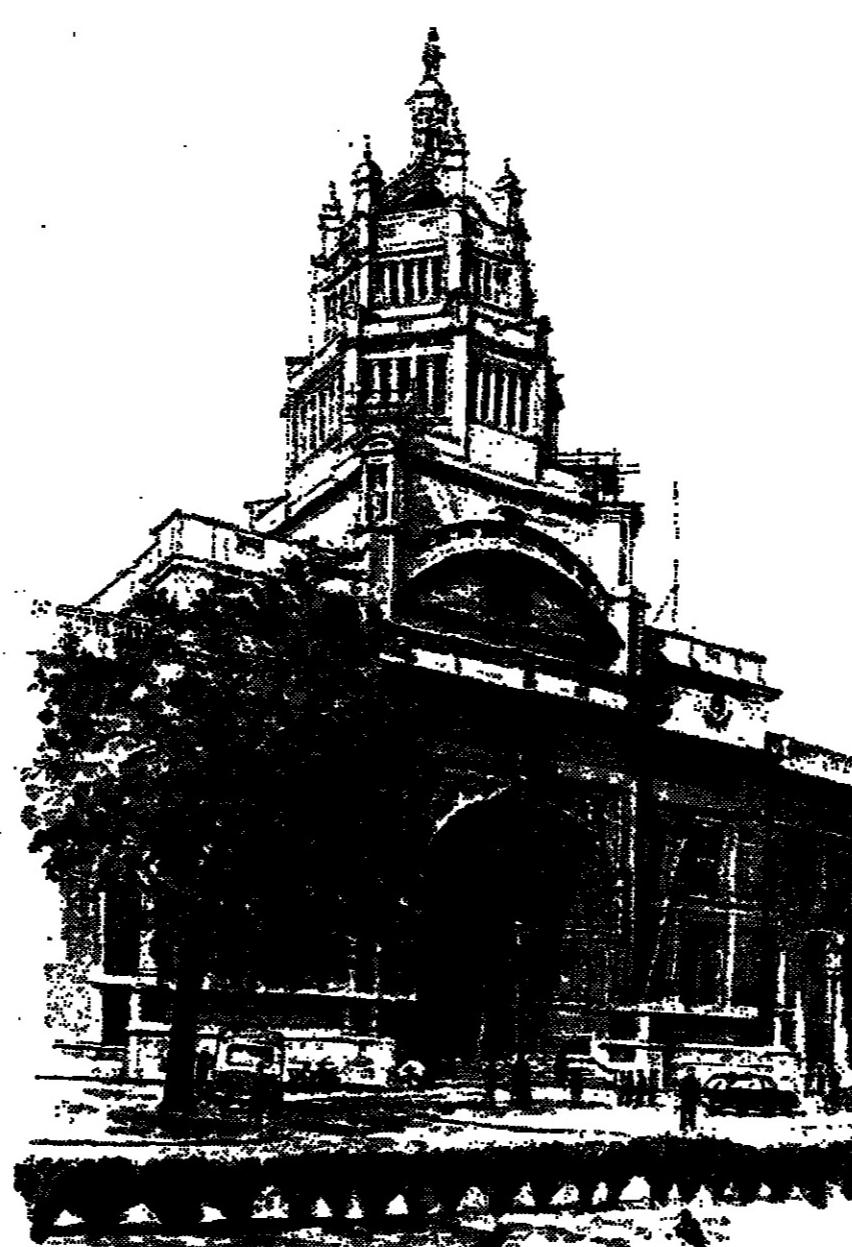
The relatively haphazard growth of the collections brought paintings, sculpture ancient and modern, architectural fragments and casts, animals products, the National Art Library, patent models as well as samples of new and old materials. The first purpose-built home for this assembly opened its doors in 1857 in South Kensington. Prince Albert's scheme, designed by Semper was not built and the early building programme under Henry Cole's direction was carried out by Captain Fowles of the Royal Engineers. Victorian faith in the Sappers reflected the kind of confidence that Prince Albert had in Henry Cole. (He is reported in 1863 as saying "When we want steam we must get Cole.") The sappers got things done.

As the museum grew in the 1860s it maintained one important principle: the museum had to show its own buildings, the skills and crafts of its own time.

Elaborately decorated rooms, corridors and staircase demonstrate the design principles of William Morris, Burne-Jones, Ruskin, Townroe, James Gandon and many others. The first decades at Brompton were very successful but in the 1860s criticisms of the museum were being made at all levels. Overcrowding, poor display, bad labelling, the purchase of failed collapsing buildings, even the misappropriation of funds, were just a few of the criticisms. A Parliamentary select committee sat for a year in 1867 and produced a report in 1868 highly critical of the administrative chaos and general confusion of the museum. It recommended the separation of the scientific departments (to form the Science Museum); the employment of specialist curators; and the reform of the administration at all levels.

Shortly after, in 1869, Queen Victoria laid the foundation stone of the building designed by Sir Aston Webb that was to help unify the architectural heterogeneity of the site and give the museum its imposing public facade on the Brompton Road. The old Queen had not forgotten the purpose of the museum. She was gracious enough to christen it the Victoria and Albert Museum — trusting that it would "continue to be a powerful factor in the industrial enlightenment and artistic training of my people."

Since the 1890s one thing that the V and A has done is to grow. Its collections of metalwork, ceramics and glass, sculpture (it is the national collection of sculpture) furniture and woodwork,



textiles and dress, prints, drawings, photographs and paintings as well as Indian, Far Eastern and Continental fine and decorative arts, have swollen beyond belief. It has acquired whole houses to furnish, display and look after, at Ham and Osterley, as well as the Wellington Museum at Apsley House. It runs the Theatre Museum in Covent Garden and the Museum of Childhood at Bethnal Green. There is also an important outstation, the National Archive of Art and Design at Blythe Road in Hammersmith.

No-one should underestimate the achievement of the retiring director, Sir Roy Strong, in holding this federated group of largely conservative institutions together since his appointment in 1974. He has also presided over some of the

greatest changes since the 1868 report. In 1864, after the Government Scrutiny conducted by Sir (now Lord) Derek Rayner of Marks & Spencer, trustees were appointed for the first time and the museum was removed from the aegis of the Department of Education and Science. Lord Carrington, secretary-general of Nato and former foreign secretary, became the chairman of the trustees in April 1984. Staff were half-public civil servants (although they are paid by the Government) and management had to be provided entirely within the museum without the resources of a large Government department.

Resources are the key problem for the newly constituted V and A. There is a

Government grant of £1m per annum. Of this modest sum 80 per cent is immediately swallowed up in wages and salaries where the Government has created an insurmountable problem by awarding two-year running salary increases that are by no means matched by the additional grant. Last year the grant was increased "for salaries and inflation" by 2.9 per cent. At the same time the Government settled for a wage increase for the Civil Service of some 6 per cent. In the labour-intensive institution like the V and A the trustees are left to pay the increased wages with no money. The same thing has happened in the current year — a 3.5 per cent increase in the grant and a 4.8 per cent increase in the wage bill. As Lord Carrington says: "The place is run on a shoestring."

In one area the Government, under pressure, has not been ungenerous; they have at last granted more funds for the repair of the fabric. In 1984 the Government Property Services Agency presented the trustees with a report that showed outstanding repairs to the fabric of the V and A that totalled some £2m. About £5m has been spent in the last three years. Much more will be needed to fund the thorough going master plan drawn up by the newly appointed architect to the V and A, Michael Hopkins and Partners. This is a serious and long overdue attempt to rationalise the architecture of the V and A and improve the inheritance.

British industry needs design leadership and example now more than it did in 1851. The V and A is the right place for it because it supplies what is so often missing in so-called design history — a thorough grounding in the history of artistic achievement. The Boiler House at the V and A has only hinted at the possibilities for the reactivation of 20th century design. We do not need more trivial exhibitions, but well-thought-out displays — for example of computer-aided design funded by the industry and supported by the relevant scholarship and historical support available only at the V and A. All the trades and businesses working today in the materials and techniques shown at the V and A have a key role in the future of the museum.

Trustees may be able to cut some ice in Whitehall but the real task for the new director will have to be to find new sources of money. Extraordinary economies are practised at the V and A that no member of the board of trustees would contemplate for a moment in his own business. Windows are not cleaned, secretaries scarcely exist, curators live in awkwardly located offices or cupboards and — as any visitor knows — sometimes more than twenty galleries are closed at one time. As a further economy the museum is shut on Fridays.

Sponsorship is only part of the answer. To date, Trusthouse Forte has paid for the installation of the new Medieval Treasury, Toshiba for the Japanese Art and Design Gallery and Pirelli for the newly designed garden to be opened in June. However gratefully received, this sponsorship is totally inadequate. It is surely not reasonable for the Government to refuse to meet its obligations to run the national museums effectively. Where is the spirit that can create a Musée d'Orsay, a new Louvre, a Picasso Museum, so manifestly exemplifying the French Government's commitment to the cultural life of the nation? Voluntary donations can be only a gesture.

The V and A appears to be too big and too complex with its mixture of

collections to be grasped as an entity by the public and to potential donors. Of all museums, the V and A belongs firmly in the marketplace. While its looks are slowly improving it suffers from appearing to be a museum run for the keepers rather than the public. Of course we expect scholarship and dedication to the collections and their conservation but what has happened to what Queen Victoria called "the enlightenment of industry?" The proposed division of the collections into Art and Design galleries and Materials and Techniques galleries surely opens the way for the active (and financial) involvement of British industry in a way that no one seems to have contemplated. The past achievements of designers and craftsmen are the roots of the present. It is at the V and A that contemporary British and foreign achievements should be displayed in the context of their inheritance.

We are constantly being told that design is at the root of industrial success — and surely it should be at the root of the long overdue reform of the V and A. The Government should, I suggest, close down the Design Centre and its accompanying council and put some of that money towards the plight of the National Museum of Art and Design.

British industry needs design leadership and example now more than it did in 1851. The V and A is the right place for it because it supplies what is so often missing in so-called design history — a thorough grounding in the history of artistic achievement. The Boiler House at the V and A has only hinted at the possibilities for the reactivation of 20th century design. We do not need more trivial exhibitions, but well-thought-out displays — for example of computer-aided design funded by the industry and supported by the relevant scholarship and historical support available only at the V and A. All the trades and businesses working today in the materials and techniques shown at the V and A have a key role in the future of the museum.

None of these proposals needs to be carried out at the expense of the "fine art" side of the museum. Fine and applied arts should support each other. How strange it is that the curators of the V and A spend about a fifth of their time (according to Rayner) giving free opinions on works of art. Much of this work is for the fine art trade and the salaried, it seems a curious way to subsidise the art trade — surely it should be the other way round?

The new director will have the chance of a lifetime to change the way industry and the arts relate to one another. This does not mean discarding the past but it does mean rationalising it to serve the present.

The V and A has the potential to be notably a museum but also the catalyst for the transformation of industrial and commercial design. This process may well need a new breed of staff: the key appointment is the new director. Will the trustees find the visionary so clearly

The Long View

A shortage of speculators



Professor Charles Goodhart was for a long time chief monetary economist of the Bank of England; when he says that markets are short of speculators, Anthony Harris sits up and takes notice.

SOMETHING very odd happened this week. For two days the dollar put on the kind of performance that has headline-writers reaching for the word "surging." Then it stopped surging.

Nothing unusual about that; but what was unusual was that during the boomlet none of the dealers even pretended to know what was going on. "Purely technical," they muttered, meaning that they didn't really believe their screens. Then they were proved right.

This little episode broke a number of the rules which hardened market-watchers live by: Rule 1: a dealer will always invent a plausible explanation for anything that happens. Rule 2: this explanation never actually means anything but simply demonstrates the truth of Rule 1: dealers always believe that the market is right.

I spent a little time last week trying to discover if Professor Charles Goodhart also found this episode odd, before I was told that he was away in Canada. The reason for chasing him was that a week earlier he had delivered his official inaugural lecture at the London School of Economics, a lecture which stayed a secret of the fact that he had invented himself last year.

The man who used to study the markets officially for the Bank of England, and thus knows them much more intimately than most academics can hope to do, was talking about the currency markets. He finds the markets something of a puzzle, and some of his theories about it are a bit puzzling, too.

To begin at the beginning, his first finding is that exchange rates follow what economists call a random-walk path in any short period; that is, you cannot predict today's rate by looking at what happened previously.

This is exactly what efficient-market theory pre-

dicts, which is rather comforting. There is more or less no news that is private information in the currency market, except on the odd days when somebody — nearly always a central banker — knows, say, what the trade figures are going to be. (The Bank of England may have turned that knowledge to profit on Wednesday.) The currency market ought, therefore, to be an efficient one in the strictest sense.

However, there is a puzzle here: because the exchange market also "ought" in the economist's sense this time, to reflect some underlying reality about competitiveness or about chasing power, glory, or some such, the currency markets are a puzzle in themselves. Yet as everyone knows, for months or even years exchange

rates can move in a direction which defies every known theory; and then they reverse to invalidate any new theories which traders have dreamt up in the meantime. These movements have become so strong that they defy any simple economic theory, but efficient market theory too: not a random walk, but a determined trudge in a perverse direction.

The first Goodhart theory to explain this is that the market is the scene of a constant struggle between two different kinds of operator — random walkers (usually equipped, in my experience, with charts) who know what the market is doing; and fundamentalists, who know what fundamentalists, who know what is ought to be doing. The chartists follow a trend, and it reaches some vulnerable point of absurdity, then it turns, and the fundamentalists rule. So stabilising speculation is actually forbidden in the private sector markets; central banks are allowed to play, but they are usually trying to achieve political objectives rather than maximum profits.

Since Goodhart was himself a central banker until quite recently, one might suspect him of teasing (and it would not be the first time); but in fact his observation does not just apply to the currency markets. It draws attention to a quite general truth about the management of money by remote control, and by employees.

The dealer closing his position before heading his Porsche for the nearest gin and tonic is following the same basic rule as the fund manager preparing for his weekly performance review: neither of them dare buck the market.

Yet really big profit can best be made by bucking the market — buying or selling ahead of the turn. The reason is simply that once the market does turn, it is too late for a big operator to move at all: there are no buyers, or no sellers, and prices move in a near-vacuum.

The small investor can still trade, and he can if he is a good enough novice, beat the market. That is why you will always meet a successful few who genuinely beat the managed funds by miles — even the good ones. And as we saw last week, it is not at all a certainty that your fund manager is a good one. It may be easier to pick a good stock.

CONTENTS

Finance: High-bred winning potential	VI
Property: Buy your own island	X
Diversions: Plants without gardens	XIII
Wine: Chateau Pétrus — 23 vintages	XV
Books: The Wilson-Callaghan era	XVI
Sport: Motor racing in Monaco	XVII
Arts: XVI Gardening	XII
Books XVII How To Spend It	XV
Bridge VIII Motoring	XII
Crossword VII Property	X
Finance & Family IV-VIII Sport	XVIII
Stock Markets	II, III
London Wall St.	
Malta	
Lampur	

Oppenheimer
Investment Management

Two year performance to 1st May

Trust	Percentage increase in value	Position in sector
European	+131.1	5th
Worldwide Recovery	+104.8	2nd
Pacific	+98.5	13th
Japan	+96.0	26th
International	+86.2	9th
Income & Growth	+84.1	5th
UK	+82.4	37th
Practical	+71.6	1st
High Income	+59.6	13th
American	+16.7	30th

Figures to 1.5.87. Source: Opal, offer to bid, income reinvested.

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MARKETS

Stocks follow polls

THE STOCK MARKETS' election account, going by yesterday's leap in the indices, should open Monday with a burst of buying enthusiasm. However, trading volumes have been lower in recent weeks, with overseas buyers in particular holding back until they see a winner crossing the finishing line.

The three-week holiday account, much disliked by professionals who seek to turn over their money quickly, ended yesterday and investors can now deal in the new account which closes on June 12.

The FT-SE 100 (or is it just the market makers?) has responded almost daily to the trend set by the latest polls. As this is likely to continue to the end of the month, investors can second guess the mood of such a volatile market?

Pundits have made a strong case that the polls shift in line with the popular perception of the performances on the air by leaders of the two main parties. Investors could therefore do worse than listen to the BBC's morning election phone-in programme before making any move.

At the start of this week Labour was closing the gap with the Tories—over last weekend the FT-SE fell 21 points over Tuesday and Wednesday. By Thursday, defence had become a sticky wicket for Labour and the gap widened, first to 8.3 per cent and then to 9.8 per cent yesterday.

With the Tory vote apparently holding up, the market put on almost 60 points in the last two days of the week. However, Japanese institutions, apparently all cashed up and

ready to go, remain puzzled by all this uncertainty. While they retain a general belief that the UK's leading stocks are cheap they seem bound to sit out most of this account.

Almost as a backdrop to all this election fervour has been the behaviour of sterlings. The trade weighted value slipped 2.1 per cent over four days to reach \$1.8 per cent by mid-week. However, the expected move of the pound account into the red did not take place but only by a squeak.

April's figures showed a £96m surplus. From Wednesday on sterling recovered, ending the week with its international value regaining almost a full point.

This recovery in sterling, partly aided by the Bank of England's intervention on Wed-

nesday, has dampened hopes of a downward move in base rates before June 11—and fears of a post-election rise have also abated.

Also on Wednesday, Courts and Star impressed the City with 1986-87 preliminary results above £10m ahead of forecasts at £201m pre-tax, a 41 per cent leap.

Some attention has been small to date. Courtaulds' small 4 per cent sales growth in 1986-87, more than double the 1985-86 amount) without denting cash flow or adding to debt. Acquisitions, however, have only been a minor feature in this spending and this is expected to change soon.

Nevertheless, in this volatile market where trading in front-line stocks has been especially slack, Courtaulds' shares were slow to move forward after the excellent figures. However, forecasts of another good profits

rise of around 20 per cent for this year have the brokers agreeing on firm buy recommendations. Given the prospective rating of 104 times forecast earnings and the argument that another 14 points is justified on a quality/earnings growth basis, then the breaching of the 500p mark should not be long in coming.

BAT Industries, seen by some as one of the unsung heroes of the alpha stock brigade, saw off the £21m impact of a weak dollar to produce a 15 per cent rise to £272m for its first quarter.

The star performer was financial services, with both Eagle Star and Allied Dunbar adding to quality of earnings by gaining from new business rather than their more mercurial investment accounts. A film fall in Eagle's underwriting losses helped push trading profits at this BAT division ahead £35m to £35m.

The market may still blink at the linking of insurance, pensions and smoking which BAT has fostered in its efforts to diversify but in spite of still

falling volumes across the western world, the group's tobacco trading profits were up just over 12 per cent to £158m. Hence for the first time, BAT's dependence on the dreaded weed fell below half of profits.

There are signs that in the US the move away from smoking appears to have decelerated.

Certainly, Brown and Williamson had a good three months, and BAT is making strides into the Japanese market. Lower industrial spending—last year's first-quarter figures confirmed heavy plant costs for RICOH—also helped the group's performance.

BAT's carbonless copying paper was dull performer in a paper division generally effected by higher raw material prices on both sides of the Atlantic. The difficulty of passing on the increased input costs quickly enough is likely to persist.

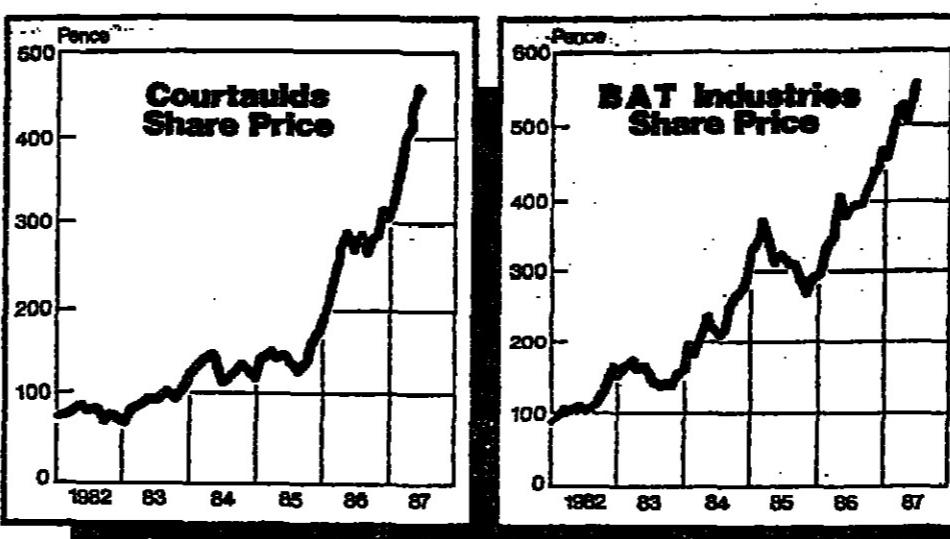
The group's small retailing arm, Argos in the UK, managed to turn in a small profit, against a loss of £1m last year, but some analysts question the amount of management effort involved in running and rationalising small chains in several countries. Recently, BAT sold off much of its US retailing side and the group's losses at associates People's Drug Stores in Canada could just add to the group's disengagement.

Stockbrokers Wood Mackenzie is hopeful that BAT's 1987 profits will pass the £1.5bn mark, a percentage rise in line with its 1986 spending—last year's first-quarter figures confirmed heavy plant costs for RICOH—also helped the group's performance.

As Rothmans is on a prospective multiple of 12 to March (10 to March 1988) the difference in rating comes down to an evaluation of the respective merits of Dunhill versus Eagle and Dunbar. This suggests that a modest uplift for BAT appears overdue—though not one large enough to force the addition of a government wealth warning on every share certificate.

COMPANY NEWS SUMMARY

TAKE-OVER BIDS AND MERGERS

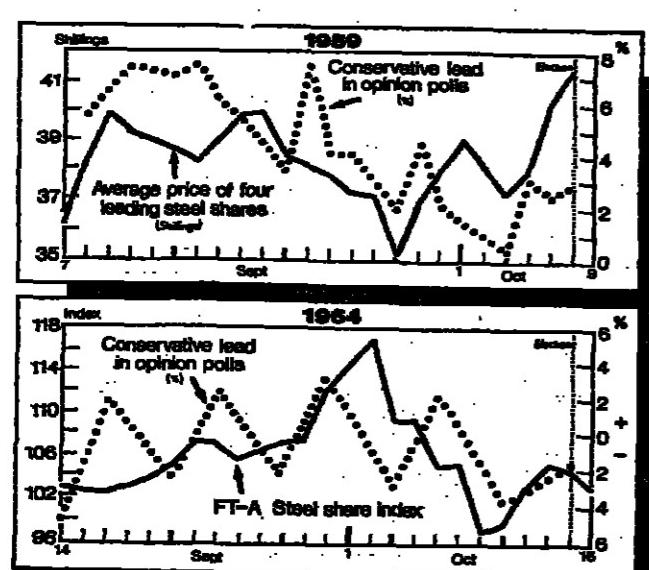


Company	Value of bid for	Price per share	Value of bid for	Price per share	Value of bid for	Price per share
Aero Proprietary	£25.5m	125	£145	145	£150m	£150
Avans Group	£347.9m	450	£250.00	250	£250.00	250
Brit Car Auctioners	£20.5m	240	£205	205	£194.07	194.07
Centenario Edis	£425	270	£270	270	£252	252
Chase Drug Stores	£385	220	£270	270	£15.32	15.32
Compania	£644	401	£328	328	£125.55	125.55
Continued	£278.5	233	£233	233	£145.10	145.10
Crown House	£328	107	£108	108	£18.33	18.33
Dale Electric	£120.4	43	£314	314	£22.41	22.41
DRC Technology	£33	223	£300	300	£1.00	1.00
Esel	£450	487	£268	268	£1.74	1.74
Gardiner Brothers	£70	280	£250	250	£1.14	1.14
Garver Booth	£300.4	340	£245	245	£1.50	1.50
Garver Booth	£280.5	340	£245	245	£1.50	1.50
Geld (L)	£307	297	£250	250	£4.54	4.54
Hallite	£218.4	245	£220	220	£12.75	12.75
Hillbrow	£21	206	£164	164	£10.63	10.63
Hillside	£207	198	£178	178	£10.28	10.28
John Lewis	£457.5	595	£428	428	£2.50	2.50
London & North	£97.4	945	£804	804	£10.57	10.57
London & North	£96.5	700	£628	628	£10.57	10.57
Media Technology	£173.6	173	£165	165	£1.00	1.00
Micronet Costs	£150.7	145	£155	155	£1.00	1.00
Midland Coats	£2,630	1,900	£1,700	1,700	£1.73	1.73
Midwest Leisure	£77.4	77.4	£77	77	£2.11	2.11
Micro Systems	£21	272	£200	200	£1.50	1.50
Midwest Leisure	£77.4	77.4	£77	77	£2.11	2.11
Meridian Systems	£287.4	273	£267	267	£1.37	1.37
Ridgeon Leisure	£97.6	102	£75.4	75.4	£1.37	1.37
Scotts Greenhead	£290.2	285	£167	167	£1.25	1.25
Stockley	£12.5	12.5	£12.5	12.5	£1.25	1.25
Stockley Services	£21.6	310	£300	300	£1.55	1.55
Terry Povey	£28.7	287	£21	21	£1.55	1.55
WGL Holdings	£24.5	341	£303	303	£1.50	1.50

* All cash offer. † Cash alternative. ‡ Partial bid. § For capital not already held. || Unconditional. ** Based on 2.30 pm prices 29/3/87. ¶ At 2.30 pm prices 29/3/87. # Shares and cash. || Related to NAV to be determined. ||| Loan stock. ||| Suspended.

PRELIMINARY RESULTS

Company	Year to	Pre-tax profits (£m)	Earnings* per share (p)	Dividends per share (p)
Bellway	Mar	£140	0.510	2.4 (0.6)
Boots	Mar	£26.90	£21.400	5.4 (4.7)
Buckley's Brows	Mar	£1,180	1,180	12 (12)
Chesterfield Prep	Mar	£8,000	£7,400	2.9 (2.5)
Clarendon	Mar	£101,100	£104,000	30.2 (28.9)
Dunhill	Dec	£340	£300	8.5 (8.5)
Davenport	Mar	£1,340	£1,110	8.0 (8.0)
Estate	Mar	£2,300	£2,000	22.0 (22.0)
Kiln B.	Mar	£742	£677	0.3 (0.3)
Excel	Mar	£18,300	£16,100	13.5 (13.0)
FBI Electricals	Mar	£1,280	£1,160	7.4 (7.4)
Gates, Frank G.	Dec	£1,000	£1,000	1.3 (1.3)
Gowers	Mar	£2,760	£2,500	10.5 (8.1)
Haworths	Feb	£450	£387	1.7 (1.7)
Hawkshead	Mar	£3,000	£2,100	12.0 (12.0)
Hawkshead	Apr	£3,100	£2,100	22.0 (22.0)
Hawkshead	May	£3,200	£2,200	22.0 (22.0)
Hawkshead	June	£3,300	£2,300	22.0 (22.0)
Hawkshead	July	£3,400	£2,400	22.0 (22.0)
Hawkshead	Aug	£3,500	£2,500	22.0 (22.0)
Hawkshead	Sept	£3,600	£2,600	22.0 (22.0)
Hawkshead	Oct	£3,700	£2,700	22.0 (22.0)
Hawkshead	Nov	£3,800	£2,800	22.0 (22.0)
Hawkshead	Dec	£3,900	£2,900	22.0 (22.0)
Hawkshead	Jan	£4,000	£3,000	22.0 (22.0)
Hawkshead	Feb	£4,100	£3,100	22.0 (22.0)
Hawkshead	Mar	£4,200	£3,200	22.0 (22.0)
Hawkshead	April	£4,300	£3,300	22.0 (22.0)
Hawkshead	May	£4,400	£3,400	22.0 (22.0)
Hawkshead	June	£4,500	£3,500	22.0 (22.0)
Hawkshead	July	£4,600	£3,600	22.0 (22.0)
Hawkshead	Aug	£4,700	£3,700	22.0 (22.0)
Hawkshead	Sept	£4,800	£3,800	22.0 (22.0)
Hawkshead	Oct	£4,900	£3,900	22.0 (22.0)
Hawkshead	Nov	£5,000	£4,000	22.0 (22.0)
Hawkshead	Dec	£5,100	£4,100	22.0 (22.0)
Hawkshead	Jan	£5,200	£4,200	22.0 (22.0)
Hawkshead	Feb	£5,300	£4,300	22.0 (22.0)
Hawkshead	March	£5,400	£4,400	22.0 (22.0)
Hawkshead	April	£5,500	£4,500	22.0 (22.0)
Hawkshead	May	£5,600	£4,600	22.0 (22.0)
Hawkshead	June	£5,700	£4,700	22.0 (22.0)
Hawkshead	July	£5,800	£4,800	22.0 (22.0)
Hawkshead	Aug	£5,900	£4,900	22.0 (22.0)
H				



Election values

THE CONSERVATIVE Party's standing in the opinion polls is the dominant influence at present on the share price of those companies formed by the privatisation or state assets which Labour has pledged to return to public ownership.

As the threat of renationalisation appears to have faded, so the share prices of privatised companies have shed some of their political risk discounts. Suppose, however, that the Conservative lead falls during the course of the election campaign and the Tories' victory begins to be called into question? How might the price of shares such as British Telecom or British Gas behave?

Historical precedents give some insights into the relationship between opinion polls and the prices of politically sensitive shares during general election campaigns. For example: the threat to the independence of the dozen publicly quoted steel companies during the election campaigns of 1959 and 1964 was much the same as that now facing the newly privatised concerns. The Labour Party was committed to the renationalisation of the steel industry, which it had taken into public ownership in 1949, and which had been denationalised in 1955 by the Tories. Compensation for steel shareholders was promised, but investors anticipated payments substantially lower than values based upon the usual considerations. In the run-up to both elections, steel company shares traded at a discount which waxed or waned according to perceptions based on the opinion polls, of political danger.

The election of October 1959 took place against an economic background highly favourable to the incumbent Conservative administration. The Conservatives had gone ahead of Labour in the opinion polls in March; over the subsequent six months they established a consistent and growing lead. Steel were bid up by increasing confidence of Conservative success in the forthcoming election.

Between the end of March and the eve of the campaign, in early September, the FT-Arturites Steel Index recorded a rise of 40 per cent.

The daily average price of the four leading steel shares, and the average Conservative lead in the opinion polls during the campaign period are shown

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Nikki Tait on investment trusts

Split-level portfolios

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The share price of an investment trust is determined by buyers and sellers in the stock market (unlike a unit trust where pricing is done on strict Department of Trade rules and related directly to the value of the stocks and shares it owns). Result: most general investment trusts trade at least 10 per cent above or below the value of their underlying assets. Bids for investment trusts by industrial companies as a means of corporate fund-raising

are "disguised rights issues"—have been greatly helped by Big Bang innovations which allow portfolios to be liquidated more quickly and more cheaply.

True, disguised rights issues

are scarcely a common occurrence—although the past nine months have seen publisher Robert Maxwell's BPCC building group John Mowlem, and

Fair Eastern funds, and

such as London and Edinburgh

the other way, so without their contribution the fall in the average figure would be even more marked. The average discount currently stands around 18 per cent, stock brokers BZW predict, it could head for 12 to 15 per cent fairly shortly, although Wood Mackenzie is more cautious.

All of which is welcome news for investors, who have seen the investment sector overall match the hefty rise in FT All-Share Index during the past 12 months. This good fortune derives from two sources: an increasingly aggressive attitude by managers towards their funds. But the fear that if they don't conform to someone will surely take their trust.

Bids for investment trusts

are "stepped preference shares"

income shares

Capital shares (cumulative warrants)

RIVER AND MERCANTILE SCHEME					
EXISTING CAPITAL STRUCTURE	Number of shares	Net asset value £	Estimated market value £	Gross dividend yield %	Premium/discount %
Ordinary shares	417	1,000	880	4.2	4.7 (12)
NEW CAPITAL STRUCTURE					
Total/weighted average	1,000	1,000	1,000	5.3	5.3 Nil
Comprising:					
Stepped preference shares	250	250	250	14	5.8 Nil
Income shares	500	200	500	39	7.8 150
Capital shares (cumulative warrants)	250	550	250	NH	NH (55)

Trust and Roseau taking part.

At the background pressure is there—so much so that some trusts are now racing ahead of the game and seeking protective action by dispensing the discount for themselves. On Friday this week, shareholders in the large River and Mercantile Investment

voted in favour of an innovative scheme to turn its £120m trust into a split level fund, offering shareholders three different types of shares in exchange for the current one.

The R and M proposals are complicated. At end-April, for

the existing shares, stood at 240p but the market price was just 211p—a 12 per cent discount. (This discount had already reduced substantially from over 20 per cent last year because the market had been warned about the forthcoming changes.) So someone holding 417 shares, say, had a stake in £1,000-worth of assets but could only sell his shares for £880.

Under the new scheme, the managers are first fixing a 13-year life for the fund so that in the year 2000 it will be wound up. That done, the plan is to offer shareholders a package of three new types of shares. These are: "stepped preference shares"—which will offer a mix of predetermined capital and income growth; income shares, which enjoy a little bit of capital growth, but mainly concentrate on providing a rising income stream; and capital shares (plus an additional warrant) which simply benefit from the growth in the value of the fund's assets by the year 2000.

Investors in the old fund are automatically allocated the new shares in one/two/three proportions unless they have opted for the "mix and match" alternative offered. If R & M and its advisers have got their calculations right, all three types of shares—in comparison with other similar fixed interest and preference stocks—should start trading at around 100p, the income shares at 150 per cent premium to net asset value

(nav) and the capital shares at a 35 per cent discount.

Prize callants cannot be done until a final nav is set. But on the end-April an investor with 417 old shares becomes entitled to a total of 1,000 new ones—which overall have a £1,000 market price tag, exactly net asset value.

"Clever financial engineering," comments one analyst, pointing out that the valuation of the stepped pref and income shares is fairly safe and the only question mark probably hangs over the capital shares.

Although R & M's three-way

split is a first, managers say they already know of one other major group interested in the proposal. And R & M's ambitions will be successfully demonstrated by the smaller Yeoman Investment Trust last autumn. With the supply of

split-level funds generally diminishing as wind-up dates draw near, it looks a route which many an investment trust manager may at least consider. If so, investors—large and small—should give thanks.

Cliveden setting

THE STATELY home of Cliveden was chosen by accountants Touche Ross as the venue for launching its personal financial planning service. An appropriate choice since the group made it crystal clear that the service is targeted at the more wealthy sector of the community.

Maurice Thompson, one of the partners, admitted that the service was intended only for those with a minimum income of £50,000 a year or disposal assets of at least £100,000.

However, they believe the potential clientele is large with a "generation of inheritors" bringing in an "era of new rich." It is estimated that in Britain there are some 20,000 millionaires, 100,000 half-millionaires and 500,000 who meet their qualifications.

Touche Ross spent 18 months setting up the service, which will operate from 23 centres throughout Britain with 200 specially trained staff. Addressing all aspects of financial planning, from making a will to school fees, pension planning and investment strategy are offered. But there is no share tipping and the group make great play of its independence. It rebates any commission received in full to clients, normally offset against the fees charged, and is therefore able to offer impartial advice,

John Edwards

Financial news from BAT INDUSTRIES

FURTHER GROWTH IN 1987

PATRICK SHEEHY, CHAIRMAN, MADE THE FOLLOWING POINTS TO SHAREHOLDERS AT THE ANNUAL GENERAL MEETING ON 28 MAY 1987:

- * I am confident that the basic trends in our businesses will remain positive.
- * There is every reason to expect further growth in profit overall in 1987, when measured in local currency terms.
- * On current assumptions about the world economy I would expect further improvement in our earnings per share measured in sterling....
- * ...and that we will maintain our record of dividend growth substantially ahead of the rate of inflation.

BAT INDUSTRIES

FINANCIAL SERVICES • RETAILING • PAPER • TOBACCO

The Report and Accounts for 1986 is available from the Company Secretary, BAT Industries p.l.c., Windsor House, 50 Victoria Street, London SW1H 0NL.

• FINANCE & THE FAMILY •

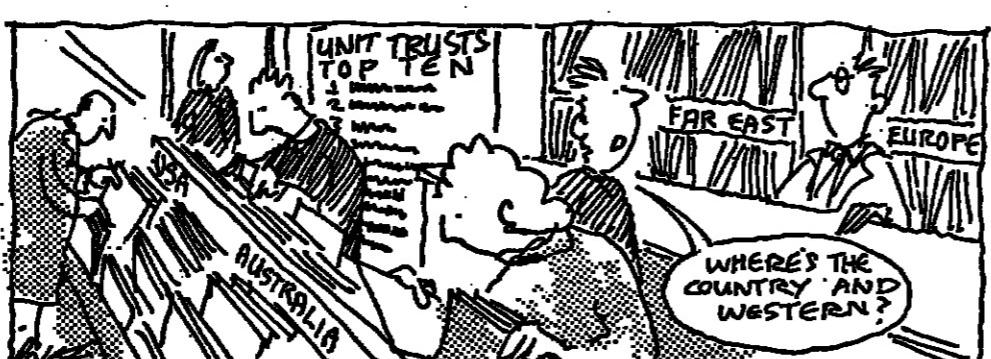
Index comparing is all the rage in the unit trust industry, reports Christine Stopp

Trusts perform for top of the pops

CONCENTRATION on performance—especially short-term performance—has become increasingly popular with the unit trust industry as a means of boosting sales. Top performing funds are "news," and there is a welter of media competitions picking out the winners. Unit trust group love this kind of thing. There's nothing like crowing about your performance in an independent competition for peppling up the advertising.

Given the range of figures available, there has been a lot of scope for managers in choosing examples to advertise. A great deal can be done to polish up the performance record by choosing judiciously which period you take, and which competitors or indices you measure yourself against. "Among the industry's top performers in the last few years" covers a multitude of sins. Another favourite ploy is simply to quote a performance figure, which may look good compared with the return from a building society. But what they don't tell you is that it's way below the sector average.

The ways in which unit trusts are categorised and priced doesn't help. To compare like with like as far as possible, the industry has hit upon dividing the 1,000-plus unit trusts into sectors. This system works, but there are problems. The definitions of what goes into a particular



sector tend to be more rigid than is enforceable. The UK Growth definition is "capital appreciation rather than income" 75 per cent invested in UK shares, with an estimated yield more than one quarter lower than the FTA All-Share index."

Trusts operating near the margin of these figures may find themselves technically obliged to switch sectors each month—but this would make it impossible for the statistical services to operate and would destroy consistency of sector performance.

If they don't switch, however, competing trusts will begin to complain. Performance reporting is fond of "top ten". This gives a misleading picture of the generality of performance in a sector, and is no good at all if your trust happens to be out-

side the top rankings. There can be enormous differences between the tops and bottoms of sectors, and to date no study has been made of this type of variation.

To take an extreme example, the top performing Australian trust for one year to May this year (OPAL figures) was Waverley Australian Gold with 26.1 per cent growth. The bottom trust was Aetna Australian Securities with 18.4 per cent. The sector average given was 60 per cent.

It may be argued by some managers that the Waverley trust is a gold trust, not an Australian trust, though it is almost wholly in Australia.

Even so, the next highest performance is still a staggering 111.8 per cent from M & G Australian & General.

The difference between the top and the bottom seems extraordinary, and poses awkward questions about management competence at the lower end of the scale.

There is 91 per cent difference between the top and bottom Australian trusts. Between the sector top and bottom in the UK General sector for the same period (Money Management figures), the discrepancy is 32 per cent, with Robert Fraser Growth turning your £1,000 into £208 and Thornton UK & General only increasing it to £1,023. The sector average is £1,215.

An interesting extension of the study here is how the sector has performed against the index. Money Management shows the FTA All-Share, which would have made your money

grow to £1,243. Out of 91 trusts in the sector, only 24 did better than this. If you think that the whole point of having money managed in a unit trust is to beat the index, this is a sobering thought.

The trouble with the standard method of taking a "snapshot" of performance over various periods is that a recent surge or depression affects all the periods equally. Some measure of consistency of trust performance is very hard to come by.

Many managers argue vehemently against short-term performance figures, on the grounds that they encourage the public to think of unit trusts as a short-term investment. Yet it is undoubtedly true that the availability of short-term figures enables you to build up a truer picture of a trust's progression.

Short-term figures can often show up a management strategy which was fine a year ago, but has not stood up to market changes since.

"Managers are only human," as one investment director magnanimously admitted recently. If the end of the month is the date from which the figures are taken, the temptation is overwhelming to take steps to ensure that performance gets a boost at the correct moment. There are plenty of ways of adding on a percentage point or two to keep the fund top of the pops.

Kevin Goldstein-Jackson
reports on
ways of protecting
the family if a
parent dies

MOST PEOPLE with mortgages take out a special protection insurance policy so that if you die before the mortgage is paid off, the policy proceeds will pay the outstanding mortgage. You then think that your surviving family will be able to continue living in the house after you have died.

But what many people seem to forget is just how much their house has increased in value since purchase. The house could well have risen in value by so much that when they die its total estate (including the value of the house) is worth well over £20,000 and is thus subject to inheritance tax. The house might have to be sold to pay the tax, which starts at 30 per cent on estates worth between £20,000 and £10,000 and rises in stages to 60 per cent on

Investor's tale

Inheriting the windfall

estates of over £330,000.

My own house is in the joint names of my wife and myself. To protect our young children from having to move, should we both die, as well as having a mortgage protection policy, I have also taken out a life assurance policy specifically to pay the inheritance tax on the value of the house. I adjust the level of this insurance cover as the house increases in value. Thus, the policy proceeds will be sufficient to pay any inheritance tax due on the value of the house.

A number of other possible circumstances can also be covered by various types of protection insurance. For example, if due to sickness, accident or injury I am unable to resume my work, then I am covered by a Disability Insurance policy which will pay a monthly sum to suffice to pay for a nanny.

When my second daughter

recovered or reached retirement age.

Soon after my first child was born, I was concerned as to who might have to shoulder my wife's care while my daughter was still young. I would have had to employ a live-in nanny to look after the child—a substantial financial burden.

The "protection" for this possible problem was an Increasing Income for Dependents policy from Equitable Life. This policy was for 15 years (until my daughter was old enough to look after herself). If my wife had died within that period, the policy paid quarterly sums which increased by 10 per cent every year during the life of the policy. The sums paid would be sufficient to pay for a nanny.

At 75, Reshevsky remains a formidable opponent with a natural flair for spotting the clearest plan in a complex position, as in this win from the recent Lugano Open.

White: S. Reshevsky (USA).

Black: T. Ernst (Sweden).

and Europe from age six onwards, giving simultaneous displays where he rarely lost. His family emigrated to the US where he played his first international tournament in 1922, scalping Janowski who had challenged for the world title. A bizarre sequel was that his parents were charged with "improper guardianship" and he had to virtually abandon chess for some years in favour of a conventional education.

Returning in his early twenties, Reshevsky quickly became one of the leading

players in the world. He was joint third in the 1948 world championship, joint second in the 1953 candidates tournament despite the pressure of being the only American in events with several Russians; and he excelled in one-to-one matches where he was unbeaten until his late fifties.

At 75, Reshevsky remains a formidable opponent with a natural flair for spotting the clearest plan in a complex position, as in this win from the recent Lugano Open.

White: S. Reshevsky (USA).

Black: T. Ernst (Sweden).

Benko Gambit (Lugano 1987).

1 P-Q4, N-KB5; 2 P-QB4, P-B4; 3 P-Q5, P-QN4; 4 P-B3. Nowadays the trend is to avoid the main line of Black's gambit 4 PxP, P-QR3; 5 PxP, BxP when active pieces and Q-side pressure are good compensation for a pawn.

4 . . . PxP; 5 P-K4, P-Q3;

6 BxP, P-KN5; 7 N-K2, B-KN2;

8 QN-B3, 0-0; 9 0-0, B-QR3?

The game is now effectively a normal King's Indian Defence where Black has advanced P-QN4xP, which should be in his favour. However the plan to exchange light squared bishops proves abortive and entangles Black's pieces. Better is QN-Q2-K4 when B-QR3 can follow if White retreats B-QN3.

10 N-N5! KN-Q2; 11 KN-B3, N-N3; 12 B-K2, Q-N2; 13 P-QR4! Q-N1; 14 P-R5, N-B1; 15 Q-R4, Q-N2; 16 R-R8; R-N1; 17 R-N3, N-K4; 18 N-Q4!

Reshevsky has prepared well for this winning idea. Now he obtains the bishop pair while Black is left with a weak pawn in the white camp.

18 . . . Q-B2; 19 RxP, PxN; 20 RxR, QxR; 21 N-K2, P-Q6; 22 N-B4, B-R3; 23 P-QN4, N-N3.

Sacrificing a piece for counterplay, but Reshevsky also proves superior in the coming tactics.

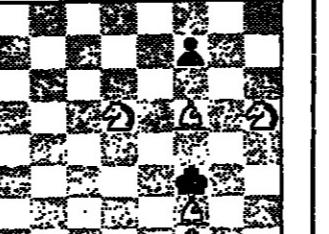
24 PxN, QxP ch; 25 K-R1, Q-Q5; 26 N-K6! PxN; 27 BxP, N-N5; 28 BxR, N-B7 ch; 29 RxN, QxR; 30 P-R3! KxR.

Black finds that if P-Q7; 31 B-R6, Q-K8 ch; 32 K-R2, P=Q; 33 Q=K8 mates.

31 BxP, Q-K8 ch; 32 K-R2, Q-B6; 33 Q-E2, Q-K4 ch; 34 P-N3, PxP; 35 PxP, QxP; 36 P-B4, Q-Q5; 37 P-N5, K-N2; 38 P-KR4, P-Q4; 39 B-B1, Resigns. For White wins easily with the extra bishop.

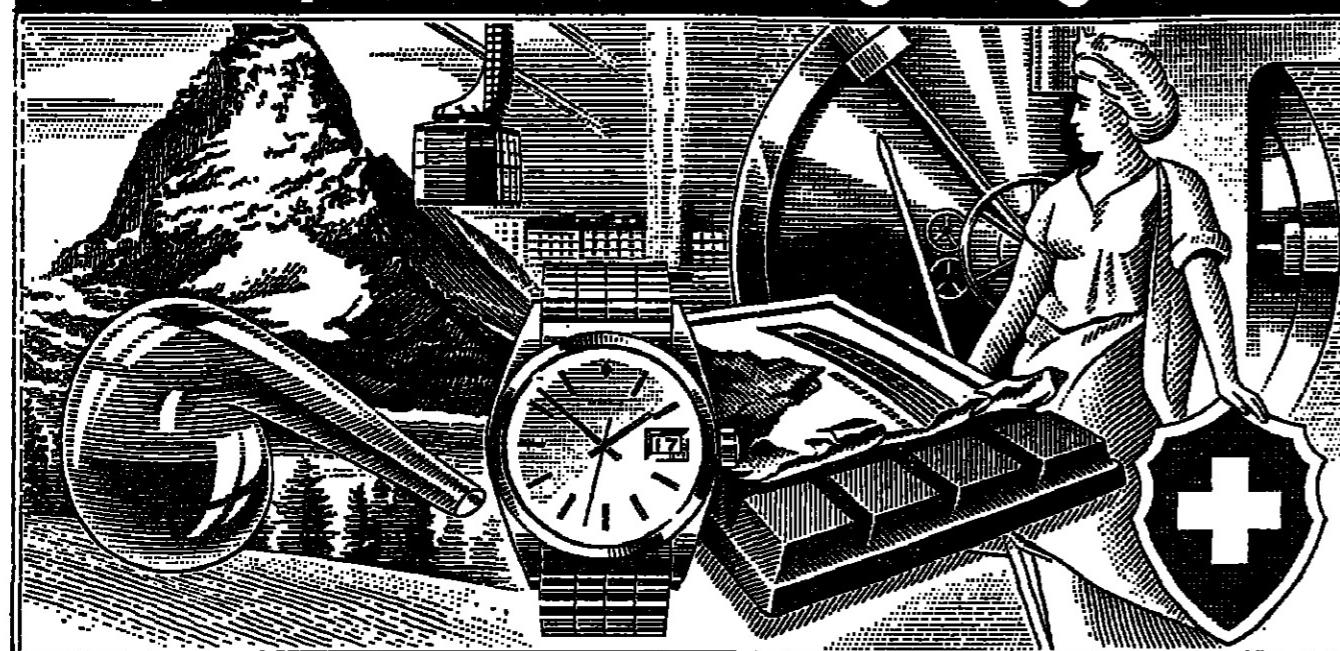
PROBLEM No. 673

BLACK (2 men)



WHITE (5 men)

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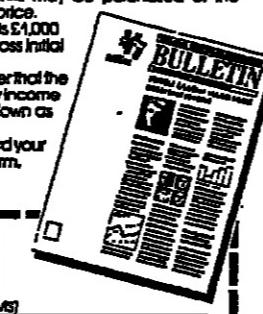
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(Unit applicants must sign and give full details)

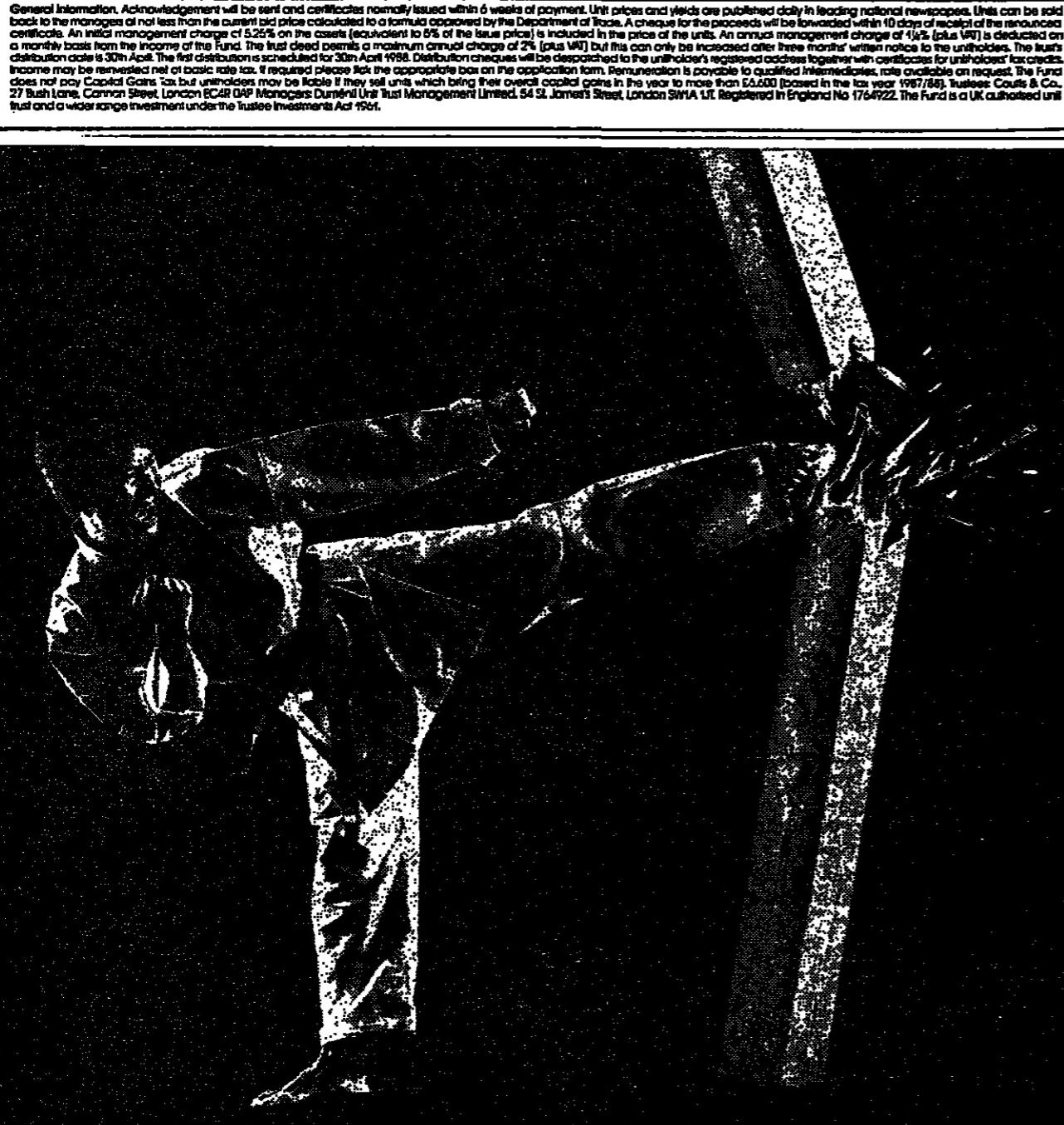
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^tSource: ATC - net asset value total return over 5 years to 31 January 1987.

Send to: Investor Services Department, TR Pacific Basin Investment Trust PLC, Mermaid House, 2 Puddle Dock, London EC4V 5AT. Tel: 01-255 6565.

Please send me a copy of TR Pacific Basin Investment Trust PLC Annual Report.

I would also like details of the Touche Remnant Investment Trust Savings Scheme.

Name _____
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TOUCHE REMNANT

TR PACIFIC BASIN INVESTMENT TRUST PLC

FINANCE & THE FAMILY

Assessed wrongfully

If, after appeal against a wrong assessment and appeal for postponement of part of Schedule D tax, then several further wrong assessments, a correct assessment is finally supplied, but without any notice to pay - now well after the date January 1 for the first instalment - has one to pay the collector without any notice to pay or is one to wait until one receives a notice from the collector? If one waits, from what date would interest, if any, be charged?

If, after agreement has been reached with the Inspector, a notice to pay finally arrives, months later, from the collector, but is wrong, is then sent back, and after a further few months a correct notice finally arrives and is paid promptly, is the collector entitled to charge interest back to the dates one would have had to pay if both the Inspector and the collector had done their work correctly in the first instance and communicated with each other?

Is there any appeals procedure against interest charges and, if so, what is it? Where can one find details of the relevant regulations and extra-statutory concessions and customs practice?

The rules relating to interest are outlined in the small print on notices of assessment, but not clearly enough. A free pamphlet on appeals is obtainable from your tax inspector: ask for IRM7/1983.

Because the rules are so intricate (and poorly drafted), it is difficult to answer your questions within reasonable space without knowing the precise figures and dates. Generally speaking, however, Parliament has ensured that delays at tax inspectors' and collectors' offices - and lack of liaison between them - will not affect the amount of interest payable by taxpayers who are wrongly assessed. In a local reference library, you will find the rules in section 86(3) of the Taxes Management Act 1970 (as amended) - in the British Tax Encyclopedia or in Simon's Taxes, for example.

Here is a hand which caused bidding errors:



No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

should be held at their office dealing with securities at their main City office. To my surprise, they charge a storage fee of £1.00 per share plus VAT, that is £64.40 per annum. No debit collection of the dividend will be extra. Could you tell me the procedure for claiming the dividends on these shares, and whether there is any reason why I could not do it myself? I could keep the certificates in my office safe.

It seems fairly clear that Barclays Bank's suggestion is designed to benefit their own pocket rather than yours. This is no reason why you should not keep the certificates yourself. If you bear the risk of their being lost or stolen, and you can notify the company's registrar to remit dividends direct to you.

Alimony payments

I wonder whether I might ask for your help and guidance in a personal matter which is causing me great concern.

My wife left me five years ago in March 1982 and although I have not sought a divorce, I have never since this becomes more or less automatic. I have now met someone else and we would like to get married but I do not want to make any commitment until I am sure that my wife cannot claim from either my estate or my second wife's estate. Should I remarry, would I be expected to continue the maintenance allowance to my ex-wife, and could she claim from my new wife's estate. Incidentally, my new wife receives a small pension from her employers of £3,300 per annum (gross). If you remarry and your second wife is not herself in a position to contribute substantially to your joint expenses you might consider a small reduction in the maintenance you are presently paying. If, however, you cease your present employment

a more substantial reduction is likely, but it is less likely than not that you would reach a stage where the maintenance order would be discharged or made nominal. The principle is always to assess the joint incomes and to ascertain how much of that should be made available for your wife's maintenance.

Tenancy changes

My wife and I hold our house as "joint tenants beneficially." In order to reduce inheritance Tax we would like to dispose of our respective shares to a third party in our wills. Would an exchange of letters be sufficient for this and what should be the wording please? It is enough if one of you writes to the other: "I hereby give you notice severing our joint tenancy in equity so that henceforth we hold the property known as Ardway Villa, Poplar Road Tredegar on trust for our third party in common in equal shares." A written acknowledgement of receipt of that notice signed by the recipient is desirable, although not essential.

BRIDGE

auction, and 11 tricks were made.

In room two our partners, Bob Rowlands and Derek Rimmington, were North and South respectively. Again, East opened with one spade. Derek doubled, and West said two spades. After two passes, South bid three diamonds.

North had a difficult decision but passed. However, East - quem deus perdere vult, prius dementem - came to the rescue by bidding three spades. Derek bid four clubs, and North raised to five. The contract was held three diamonds.

South led the three of clubs and East played the queen. Both sides vulnerable.

West dealt. After two passes East bid one club, which South doubled. North bid two hearts and South rebid two no-trumps - surely three clubs is the best continuation - and North raised to three.

West led the three of clubs and East played the queen. South won, cashed two hearts - finding West with the guarded knave - then cashed three spades. When that suit, too, was held, the contract failed by one trick.

South failed to draw inference. East had to discard a club on the second heart, which was significant - he could not afford a diamond or a spade. If South throws East for West in with his club, the defence will not beat the contract.

If West wins and leads the nine of hearts to set up his eight, his forces East to throw another club; if a club is led back, East is deployed.

Four hearts is the right contract. East leads the ace and another club, and the safety play of running the ten of hearts will be rewarded by two overtricks.

E. P. C. Cotter

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Jackie is 10

London Property

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Every one of these fine apartments is finished to the highest standards, has a 99 year lease, en suite bathrooms, fitted kitchens, carpets and wardrobes, the use of Gloucester Square's private gardens and the protection of audio visual entry-door security. Maid service and portage are available.

No could they be much more conveniently situated as they're within a stroll of the excellent shopping facilities of Connaught Village, the open expanse of Hyde Park and all that the West End has to offer.

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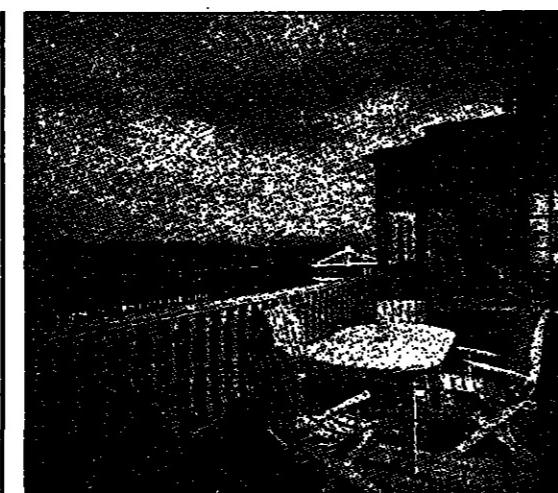
SAVILLS



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Exceptionally fine freehold maisonette with magnificent reception rooms, meticulously unfurnished and unusually well finished. Elegant entrance hall, 3 recep, bed 1, dressing rm and bath en suite. 3 further beds, 3 further baths (2 en suite), cloak, fully fitted kitchen. Landscaped garden.

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PROPERTY

John Brennan goes island-hopping

Surrounded by water

WATERSIDE properties invariably command a fair premium over those with a static landscape. But when the waterfront makes a 360 degree circuit of the place, the premium is generally countered by the location. So many of the islands that come on to the market appear at the extreme top edge of map Britain, clustered along the Scottish coast. Buyers there either become committed to the crofting life, or soon tire of the travelling. They become retreats rarely visited to, and the turnover of impulse-bought Western and Hebridean islands makes them one of the oddest of trading stock.

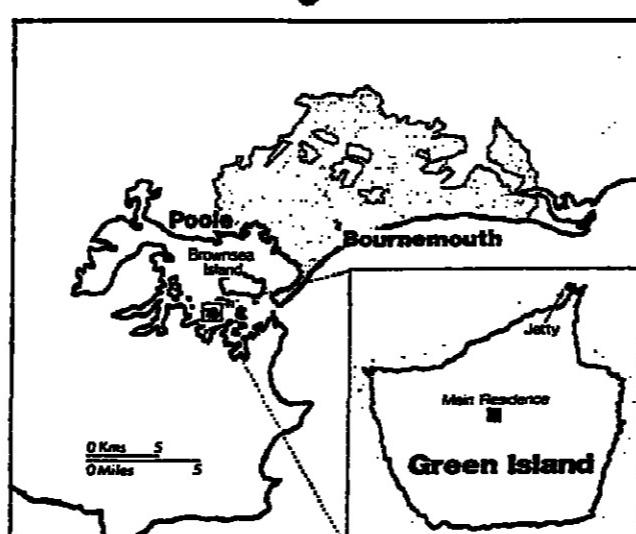
Put an island a couple of hours' drive from London, Park it in the centre of one of the most popular sailing areas on Dorset coast, and you would have a qualitatively different property. You'd also come some way towards describing Green Island in Poole Harbour.

You do have to like boats if you want to visit the place. From Poole Harbour, you travel out beyond the working coasters, the brokers' motor yachts and bank managers' dinghies and along past Baden-Powell's early boy scouts' camp on Bournemouth Island into what, to the landlubber, appears suspiciously like open sea.

It isn't, of course. In this near land-locked harbour the water is docile enough. But the mini-waves are quite sufficient to justify the designer waterproofs and captain's peaked caps for the weekend bridge of a power boat, or the rope soles, chunky jumpers, pipe, and wine-club conversation of the real sailing types for whom no rope is safe from miscasting as a sheet, and whose knowledge of luffing inspires wands of interest from their neighbours ashore.

Sail beyond Round Island, where conifers cover obscures 1930s houses with views across the bay interrupted only by refugees from the bird sanctuaries of the Arne Peninsular. Green Island by this time looks just that, many shades of green over a child's size cliff. Go round past waders' hunting grounds of sallow, water-lily and uncoordinated foreshore and the channel passes the BP oil and gas wells of Wytch Farm.

This is on shore fragment of the petrochemical industry, lying as it does within one of the most protected stretches of coastline in the country—between wild life sanctuaries and National Trust territory—is revealed as a single, tiny stone shed. A pumping station, it seems, but one that the oil company and the



planners have landscaped out of sight.

Fairy Island—home of Alex Cliff for a time and, before his brief reign, site for

the handsome mid-war country house of the Birmingham Post & Mail press baron Lord Iliffe—is the jetty for Green Island. Past

the "Private" signs up through an avenue of chestnut trees and the extraordinary nature of the place starts to become apparent. It is an overgrown garden, a gentle, 19-acre hollow of an island lying out of the prevailing winds and covered with a stunning mixture of trees and shrubs.

The island was bought by Tim Hamilton-Fletcher 20 years ago when he was still farming in Kenya. He spent his childhood in and around the Wytch Farm estate and knew the island, when the garden, planted out in the 1920s was already mature. It was abandoned during the war and remained untouched until the 1960s. That's how it evolved into today's mix of tended paths and manic rhododendrons, lawns vying with shrubs that create covered-in walkways straight out of the most mysterious of nursery stories.

Hamilton-Fletcher built a Swedish A-frame house at the centre of the island with help of his beloved brother, Sir Royal Marine training craft (to bring in the vast frame sections), and endless hours of lifting and hammering.

The A-frame has been base for families renting the island for summer holidays in recent years, and local potter Guy Sydenham and his wife have been the only permanent residents, living in the island's second house and using a separate

rate pottery workshop through the year.

The Sydenhams' decision to retire ashore, and Hamilton-Fletcher's view that, as he gets older he would soon find it a struggle to keep maintaining the island to its present standards, combined to persuade him that it was time to sell.

Patrick Ramsay at Knight Frank & Rutley (01-829 8171) is handling the sale, and he's looking for offers over half a million pounds for the island which with its foresters totals 48 acres and which can claim 14 different species of hardwood tree. Hamilton-Fletcher's estimate of 12 red squirrels, no rabbits, a helicopter landing pad, ample well water, bottled gas rather than electricity—although there are a couple of new generators if anyone wanted to plug in; and, unless the buyer fears telecommunications withdrawal symptoms and brings a portable—there's the signal advantage of no phone lines.

It is unlikely that anyone will sign to buy before the outcome of the election is known, and so the new owners won't be able to test Green Island's value as a place of escape from election news until next time around.

Electrical services bring the whole of the island up to a standard level, and in areas like Poole and Bournemouth, where much of the more expensive property is being bought by people who don't have to make a move this year's call to the polls has been no exception.

Brian Norris, of Fox & Sons, has watched the effects of ten general election campaigns on the Bournemouth/Poole housing market over the past 35 years.



"You do have to like boats if you want to visit the place"

"People invariably wait and see. If the blues win it's lively immediately, if not, it generally takes six to 12 months before the market settles back to normal," he says.

"Normal" on this stretch of the Dorset coast has become increasingly nearer to home.

Councils pricing the area has begun to shed its retirement home image, and as incoming financial groups have added their quota of executives to the queue of buyers.

"There is very little available to buy along the harbour shore these days," says Allen. "When places come up you are talking of a quarter to a half a million pounds on the upper reaches of north harbour, in Lilliput, and

on the Sandbanks Peninsula."

Chase Manhattan, Barclays

International Mutual Life of

Australia, and Abbey Life have

all made the move to new offices

in Bournemouth. As Allen says:

"People from away have this

picture of half the population

travelling in wheelchairs, but

we're not so retired these days."

"People retiring from Surrey

expect to find properties sub-

stantially less expensive than in

their own areas, and it is just

not so."

He has seen a marked change

in the pattern of buying over the

past three decades. People from

the Midlands used to be the

most active incomers. They've

largely been priced out of the

market. Now, apart from the

much of a choice of flats."

"People come in asking for a

flat with £50,000, or £250,000 to

spend, and they expect that

there will be a long list for them

to look at. They are amazed

when they find there is very

little for them to choose from

even in the higher price ranges."

All Dorset agents are desper-

ately short of properties. If you can

get an instruction to sell, there

is no problem finding a buyer."



A FAIR number of the bigger

New Forest houses are

an architectural embarrassment,

with enormous added-on wings

and lumpen annexes. Kings-

wood, a six bedroom Victorian

family house near Tiptree, just

outside Lyngton, stands off

big, but it has been saved from

the area's compulsion to draft

on too many extra rooms. The

house stands in ten acres of

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J.B.

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In all about 308 acres

• TRAVEL • MOTORING •

VIEWS FROM A JAMAICAN VERANDAH

AN ENDURING moment of a stay in Jamaica is the awakening on the morning after the long flight from Europe. You are barely covered, but neither chilled nor sweating. You sense neither the sound nor the heat of the whiff of air conditioning. Verandah doors are wide open—and have been open all night. They frame a view of seagrass trees growing from a strip of lawn, beyond which lies a beach of talcum powder, on to which laps a sea of brocade blue. Breakfast forms the centrepiece, laid by discreet and lovely ladies.

A Caribbean cliché? Unashamedly; but one with some uniquely Jamaican elements. The climate there is constant, bar the odd bout of rain and the occasional tropical storm in late summer, with the temperature hovering between 80°F and 90°F throughout the year. So Jamaica retains all its appeal in summer. Its high season falls in July only because that is when its comparative advantage for rainfall in North America is greatest.

Jamaica's size and its 7,000 ft chain of mountains mean that the coast is spared the muggy summer heat of flatter and smaller Caribbean islands. A cooling sea breeze is drawn

inwards and upwards during the day, and mountain air floods back out to sea at night. This natural air conditioning far outclasses the artificial variety. It does not drown out the wash of the sea and the sound of tropical night creatures.

Verandah doors can stay open thanks to the surprising absence of flying insects. It is a true wonder that during a week of reading in the evening under table lamps, not a single moth, midge nor mosquito appeared, at three different places along the Jamaican coast. Jamaican bats are said to be very diligent. If so, the insects must be workaholic too, to keep the island's extravagant flora multiplying.

That waking picture also assumes an ideal form of Jamaican hotel. This is long and low, and is just one-room-and-a-verandah deep. It both stretches along and embraces its own beach. The room is not perched too high; its view catches the fall of the land, through flowers and trees, over grass to sand and water, and is intimate with its own section of each of these.

Jamaica Inn, the grand dame of Jamaican hotels, near the town of Ocho Rios, fulfils this choosy prescription exactly. It

probably invented it. Plantation Inn, also outside Ocho Rios, comes close. Some of the beach cottages at the Half Moon Club, near Montego Bay, have the right quality. The small hotel at Roundhill has charming, simple rooms, opening out onto the sea but not over a beach. Some of its cottages are superb in a different way, ranging up a garden valley of great lushness that cradles a view of the sea below. Sans Souci, near Ocho Rios, cannot offer beach views because it is set on top of a volcanic bluff, but the outlook from its west-facing rooms is pleasing.

A stay at any of these hotels in June or July would justify the nine hour flight from London, and British Airways' APEX fare of around £450 provides that a stay of 10 days of were possible. Such a holiday must be planned for desert life, and Jamaica is big and strange enough to provide them. Two days, or so, of hired car or taxi would allow you to leave the rich silver of Jamaica's coast and plunge into its wild and varied interior, up into the temperate woods of the Blue Mountains, to the fringes of the "cockpit country" where maroons—escaped slaves from

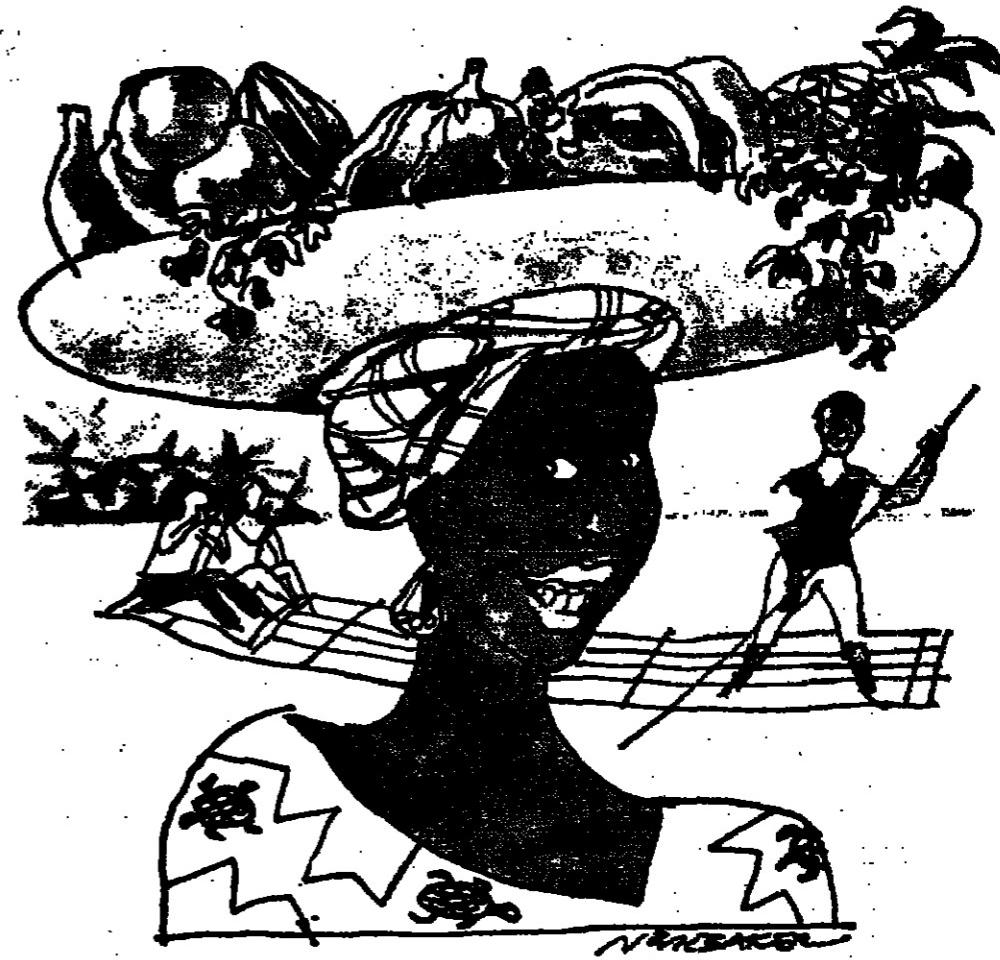
Jamaica's Spanish era and their descendants—long resisted British rule. There are great, crumbling plantation houses to visit; they have a mournful feel to them as the vegetation re-invades the ordered grounds where slaves once toiled. Their trappings of English country-life seem pathetically far from home.

The centre of one day-trip must be "Firefly," the place where Noel Coward lived 27 years, died and lies buried. The little hilltop house, still furnished as it was at his death in 1973, has a view along 40 miles of the Jamaican coast that can have few rivals anywhere in the world. The lawns sloping down to its elegant tomb are just right for a modest version of a Glyndebourne picnic.

As the American dollar falls, the attraction to Europeans of Jamaica in Jamaican rises. For whatever the woes of the Jamaican economy and the devaluation of its currency, the island's northern coast remains a dollars enclave with hotel prices pegged to those of the American sunbelt. Expressed in cheapening dollars, the off-season prices of the Jamaican summer become affordable for jaded European executives seeking 10 days of

● Reservations through Windotel, 01-730 7144.

Nicholas Colchester



After four-wheel drive comes four-wheel steering. Stuart Marshall experiences the benefits.

High performance steers clear



USING all four wheels to drive a road-going car is a well-established practice growing at such a rate that, by 1992, half-a-million of them will be sold in Europe alone. (Last year, the total was 110,000, nearly twice that of two years before.)

Why has it? Simply to make powerful cars more controllable and safer in the hands of not-very-skilled drivers as well as allowing less-potent cars to climb snow-covered hills or extricate themselves unaided from squeaky corner meetings at point-to-point meetings.

Four-wheel drive is no longer a novelty; but four-wheel steering is just about to break on the motoring scene.

First with it (to no one's surprise, I am sure) will be the Japanese. Later this year it will be possible to buy a Honda Prelude, or the successor to the present Mazda 626, with conventional front-wheel drive and four-wheel steering. In the

fairly near future, although well after the Prelude and new Mazda 626, Mitsubishi will

follow with a high-performance car having both four-wheel drive and four-wheel steering.

Who needs four-wheel steering? The same question must have been asked about four-wheel brakes, automatic transmission, interior heating and seat belts. Yet, motoring today would be unthinkable without them. Four-wheel steering will be sought—indeed, demanded—by motorists who can afford it and who have once tried a car equipped with it. Having experienced the benefits of four-wheel steering on a Honda Prelude, I am firmly persuaded of that.

The operation of four-wheel steering is quite complicated to understand, although its benefits are realised very easily. In fact, the rear wheels, even though they do not turn like the front ones, help to

steer any car. Let me explain. When you steer to the left, the front wheels turn that way, creating through the tyres a force that pushes the front of the car to the left. The car actually moves about its centre of gravity. As it does so, the rear wheels also change direction.

If all this sounds far too difficult to understand, you need only one thing—four-wheel steering car is nimble and safer at speed, easier by far to park.

Honda achieves this by making its four-wheel steer system sensitive to the angle through which the steering wheel is turned. Mazda does so with a speed-related system. But it all works out much the same, because to change direction at higher speeds you move the wheel only a few degrees. At low speeds, when queuing into a parking bay, you might turn the steering through two or more complete revolutions.

As always, there is a snag. Turning all four wheels in the same direction makes a car less manoeuvrable at low speeds be-

cause it increases the minimum turning radius. The answer: turn the back wheels in the opposite direction from the front ones, but only when it is going straight.

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But it all works out much the same, because to change direction at higher speeds you move the wheel only a few degrees.

At low speeds, when queuing into a parking bay, you might turn the steering through two or more complete revolutions.

So, at higher speed (or small steering angles) the road wheels turn in the same direction. At low speeds (or large steering angles), they move in

opposite directions. If the mechanism fails—it is mechanical in the Honda, electronic in the Mazda—the rear wheel locks in the straight-ahead position.

If all this sounds far too difficult to understand, you need only one thing—four-wheel steering car is nimble and safer at speed, easier by far to park.

At Honda's new test track near Swindon, west of London, I drove first a normal Prelude, then one with four-wheel steering. There were three obstacles—a lane-change on a fast straight, a very small radius double bend, and a slalom.

Both the lane-change and slalom were negotiable at between six and 10 miles per hour (10-15 km/h) faster in the four-wheel steer car. It took me two bites (and only just)

a few hundred pounds.

Country Property

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DIVERSIONS

Peter Gillman explores the Glyders in Wales

A climb to awesome chaos

SNOWDON in the summer is like a bear garden. At Llanberis station, at its foot, tourists form endless queues for the mountain railway which will deposit them at the summit. There, crowds mill around the summit, eating or just waiting for the up-to-the-minute concrete cafe. It is a time to avoid the highest peak in England and Wales: only in winter, when snow and ice give it an entirely different aspect, does it truly belong to walkers and mountaineers.

Do not lose heart. Five miles to the northeast is one of the finest wild walks in Britain. Even if winter you will not have it to yourself; its perspectives and landscapes rival almost anything Scotland can offer, and its grandeur will bring the quickening of the spirit that wild walkers desire.

The walk is known as the Glyders. "Glyder" is an adaptation of the Welsh word "eddar" which means "heap" or "pile". The name gives the first clue to the walk's appeal because the heaps in question are the mysterious piles of boulders to be found on the Glyders summits, which the ancient Celts believed to be divine—or even diabolical—burial places.

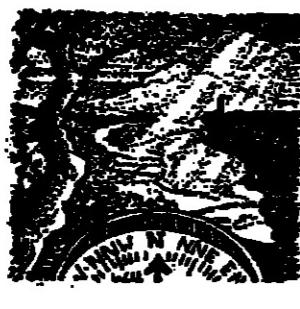
There are two Glyders: Glyder Fawr—the "large" pile—and Glyder Fach—the "small" one. At 3,278 ft and 3,262 ft respectively, they occupy fifth and sixth places in the height rankings of the Snowdonia peaks. The walk is within the capabilities of any reasonably fit person and can be accomplished without difficulty in six to eight hours; but on anything other than a fine summer's day, basic map-reading and navigational skills are required.

There are many variations of the walk. My favourite begins at the foot of the Brach y Ddeugwm ridge where it meets the A5 three miles west of Capel Curig. The ridge has a satisfyingly firm rock crest that takes you steadily to almost 2,500 ft. It offers a grandstand view of Tryfan, the magnificent isolated peak that cuts across the valley to the west.

An alternative start is to combine the walk with the traverse of Tryfan itself, following the twisting path that starts at the foot of Tryfan's north ridge and leads you exhilaratingly through its towers and buttresses to the twin blocks of stone—known at Adam and Eve—that mark its summit. From there you drop steeply down to join the Glyders walk by the eerie lagoon of Lyn Casegrath, perched on the edge of a broad grassy ridge.

My own feeling is that Tryfan is so perfect a mountain that it is worth saving to itself. I have now climbed it five times and have never been dissatisfied, even on the winter's day when we reached the summit in a virtual tornado that threatened to hurl us bodily from our holds.

Llyn Casegrath is a suitable



Walk Wild



Tempting gravity: climbers on Cantilever Stone

Archaeology

Aristocracy of woolly thinkers



Roman way: mosaic in the Chedworth dining room

Dwellings of the rich who, as so often since, moved out of town to the country to settle in metropolitan style in pleasant upland valleys. Before gentrification began in the later third century, the Cotswolds would have looked quite different.

What identifies a villa? Like a country house? It is a loose term for a house of substance living off the land and built of stone. What of its roof? Tiles are a sign of a villa. So are wall paintings, the Roman equivalent of hanging pictures.

Sheep matter most because cows need longer grass, and when the rain stops, the Cotswolds dry quickly, leaving the grass short. So sheep are best, while cows are confined to lush meadows in the valley bottoms, though cereals grow well on the uplands, providing the slope is not too steep.

The villas were the estate in the 4th century, were supported by very large imports from the sheep-great. Within a 10-mile radius of Cirencester, for instance, about 20 villas are known now, which means a probable total of about 40 of these dwellings. Divide the area of 200,000 acres by 40, and you have estates of about 5,000 acres: a villa. The Georgian country house, with its park and estate, has its ancient equivalent—sometimes even a castle site, like Basildon Park. (A.R.)

Barnes, however, arable farming was important, to judge from the field system round the villa.)

The village were the estate offices and had workshops in the subsidiary buildings such as a fullery (a place for fulling, or cleaning and thickening cloth) and a smithy at Chedworth (National Trust) off the Fosse Way (A429) between Cirencester and Northleach. They were also the luxurious

Satys and Maenads and the four seasons. The mosaics from Cirencester town are in the Corinium Museum.

Orpheus, the mythical musician who bewitched the animals with his lyre, was a favorite subject. He gave the Gloucester mosaics the chance to put leopards and griffins and elephants on Gloucestershire floors. It is an odd fact that there are more Orpheus floors in Britain than in any other part of the Roman Empire (after Britain, comes Cyprus).

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What was on the floors? The

Cotswold art is famous for their

Roman mosaics laid in the

Corinium school of mosaists.

Some of the finest are at Ched-

worth, where the dining room

has an octagonal mosaic with

Now you will see the first of the Welsh shepherds' "heaps": Glyder Fach's summit cairn, built entirely by nature, an unruly tumulus of massive granite blocks. Nearby is the most spectacular feature of all, the Cantilever Slab, a narrow sheet of granite 25 feet long, perched in mid-air above a rock pier. The boldest walkers pose for photographs by perching at its far end. Although they appear to be tempting fate and gravity, the slab hasn't tipped up yet!

From Glyder Fach the route starts south towards Glyder Fach. It follows a shattered ridge which is still interrupted by the bizarre crenellations of Castell y Gwynt—the Castle of the Winds. It

is one of the secret places that only mountain walkers are privileged to know, a cluster of rocks that appears to block the ridge like a giant's fist.

I have been there on a perfect summer's day, when the air was magically still and the rock warm to the touch, and in the winter, when clouds shrouded the ridge and the Castle assumed a fantastical elongated confection of ice created by the freezing wind.

Although the Castle looks forbidding, there is a safe way to the bleached granite slabs that comprise Glyder Fach's summit plateau.

Known as Twl Du or the Devil's Kitchen, it inspires wonder at the elemental forces that must have created such awesome chaos. Its effect is to inspire extra care as you pick your way gradually to easier ground.

You can now skirt Llyn Ogwen comes into view, a fjord-like lake fully 2,000 feet below, set against a towering backdrop provided by the peaks of the Carneddau range. Despite the drop, nowhere is the path exposed or dangerous. Finally, the angle relents and the ridge gives way to the bleached granite slabs that comprise Glyder Fach's summit plateau.

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DIVERSIONS

William St. Clair notes the bicentennial of 'The Decline and Fall of the Roman Empire'



Author and historian Edward Gibbon (1737-94)

O-level costs: Alex Pollock and Michael Dixon

What price performance?

Education

POLITICIANS ARE expending more words on pledges to improve standards in state schooling than they have done in any election campaign before. All the main parties are agreed that UK schools, which are directly run by local education authorities, must give better value for money.

They are also agreed that schools in every local area need to adopt a standard curriculum of basic subjects to reduce the variances in what children are taught from one part of the country to another. Thereafter, the parties' prescriptions diverge.

The Conservatives and the Social Democrat / Liberal Alliance plan to loosen the controls most local authorities exercise over their schools. Both parties promise to give individual head teachers and governing bodies power to decide how to spend school budgets. The Conservatives go further by pledging to allow those schools popular with parents to opt out of local councils' control and be financed directly from Whitehall in line with their pupil

numbers which, if they wished, could expand.

Labour would evidently leave local education authorities' powers almost intact, while providing extra funds to employ more teachers, provide better books, equipment and school maintenance and the like.

Unfortunately, while all three parties prescribe how they would improve state schools' standards in future, none of them provides a clear indication of what the standards are at present—an omission which hardly helps voters to decide which of the prescriptions offered is most likely to succeed. So, to fill the gap, we have compiled the accompanying table, which ranks the 96 local education authorities in England by a crude measure of cost-effectiveness.

The criterion is: how much does an area spend on secondary schooling for each of its pupils achieving at least five pass grades in the Ordinary Level examinations at 16-plus?

Education statistics are lagging in appearing, so the costs shown are those of 1984-85; the exam-pass figures are the averages over 1982-85. (For technically minded readers we have multiplied each authority's cost per secondary-school child by 100, then divided by the percentage of the area's appropriately aged pupils who attained five or more O-level pass grades.)

In considering the results it is important to bear in mind that an authority's success in keeping down its "cost of five O-levels" figure is by no means dependent on factors within its control or its schools' control. Exam performance is known to vary markedly according to, for example, the proportion of an area's pupils coming from ethnic minorities and the wealth and class structure of its population. The table makes no allowance for such factors.

Even so, they cannot account entirely for the differences between the areas. For instance, the London borough of Brent has England's highest proportion of ethnic minority children and the third highest number of pupils receiving free meals because their family's income is low. Yet Brent's cost figure was 45 per cent lower than that of the Newham borough at the bottom of the table, and only about three fifths of the figure for the Inner London Education Authority.

The main question posed by the table is whether, given such wide variances between areas, any party's prescription is up to the task of ensuring an adequately cost-effective standard of education for the 93 per cent of the country's children who attend state schools. In our view at least, the answer is no.

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Celebrating Gibbon's agreeable companion

IT WILL soon be the 200th anniversary of the most emotional day in the life of Edward Gibbon. On June 27, 1787, in a summer-house in Lausanne between 11 and 12 o'clock in the evening, he laid down his pen after completing the last page of *The Decline and Fall of the Roman Empire*.

His first reaction, strolling round the garden, was a feeling of intense joy at the recovery of his freedom and at the prospect of fame. But soon his mood gave way to melancholy. As he wrote in his autobiography, he had taken his last leave of an old agreeable companion, and whatever might be the fate of his *Decline and Fall*, the life of a historian was short and precarious.

The great work had occupied

nearly 23 years of his life. It was on a visit to Rome, as sat among the ruins of the Capitol listening to the barefooted

friars singing vespers, that he had conceived the idea. Originally he intended to write only about the City. Then he enlarged his plan to include the Empire. Eventually his history covered the whole period from the Antonines of the first century to the fall of Constantine in 1453.

Gibbon was fortunate in his publishers, Cadell and Strahan agreed to pay him a two-thirds share of the profits, an arrangement which gave him a comfortable continuing income. The accounts survive for the first volume, which was produced in an edition of 1,000 copies in magnificent quarto. Total production costs were £310, of which over half was for paper. Gibbon's share of the profits came to £326.

A bookseller writing in 1840 calculated that under the system prevailing at that time he would have received only

about £200. If he had been on a royalty arrangement there would have been even less.

Gibbon used the money to buy books for his researches. At Lausanne he accumulated over 6,000 carefully selected volumes, every one of which, he assures us, had been read or sifted before it was put on the shelf. He was a thorough man, making careful notes of all his reading.

If Gibbon had had a word processor and a personal computer *Decline and Fall* might have run on to cover a few more centuries.

The last of the six quarto volumes was published on May 8, 1788, Gibbon's 51st birthday. At a literary dinner given in his honour a long poem was recited by William Hayley — who was regarded as the best poet of the time. Gibbon's achievement as a historian was over.

The question every reader

wanted to ask was whether it could ever happen again. Was modern Europe destined to follow ancient Rome in a long slide to catastrophe? The decline of Rome, in Gibbon's view, had been the "natural and inevitable effect of moderate greatness, and prosperity ripened the principle of decay". The same features worried the 18th century. Among Gibbon's books was a presentation copy of Necker's famous book of warning advice to the pre-revolutionary French government on how it should control the public sector borrowing requirement.

If you turn to the last chapter you will not find Gibbon's answer; but he had offered an opinion about a few volumes before, while discussing the collapse of the Empire in the West. No. 1000 had been overthrown.

Beckford already had deposits of books in several parts of Europe besides his own library at Fonthill and, as he told a friend, he wanted to have something to read when he passed through Lausanne. But Beckford loathed what he found. A few years later he made a present of the whole collection to his physician, Doctor Schöll, who dispersed it.

But we still know what was in it. Sir Geoffrey Keynes, RA, a tribute to one of his favourite authors, lovingly reconstructed the catalogue from the sale notices and the playing cards.

After Gibbon's death the library at Lausanne was sold to the gay millionaire author William Beckford. At least

£1,000 it was a give-away. Switzerland had many advantages, but a constible was not among them, and the costs of pulling the books back to England overland by horse, would have been disproportionate.

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Design

Swedes admire British style



WHEN ONE of Europe's heavyweight national museums exhibits a bowler hat, a wicker picnic basket and a bicycle, something strange seems about.

The curiosity of Stockholm's National museum at which these and many other everyday objects have been on display since April, is a major exhibition of British Craft and Industrial Design from 1851 to present day. Though it contains many predictable examples of craft-based "good design," (from William Morris to Charles Rennie Mackintosh, Eric Ravilious to Gordon Russell) it also shows a more controversial selection of industrial designs, such as electric shavers and Sir Clive Sinclair's pocket television.

Most stimulating of all for the Swedes, who had expected the exhibition catalogue to be the mild sort of document which usually accompanies such affairs, has been a blistering attack on British design for having "retreated to the fringes of post-industrial culture." At a time when UK industrial designers are enjoying a higher profile at home than ever before, this is indeed, a controversial view.

That Sweden should show any interest at all in British design may itself seem curious. It is a full century since we had much influence on Swedish design (through Morris and the Arts and Crafts movement), and in the 1950s and 1960s all the traffic was the other way.

But these days Swedish design sits uncomfortably in the gaudy shadow of Memphis and "post-Modernism" struggling to find a new identity. At the same time, the British Government's much-trumpeted support for industrial design has attracted widespread attention abroad, and the Stockholm exhibition organisers wanted to assess its impact.

The exhibition starts predictably, with Pugin, Morris and the other Arts and Crafts luminaries, who had a particularly strong influence on Swedish fabrics. In ceramics, the impact is clearly evident: an 1850s Leeds vase with a lizard coiled around it was directly copied in Sweden just a few years later, and was highly popular.

To enthusiasts of early industrial design, some of the most fascinating pieces are the metal-work by Christopher Dresser and W. A. S. Benson. While Morris and Co were inveigling against the iniquities of industrial production, and trying to put the clock back to the days of medieval crafts, Dresser was displaying a remarkable understanding of manufacturing technique.

As the catalogue points out, few people realised at the time that craft and mechanical production methods require radically different design criteria. This is what makes Benson, too, so interesting. Though he was a personal friend and close associate of Morris, he nevertheless designed his metalwork almost exclusively for machine production, using base metals and electroplating, or a combination of brass and copper. Benson's behaviour is explained by his youthful education in the ways of machinery by an uncle who was an amateur metallworker.

As well as featuring many latterday Morrisites—craftspeople such as Wendy Ramshaw (jewellery) and Robert Welch (houseware)—the exhibition does considerable justice to today's descendants of Dresser and Benson. Among these are internationally renowned designers such as Collier and Campbell (fabrics), Kenneth Grange (household products), and Nicholas Butler (best known for the famous "Durobeam" flip-top torch designed by his consultancy BIB).

Yet the impact of these modern mass-produced objects

Collier Campbell's (1971) "Bauhaus" fabric exhibit

—much appreciated by the trade-minded Foreign and Commonwealth Office (which helped finance the exhibition)—is qualified by the catalogue's hyper-critical essay on modern British design, written by Stephen Bayley, director of London's new Design Museum.

"Britain has become a hollow culture while design flourishes only on the fringes," complains Bayley. "The modern British design is self-referential. Their economic contribution is modest, their cultural value slight. Their exact equivalent in irrelevance is the interior decorator, whose cultural influence is growing."

Harsh words indeed, and especially embarrassing for the promoters of the Stockholm exhibition—not only the FCO but also the British Council.

With truly Swedish calm, the translated version of Bayley's catalogue is accompanied in the Stockholm catalogue by a locally-written introduction. This gently points out that Bayley's view is not the official view of things, that one of the nice aspects of Britain is that people dare to criticise the establishment—even if, as with Bayley, it feeds them—and that the quality of the products on display speaks for itself.

Unfortunately, the catalogue is available only in Swedish, so this classic piece of international diplomacy is for local consumption only.

Christopher Lorenz

SUMMER WHITE

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“well worth the price,” says the wine writer.

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Price includes VAT and delivery (UK mainland). For orders of 5 or more cases, £1.00 per case discount.

Wines of Westhorpe, 24 St Mary's Hill Road, Malden, GL2 4JL. Tel: 01223 31183.



"Brothers Browne with an Unknown Gentleman" by Isaac Oliver (1560-1617)—signed and dated 1598

Susan Moore

DIVERSIONS

There's more to suits than dull pinstripes

I DON'T know how this myth has got about that Englishmen are supremely uninterested in their clothes. As soon as word got about that there were professional wardrobe advisors for women and the before-and-after pictures from last week's Weekend FT were inundated with telephone requests from men. "No, for men, of course, but I just wondered is there anybody who would do the same job for men?"

The answer is that yes, there are a few specialist retailers who will take time and trouble with their customers, who would rather send them away with nothing than in the wrong

PERRY COYSH is in his early thirties and is a barrister's clerk. He is, to put it politely, considerably heavier than he thinks is good for him and he usually finds shopping a hateful experience.

"So many shops don't offer any real help. They tell you how great you look in everything and one just knows that isn't true. I've wanted to get some help for a long time but didn't know where to go. I've got about three suits that fit me but I need to look smarter."

I decided to put him in the hands of Malcolm Levene who runs a shop under his own name at 13/15 Chiltern Street, London W1, which is much patronised by some of the best dressers I know.

Perry arrived obligingly wearing his shabbiest suit and in dire need of a haircut. Malcolm Levene took to him at once, thought his weight no problem at all as it seemed part of his attractive personality—but oh, the clothes. Those, Malcolm felt, had to go.

"He should start by stopping worrying about being large; big people can look good and we all have to come to terms with what we are and not try and pretend to be somebody different."

"He should wear much more flattering trousers—with a higher waist (ie trousers that sit on his waist instead of under his stomach) and soft, elastic pleats; he would not only be more comfortable, they would give him a longer leg length and take the eye away from the stomach."

"He should never wear clothes that are too tight—his shirt is too tight and it looks very uncomfortable. He should wear a very good belt to knock himself in and with duller trousers the whole silhouette will be much more flattering."

"His jacket at the moment is too narrow on the shoulders and he should make sure it fits better. Vests at the moment don't seem to flatter him either. He's young and has an attractive personality so I think he should wear much livelier fabrics."

"The shoes, I'm afraid, are just plain ugly, they look as if they don't fit. He should go for much classier shoes, look after them better (buy shoe-tree to preserve them) and have a few pairs so he can give them a rest from time to time. I think he should spend at least £80 or £90 on his shoes—a leather-lined shoe will keep its looks almost forever."

As for the tie—it was lovely tie but it has too many stains. It is unacceptable to have stains on the tie—it takes away from your credibility. It looks as if you don't care about that, so what else is there that you can't be bothered about?"

Malcolm Levene finally put

suit, who believes that helping a customer to arrive at a wardrobe that suits him and his life style is the way to please the customer and eventually build a better business. The customer who is really pleased is the one who comes back and back.

First, though, catch your reader. There's the rub. Finding one you trust, who surveys a suit and says "I feel sorry with it isn't easy. There are lots of good clothes about, it's finding them, putting them together, making them work that's the problem."

Two specialist shops, Paul Smith of 43/44 Floral Street, London WC2, and Malcolm

Levene of 14/15 Chiltern Street, London W1, have built up a band of customers who go back and back, confident that their tastes are known, their idiosyncrasies and life-styles catered for, above all, that the eye that edits the clothes is confident and all of a piece. Both shops have the sort of client list that is a name-dropper's dream—at Paul Smith they range from the design-oriented brigade like the distinguished architect Norman Foster, to the Beatles to Stanley Marcus of Neiman-Marcus. At Malcolm Levene, names may be slightly less glossy but the worlds are just as interesting—they come from the media, from the City, from the professions.

Both have been known to get some kit together at almost a minute's notice for a customer on his way to a vital meeting with an expert in easing a chair quickly into a slightly more interesting, but still appropriate, form of dress.

We took two guinea-pigs to Paul Smith and one to Malcolm Levene, to see just what some new-style dressing could do for them. For the results, read on...

Perry in a double-breasted suit (the double-breasted bit worried Perry to begin with but it seemed right for him and made him look much more important) made from a pure wool navy-blue and light grey very fine check, known as Pick 'n' Pick. At £285, this was not very much more than Perry had been spending on his suits but it looked a whole lot better.

There were plenty of shirts that worked with the suit, each

offering a slightly different look. Plain white looked smart and businesslike, blue and white fine striped more dashing, very pale pink most drowsy of all. They were £39 each. The next accessory, but a vital one, was shoes—Chesterfield Oxfords, hand-lasted, leather-lined, at £118 finished off the look.

Just the hair remained to be done—it looked too long, too out-of-date, too shapeless, A

shorter, sharper cut from Steven at Jason's of 35 Chiltern Street, London W1 and Perry looked not only younger, more interesting and more lively but infinitely more together.

He was happy with all the looks, bought every single item except the shoes (he balked at the price) but above all was delighted to discover a shop where being large wasn't seen as a problem—simply as part of the person he is.

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BOOKS

Malcolm Rutherford on those who also served, stood and waited

Inner circle

PRIME MINISTER: THE CONDUCT OF POLICY UNDER HAROLD WILSON AND JAMES CALLAGHAN by Bernard Donoughue Jonathan Cape, £10.95. 198 pages

THERE IS A lot to be said for the view that much of what has happened in Britain under Margaret Thatcher was initially attempted, and indeed made possible, by her predecessor, James Callaghan.

As Prime Minister, Callaghan helped her in two ways. By the agreement with the International Monetary Fund in 1976 he showed that it was possible to bring public expenditure under control and for the economy as a whole to begin to benefit therefrom. Then he went on to throw it away by insisting that the best next step forward was through dependence on the trade unions and an incomes policy. When the unions rebelled in the winter of discontent in 1978-79, the Conservative victory in the forthcoming general election became a foregone conclusion.

Since Callaghan has seen to have been so decisively wrong about the policies it was relatively easy for Thatcher to introduce reforms of the law affecting industrial relations—perhaps still her greatest single achievement. For the rest, however, both have a great deal in common and it may be that, had it not been for the circumstances of the time and the state of the Labour Party, Callaghan would have been the better Prime Minister.

Thatcher was lucky in being preceded by Callaghan. He was unlucky in being preceded

by Wilson—not the Wilson of the early 1960s who promised so much and seemed capable of delivering, but the tired Wilson who did not expect to win the general election of 1974, almost went into hiding when the results were coming out, did not know what to do with the victory and was bent on retiring as soon as he could.

The Wilson cabinet of 1974 is described here as "in terms of ability and experience perhaps the most impressive in Britain in this century." It included Callaghan, Jenkins, Healey, Crosland and Castle. Yet the most revealing part of the book is the description of Wilson's disqualification or lack of it—as he saw it.

I have been around this race-track so often that I cannot afford any more enthusiasm for jumping any more hurdles."

When economic problems loomed, as they did, it was a question of sitting back and waiting until the seriousness of the situation became unmistakably apparent to ministerial colleagues; only then might painful action be taken. The Treasury, according to the author, became a foregone conclusion.

After reading this book and Callaghan's recent memoirs, the last lingering suspicions that Wilson had a mind for some mysterious reason should be removed. He went because he was fed up and doubted his own competence any longer to do the job.

On the face of it, there was little reason to assume that Callaghan would perform any better: he had great experience of office, but as Chancellor, Home and the Foreign Secretary had never been a conspicuous success. Yet he did.



Marcia Falkender and Bernard Donoughue in the era of Harold Wilson

Bernard (now Lord) Donoughue was head of the Policy Unit at No 10 Downing Street under both Prime Ministers.

His book is about the machinery of government—or lack of it—as he saw it.

Callaghan scored over Wilson because he sought to bring all members of the Cabinet into discussions of economic policy.

That was particularly important with regard to the IMF agreement because failure would have led to the government's downfall, whereas success led to a period of considerable stability. Not least, a second Treasury Minister in a second term of the Chief Secretary (the minister responsible for the allocation of public expenditure) was brought into the Cabinet in order to give the Treasury more weight. One of the key cabinet reforms of recent years, it has survived.

There were other new departures. Callaghan had a much less suspicious approach towards departmental ministers than Wilson. He thought that the Prime Minister should be able to stand back and think and seek to concentrate on reforms in particular areas. He was also more conscious of the concerns of the potential Labour

voter than of the Labour Party activists.

One example was education. His attempt to open a national debate on the subject in a speech at Ruskin College, Oxford in 1977, is described by Donoughue as what became the "Whitehall blueprint" for Sir Keith Joseph under Thatcher. At the time, hardly anyone listened, and almost 10 years were lost. There were similar attempts to open up the housing market and to challenge the restrictive practices of some of the Conservative Government is still catching up with.

The biggest change of all, however, came with the acceptance of the IMF agreement, for it began the shift of resources from the public to the private sector which has become the essence of Thatcherism. Donoughue writes:

"Had the Prime Minister accepted the original IMF proposals, there would not have been much more for Mrs Thatcher to do on the public sector front."

In the end perhaps Callaghan was bound to fail because of his persistent faith in the unions and their inability to deliver his incomes policy. There is

also the fact that, to Wilson's discredit more than his, the Labour Party had become stuck in the past and had drifted away from the bulk of the electorate. In Labour Party terms, he was ahead of his time and thus paved the way for Thatcher.

He probably knew it. It was a truism in the Policy Unit that whoever won the 1978-79 election would be bound to float through the next on the oil revenues. Towards the close of the campaign, he told the

There are times, perhaps once every 30 years, when there is a sea-change in politics. It then does not matter what you say or what you do. There is a shift in what the public expects and it appears of I suspect that there is now such a sea-change—and it is for Mrs Thatcher.

Meanwhile, under different membership, the Policy Unit survives as a useful aid to the Prime Minister, but not enough to ensure that all good ideas see the light of day or are put into practice. The story of the book is that, under the British system, practically all reforms are late in coming.

Alannah Hopkin on a militant and masterful Irish heroine

Sligo sister

TERRIBLE BEAUTY: A LIFE OF CONSTANCE MARKIEVICZ by Diana Norman. Hodder & Stoughton, £14.95. 320 pages

CONSTANCE MARKIEVICZ was born into the Irish Ascendancy. Constance Gore-Booth, and married a Polish count. At the age of 48 she took up arms to fight for Irish Independence, and was condemned to death along with other leaders of the 1916 rebellion. Her death sentence was commuted in 1918, while still in prison, she became the first woman to be elected to the British parliament. She never took up her seat, as it was against Sinn Fein policy, but in 1919 she became the world's first female Minister of Labour in the Dail Eireann. When she died in 1927 at the age of 59, the people of Dublin gave her a hero's funeral, and about 100,000 of them paid their respects to her

by filling past her coffin. It is reasonable to expect that such a figure would be honoured in the memory of the Irish people today. This is not alas, the case, as anyone who has visited her decaying family home, Lissadell in County Sligo, will have noticed.

Because her name is associated with the poet Yeats, she is often confused in people's minds with another famous beauty, Maud Gonne, the actress (and activist) who inspired some of Yeats' greatest love poetry. He wrote of Constance in Easter 1916 (whose famous refrain "A terrible beauty is born" has been most insensitively plundered for the title of this book): "That woman's days were spent in ignorant goodwill/Her nights in argument/Until her voice grew shrill."

The idea of Constance as a histrionic do-gooder who merely made a show of herself by putting on britches to fight alongside the "rebel boys," and never achieved anything much, can



"When long ago I saw her ride/Under Ben Bulben to the meet"—Constance Markievicz (left) out riding with a friend

surely be traced back to the enduring image of her given in Yeats' poetry. In a poem to the memory of Constance and her sister Eva, her wasted, misguided (as he saw it) life inspired the great lines "The innocent and the beautiful/Have been my enemy but time."

Diana Norman gives a more commonplace reason for Constance's exclusion from the mainstream of Irish history. She suggests, in an apologetic display of orthodox feminism, that it is part of a wider process in which the achievements of women who "challenged their time as to what women could and should do" are denigrated by the judgments of male-dominated history. In Constance's Irish context the process is intensified because she was "a woman with a foreign title, an English-born Protestant-born Irish Catholic socialist revolutionary."

Whatever the reasons, Nor-

man is right to point out that Constance is scarcely mentioned at all in the histories of the period. She rated only one brief mention in four standard histories on my bookshelf. The material presented here certainly confirms that the full significance of her contributions to the labour movement, the nationalist cause and the feminist cause have yet to be given the due it deserves.

The trouble with this attempt to instate Constance in her rightful place in Irish history is that it gives us too much history and not enough Constance. There seems to be little personal documentary material available on Constance.

She was not a great one for writing or talking about herself. A few photographs would have been a great help. So would a greater respect for chronology in the story of Constance's life. This is a strange lapse because Diana Norman's

treatment of the rest of her material is scrupulously chronological. Indeed, after 1916 Constance disappears into the background while the intricacies of Irish politics take centre stage. Pages and pages go by with no mention of Constance at all. Telling details, like the fact that after being elected an MP, Constance insisted, on her release from prison, on going to Westminster to inspect her constituency, are quickly thrown away between one exposition of post-revolutionary Irish politics and another.

Such shortcomings are a great pity, as Constance is an excellent subject for a biography, and Ms Norman, when not carried away by politics, writes very well. A portrait emerges of a woman who was warm, spontaneous, funny, energetic, independent, aware of her own short-comings and totally committed to improving the lot of the poor.

with Jewish kibbutz dwellers and sabras, with Arab sheikhs and their followers, and with British troops grown brutal from boredom and fear in their uneventful job of trying to keep the peace.

Someone calls "Nurse! Nurse!" because I am still wearing the uniform the Red Cross gave me when I was helping at Austerlitz station with the refugees from Belgium and the north... I am helpless and ignorant, a cheat in this disguise. If there was only a bandage, or just a clean handkerchief, I might try tying up a wound, but there is nothing. Once I poured an eau-de-cologne into a red, smelly hole. It made me feel useful.

After further adventures, she managed to cross the Pyrenees into Spain, then on to Lisbon, and finally London, where she worked for a time for the Free French. When the war ended, she moved back to Paris and immersed herself in a literary career, writing studies of Villon and Mallarmé and working on a novel. Her observations of life among the surrealists and existentialists of postwar St Germain-des-Prés provide some comic touches.

But the itch to travel was still strong. A publisher's commission enabled her to book a third-class passage to see to Haifa, for a study of Palestine in the last days of the British mandate. It was a dangerous time to be there, and recollected dangers give a sharpened edge to her account of meetings

in the eyes of the Muslims. "The South has eaten him," says a green-burnished Arab companion of my route, and the two converse unhurriedly while a negro boy brings mint tea, thick and sticky with sugar.

Erik de Mauny

Wandering woman

ENDS OF THE WORLD by Cecily Mackworth-Carcanet. £9.95. 188 pages

CECILY MACKWORTH has written not so much a personal memoir, since she is reticent about her private life, as a celebration of travel in France, Spain, the Middle East and North Africa, and of cities she knew before they were engulfed by war or transformed in the time-warp of memory.

In her solitary explorations, she is the best kind of traveller, undeterred by discomfort, insistently curious, absorbing the sights, sounds and smells of foreign places through her very pores. She can also be engagingly gregarious, and provides a brilliantly lit portrait gallery of various writer and artist friends, beginning with Henry Miller (she has a marvellous photograph of him, circa 1933, looking more like Art Buchwald than the future sage of Big Sur), Lawrence Durrell, and Alfred Perles, Julian Trevelyan, Dylan Thomas, René and Ernest Gimpel, Nancy Cunard, Nathalie Sarraute, and others.

The earliest of these encounters took place when she was a young girl in Paris in the late 1930s, but already it was clear that one world was coming to an end. With the fall of France, she joined the great tide of refugees moving slowly

across, with a half-finished Mission church, where a solitary White Father in Arab dress walks slowly, with the same patient, unquestioning look I have seen in the eyes of the Muslims.

"The South has eaten him," says a green-burnished Arab companion of my route, and the two converse unhurriedly while a negro boy brings mint tea, thick and sticky with sugar.

Erik de Mauny

Fiction

Problem daughter



THE NATIVE by David Plante. Chatto & Windus. £29.95. 122 pages.

WITCHCRAFT by Nigel Williams. Faber & Faber. £10.95. 390 pages.

DON SALINO'S WIFE by Patricia Chaplin. Duckworth. £10.95. 190 pages.

THE SETTLEMENT by Russell Haley. Hodder & Stoughton. £10.95. 177 pages.

THE GARDEN OF THE VILLA MOLINI by Rose Tremain. Hamish Hamilton. £29.95. 145 pages.

THE DINNER PARTY by Howard Fast. Hodder & Stoughton. £10.95. 195 pages.

IN THE GLOOMY AND SOMETIMES DOUBTFUL CANTAKEROUS CONTEXT OF THOSE WHO SEE FICTION IN DECLINE, David Plante writes the sort of novels one would like to see more of. They are well constructed, passionate and truthful.

In *The Native* he returns to the subject of his trilogy *The Francoeur Family*; but this is totally self-contained. It opens with a brilliant and movingly perceived account of the attempted suicide of a man's daughter; his rage at her behaviour and his tortured love for her. He is intimately and heavily involved with her (Francoeur) family, the now-widowed mother-in-law who stands for the old, hierarchical Catholic past, the modern "enlightened" wife, herself divided hopelessly between the two, unable to reconcile them.

It is all a great deal more subtle than this, and David Plante in this terse narrative does ample justice to the subtlety. *The Native* ends on a note of bleak hope, its Gothic modified by a fine intelligence.

A first-class book, whose qualities I will hope to be widely recognised.

Nigel Williams' *Witchcraft* is a able light fiction centred on a young novelist and television writer's quest for the truth about an unpleasant Puritan of the Civil War period who prosecuted his own wife for witchcraft and watched her die.

It is an admirable exposé

of empty and useless lives, and

I cannot quite tell why it does not possess more sense of energy, except that Ms Chaplin's language is dead and her narrative is very flat.

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THERE ARE two good reasons for sampling opera at the Kirov Theatre in Leningrad: it is one of the most beautiful opera houses in the world, and its opera company will perform this summer at Covent Garden. Internationally it is with ballet that the Kirov has established itself, but during the typical Leningrad season the Kirov's ballroom performances are numbered by the operas. Known in Tsarist times as the Maryinsky Theatre, it has a distinguished history embracing the first performance of Verdi's *La forza del destino* (1862) as well as important Russian premières.

The exterior of the building, in Theatre Square opposite the Conservatory of Music, is unprepossessing—like the Bolshoi Theatre in Moscow—but once within, the eye is enchanted by a harmony of shapes and colours. White and gilt adorn the walls, classical figures dance on the ceiling against a blue sky. The stalls, or separate blue-cushioned chairs with backs of polished wood, suggest a private court theatre of a bygone era. The intimacy of the auditorium holds 1,800. Excellent refreshment facilities and the provision of opera synopsis in English add to the visitor's pleasure.

In the current repertory, the older Russian and modern Soviet works are joined by such Western classics as *La bohème*, *Le nozze di Figaro* and *Lohengrin*; next season a new production of *Don Giovanni* will celebrate that opera's bicentenary. The operas are sung in Russian, and a performance of *La Traviata* showed an evident care to articulate the sense of the words. But other Verdian virtues were harder to find. An over-loud and unreined orchestral prelude introduced a Violetta who phrased badly and an Alfredo of throttled voice and frequently off-pitched notes. Yet more surprising perhaps, was the feeble chorus (feeble in both number and quality) and the tame dancing at Flora's party; the "gypsies" tapped soundless tambourines, leaving the orchestral percussionist to

Arthur Jacobs visits the Kirov Opera in Leningrad

More bear than rare

fill in happily. Vladimir Chernov manifested a sturdy, even-tempered baritone and a positive presence as the elder Germont, and eventually the emotional arc of the action made itself

For the lack of musical authority one would be tempted to place responsibility with the conductor, Robert Lysyter, — save for the fact that, with a long-term repertory such as the Kirov cultivates, one never knows how much prior rehearsal has been granted to a particular evening's conductor.

The programme reveals that this production comes from as far back as 1944. That may be

held to explain its shabby appearance and dull acting, but leaves the question of why such a major showpiece of Soviet musical art is apparently so poorly resourced.

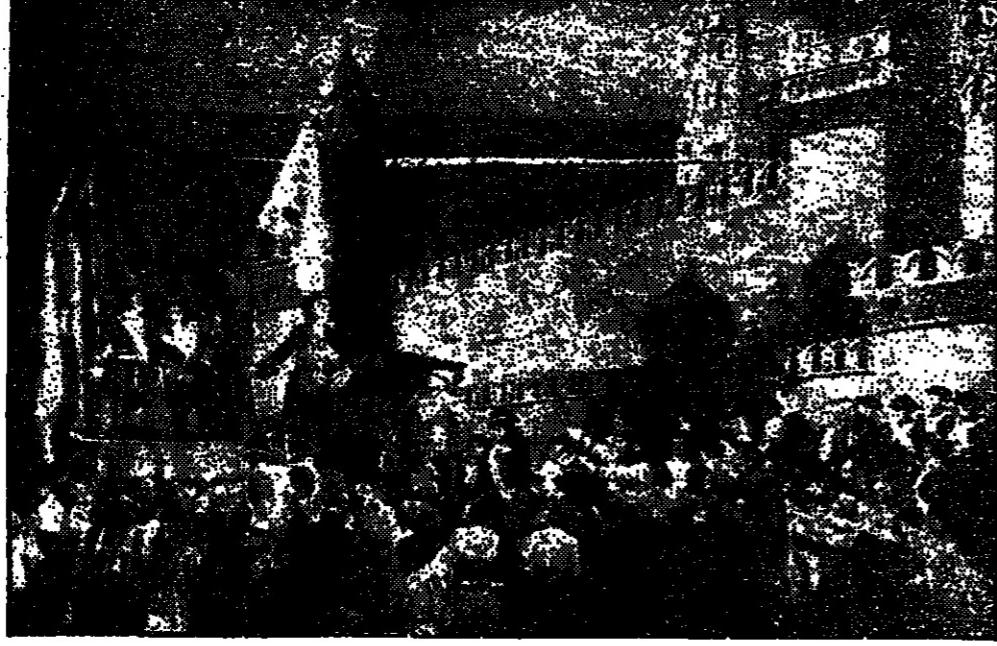
It is reassuring to learn that the three operas to be given in London are all of them new productions: from the last couple of years — Chaikovsky's *Yevgeny Onegin* and *The Queen of Spades*, and Musorgsky's *Boris Godunov* — and all to be given under the Kirov's own chief conductor, Yuri Temirkanov.

In Russian national classics, the British visitor and even the British music critic expects a rise to the title of the work,

lesson in authoritative style. But not much of that was provided in Leningrad by the Kirov presentation of Musorgsky's *Khoschchina*, once again in a production of ancient vintage (1960). The historical narrative of political plotting and counterplotting was delivered with clear projection but little in the way of sustained, long-spanning vocal line. The resulting impact was not match for the magnificient Soviet film of the opera, and hardly indeed for London's own Royal Opera performances in the past.

In the role of Prince Ivan Khovansky, whose intrigues give

rise to the title of the work,



Scene from Musorgsky's "Khovanshchina"

Igor Naboloshnikov tended to push upwards to the note. Neither the Shaklovity nor the Golitsyn was strong enough to round out the character of Yury Zhukov, made Prince Andrei Khovansky staid and middle-aged instead of young and ardent. An honorable exception was Nikolay Okhotnikov's performance as Dossey, the leader of the Old Believers' sect; here was something of the originally innocent, lively and associated with Russian beauty. Yevgeniya Gorokhovskaya had a similar command (save for a few of the lowest notes) in the sympathetic role of Marfa.

Painted scenery gave a very peculiar perspective of the Kremlin which appeared to be on a hill hundreds of feet above the Moscow River. Yet, though quaintly old-fashioned by Western notions of opera design, this series of romantic, earthy-coloured settings achieved a pictorial power of its own, sustained through the opera until an undeniably impressive scene of self-immolation of the candle-bearing Old Believers. That final image may be allowed to efface my earlier disappointment in the poor handling of Ivan Khovansky's assassination and in the dreary dance performed to Musorgsky's "Persian" music.

The score itself, left incomplete by the composer, was given in the Shostakovich orchestra, unfolded under the firm musical direction of Vadim Kalentev. The triumphal march of the young Peter the Great was thrillingly recalled by the band of about 30 extra brass instruments on stage. It is an effect which I would have said could never be paralleled under British theatrical conditions if the English National Opera in the new *Lady Macbeth of Mtensk* (again Shostakovich!) had not proved me wrong.

The performance had begun, as invariably, at 7.30. It was 11.30 before it was over, an hour when the full audience disengages itself from Leningrad's buses and trams and apparently only the taxi-bound face a long wait.

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WEEKEND FT

SPORT

Motor Racing: On the eve of the Monaco Grand Prix, Nicholas Keith profiles Britain's world championship contender

Nigel Mansell: the man behind the mannered mask

NIGEL MANSELL is the model of a modern major sporting hero. He is cool, calm, dedicated and almost always self-possessed. Superficially he seems to embody the belief of those who maintain that sport today lacks "characters." On a personal level he may not yet compare with British motor racing legends such as Stirling Moss, Mike Hawthorn, Jim Clark, Graham Hill, Jackie Stewart and James Hunt.

Comparisons are odious, but he may still be likened to Clark and Stewart. All three men will be remembered for their steely determination: Clark's was cloaked in shyness, Stewart's in shrewdness and Mansell's in studiousness. "You never stop learning," he says. "So I hope to get better."

When you meet Mansell he is a study in brown rather than scarlet. His lack of outward colour is marked by careful control, even down to his humour. Indeed, he is a picture of a technician, which once was at Lucas Aerospace where

he became production manager on fuels for the multi-role combat aircraft, the T2211.

But behind the mannered mask there seems to be a colourful character struggling to get out. This may not happen unless and until he wins the world championship. For Mansell, as for all top sportsmen, coming second means losing.

Now the ball is in his court as the circuit moves to the South of France for tomorrow's Monaco Grand Prix. Mansell might prefer a golfing metaphor because his single-mindedness has helped him reduce his handicap to three, and he has a half-joking ambition to qualify for the Open.

However, there is one man who stands in his way: Alain Prost, the "professor," who has been world champion for the last two years in his McLaren and who equalled Stewart's record of 27 victories when he won the Belgian Grand Prix on May 17. Last year Prost also matched Hill's achievement of three consecutive wins round the streets of Monaco. After the Belgian race he thought that

this would be a suitable place to break Stewart's record.

This year the story so far is that Prost took the first Grand Prix in Rio where Mansell was not expecting to do well ("a pointer"), but Mansell won the San Marino Grand Prix at Imola to put himself "back in the ball game" after Prost had retired.

In Belgium Mansell started in pole position after a record-breaking qualifying lap. But his chances in the race ended early on, when he was forced into a spin in trying to overtake Ayrton Senna for the lead.

Afterwards he was furious at what he considered inconsiderate driving by Senna, and this was backed by the television commentators, James Hunt and Murray Walker. Mansell's fracas with Senna in the pits was totally out of character.

This adds fuel to the strong feeling that Mansell gets on better with the Frenchman than with Nelson Piquet, his own teammate, and Senna, who are both Brazilian. Last October Mansell needed to finish within a couple of places of Prost and Piquet at Adelaide to clinch his first drivers' title,

and it is said that he and Prost even agreed a strategy to deny the South Americans.

Witnessed the spectacular puncture to Mansell's rear left tyre which ended his chances of becoming the first British champion since Hunt in 1976.

It was only slight consolation for Mansell that the Canon-Williams-Honda team had

already won the constructors' title for the third time in nine years. He puts a brave face on it. "Everything in 1986 is history. I'm still driving for the team and Honda have made a lot of progress on the engine over the winter." His achievements also

earned him the BBC Television Sports Personality of the Year award in the traditional viewers' vote. But it was not the same as winning the championship. Nor was he helped by the generous sympathy of Prost who was pipped to the title in 1982, 1983 and 1984. So how does Mansell feel about Monaco?

"Monaco is an anomaly—a special venue. If you compare it with other tracks, you wouldn't compete there—period. It's so easy to make mistakes, and it's important to qualify up the grid."

Mansell is in his prime. At 33 he is two years younger than Prost, champion in 1981 and 1983, and six months older than Prost. The immortal Fangio was 40 when he won the first of his five titles in 1951; and it is often forgotten that Moss never won the championship, although he was second four times and third on three occasions.

Mansell has a racing pedigree: his father raced karts in the Midlands. Young Nigel first drove an Austin Seven, at the age of seven, and competed in karts from 14. He won his

first motor race in his Formula Ford debut at Mallory Park in 1976, and four years later was driving for Lotus in the Austrian Grand Prix.

His career did not accelerate until he moved to Williams-Honda in 1985. That year he won his first Formula One race, the European Grand Prix at Brands Hatch. Since then he has had seven more successes. In 1986 he won nine races (five) and led for most laps, but he was still second to Prost at the end of the season because the Frenchman is renowned for using his wits and a sense of percentages to gain points in winning places in the first six.

It is well known that Mansell stuck his home to back his early involvement in motor racing. Now he is among the high-earning elite, and has two children to consider. But his wife Rosanne supports him utterly, and was seen to sob openly at Adelaide last autumn. "Oh Christ, not now again," she said. "How could it happen now?"

A loser's lot is not a happy one. But Mansell will not be a loser for long.



Test Cricket: Andy Jalil surveys Pakistan's blend of experience and youthful talent

No easy task for Imran's likely lads

an overpowering effect on newcomers' morale.

There was a time when an entire Pakistan team could be selected from those who were playing county cricket in England. That era is now gone. It was great while it lasted. It was also lucrative, lasting for over a decade, from the early 1960s when the concentration here of cricketers from abroad really took place.

Imran is one of the greatest all-rounders playing to-day. It will be interesting to see how he compares at the end of this series with England's Ian Botham. The last time the two met in direct confrontation in a Test series in England was in 1982, when in five innings Imran's aggregate was 212, averaging 53.00. Botham scored 163 in six innings, averaging 27.16, and Imran was man of the series.

With the resulting restrictions that were imposed on the employment of overseas cricketers, to just one per

county, Pakistan's contingent gradually dwindled. The one member of the current squad still engaged with an English county is the captain, Imran Khan. Considered almost a native of Sussex, his experience of English conditions will hold the younger members of the current Test team in good stead.

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This time it might be Botham's turn—or further confirmation of Imran's superiority. Either way, the series should see Imran become the first Pakistani bowler to take 300 Test wickets.

Imran's deputy, Javed Miandad, is rated by many as among the world's best batsmen at present. He is certainly excellent when batting on a difficult pitch. Like his captain, Miandad has had extensive experience of English cricket, first with Sussex, then with Glamorgan, where he holds several batting records, one of them for the fourth wicket against the touring Australians in 1985.

This was from an unbroken stand of 306 that he crafted in partnership with that talented but enigmatic Pakistan bats-

man, Younis Ahmed. It is imperative for England's bowlers to curb Miandad's batting if they hope to keep Pakistan's totals within reach, for his ability and shot improvisation are outstanding, accounting for nearly 6,000 Test runs at an average of 53.55.

Wasim Akram, the 20-year-old left-arm fast bowler and attacking batsman, is the squad's most exciting prospect, his captain predicting that he will become the best cricketer in the world within the next three years. In only his second Test match, at the age of 18, he became the youngest bowler to take 10 wickets. His achievements have been consistent, and it is not surprising that Lancashire have given him a six-year contract from next season.

A key member of the squad is the feared leg-spin and googly bowler, Abdul Qadir, who has baffled batsmen of every Test-playing country, not one of them claiming to be able to read him with any certainty.

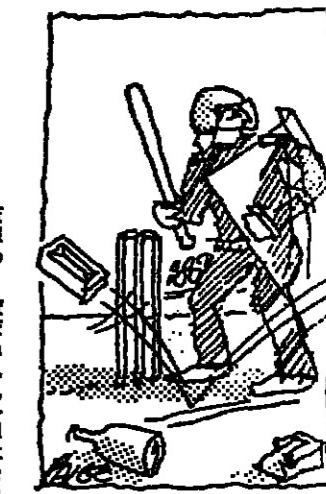
The mesmerising effect that he has on batsmen was again last winter when he claimed six West Indian wickets for 16 as Pakistan set about demolishing this powerful batting side for 53, their lowest-ever total. He remains Pakistan's trump card.

Overall, the squad comprises an interesting blend of youth and experience. Among the promising young players are Rameez Raja, brother of Wasim, well known in England; Saleem Malik, who hit a century against England when the two teams last met, and Shoaib Moham-

mad, son of the legendary Hanif and whose uncles, Mushtaq and Sadiq, are no strangers to English cricket.

Pakistan's last tour of England, in 1982, had a tinge of controversy about it. Both Imran, captaining then as well as the team's manager, Iftikhar Ali, spoke forthrightly about the simplicities and how—in their view—it cost them the series. Let us hope that this series is free of such controversies.

England's cricketers are on a crest at present, following the successes of last winter in Australia and a whole string of one-day victories. But the difference that so clearly exists—both in style and strategy—between one-day internationals and the serious nature of Test cricket

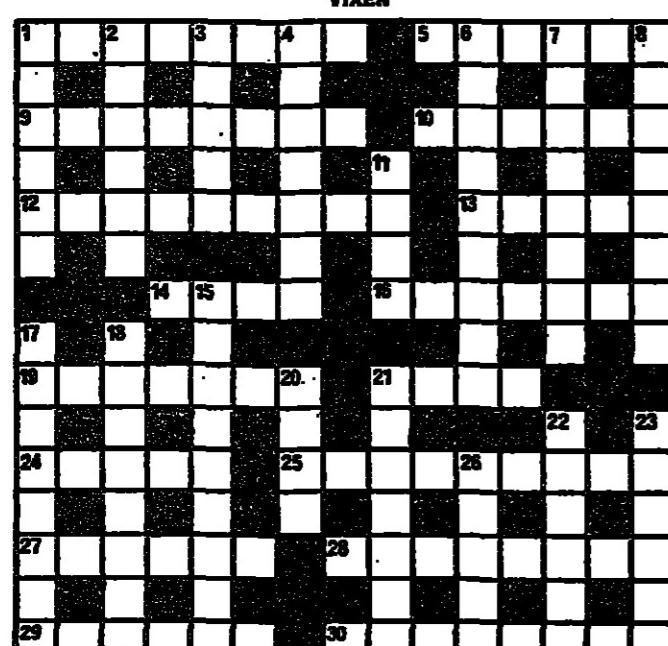


is so marked that no real conclusions can be drawn about Pakistan's chances.

The real test of strength is yet to come. If Imran can demonstrate his determination and confidence in his young, talented squad, we shall have a fascinating summer of cricket.

FT CROSSWORD PUZZLE No. 6,339

VIXEN



Prizes of £10 each for the first five correct solutions opened. Solutions to be received by next Thursday, marked Crossword on the envelope, to The Financial Times, 10 Carlton Street, London EC2P 4BY. Solution next Saturday.

ACROSS

- Fine the worker taking part (8)
- A woolly ball for small dogs (5)
- Divided about the page being in occupation (8)
- Forwarded foreign coin—not for return (4, 2)
- Note meant to make amends (9)
- Poles, forever short, are derisory (5)
- Work in a shop usually involves dealing with people (4)
- Shingle may be used in this country (7)
- Clothing garment (7)
- Quite deliberate ignores copper on back-street (4)
- A cereal or fruit (5)
- It's too soon for the production of purer meat (5)
- Not in appropriate clothing (6)
- Service flat—bargain price! (8)
- A good man prevailing where there's controversy (6)
- A little money and book given to keep— (8)
- DOWN
- A simple catalogue (6)
- The wise man takes no rest (6)
- Move to put trainee in a team (5)
- Writing about irritation caused by food-containers (7)
- Supervision could be a mistake (9)
- State shortly the jerk is pitiable (8)
- Top people may display no charms (8)
- A gathering in really nasty environs (4)
- He goes to the court even over a quite petty dispute (8)
- Can't go, so works out some figures (8)

SOLUTION AND WINNERS OF PUZZLE No. 6,338

SHUTTLESERVICE
S T O A A U N V
Q U E S S I M P U R E
F A C T O R Y G A M E
S T O R I C W E S T P U N I K
P I S T A C H I C D E P O T
R A C I A N T I E R I N
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I N C E P T I C A L T A
E G E R I C A
B R O C H E R E P O R T

Ms. M.M., Goyley, Cannock, Staffs; Mr Bill Andrews, London W6; Mr R.H. Jones, Manchester; Dr W.G. Cross, Christchurch Dorset; Mr Marcus Macrae, Trinity College, Cambridge.

SATURDAY

TELEVISION AND RADIO

t indicates programme in black and white

BBC 1
8.30 am Family-News. 8.35 Documentary: "The Story of the First World War." 9.00 Weather. 9.15 Grandstand including 11.00 World Cup Rugby; 12.00 Motor Racing; 12.45 Boxing; 1.00 News; 1.05 "The Big Picture"; 1.30 "Race from Lingfield" at 2.00, 2.30 and 3.00; 2.05 and 2.35 Show Jumping/Cycling; 3.05 Cycling; 4.35 Show Jumping; 5.05 News; 5.30 "The Big Picture"; 5.55 "Rolf Harris Cartoon Time"; 6.00 Oliver Twist; 6.20 "City on Fire"; 6.30 "Bob Says Opportunity Knocks"; 6.45 "The Big Picture"; 6.55 "Cagney and Lacey"; 7.05 Monty Python's Flying Circus; 7.30 "Lion in Winter"; 7.45 "The Next Step"; 8.05 "Wimbledon Tennis"; 8.30 "The Clive James Show"; 9.05 "LWT News Headlines" followed by Australian "Silent Reach" (Part 1), starring Robert Vaughan; 12.45 "Charlie's Angels"; 1.00 "LWT News Headlines" followed by Central News Closedown, followed by Central Jobfinder.

CHANNEL 4

9.25 pm Pets in Particular. 9.50 4 What It's Worth. 10.45 The Living Room. 11.15 "The World—A Television Story." 11.30 Christmas Day Cartoons. 11.45 "World Animation" featuring the Slave Girl. 12.00 "The Five Peasies" starring Danny Kaye and Robert Redford. 12.30 "The Big Picture"; 1.00 "The Big Picture"; 1.30 "The Big Picture"; 2.00 "The Big Picture"; 2.30 "The Big Picture"; 3.00 "The Big Picture"; 3.30 "The Big Picture"; 4.00 "The Big Picture"; 4.30 "The Big Picture"; 5.00 "The Big Picture"; 5.30 "The Big Picture"; 6.00 "The Big Picture"; 6.30 "The Big Picture"; 7.00 "The Big Picture"; 7.30 "The Big Picture"; 8.00 "The Big Picture"; 8.30 "The Big Picture"; 9.00 "The Big Picture"; 9.30 "The Big Picture"; 10.00 "The Big Picture"; 10.30 "The Big Picture"; 11.00 "The Big Picture"; 11.30 "The Big Picture".

BBC 2

9.45 pm Chess Classic. 10.15 Film: "The Big Chill." 10.45 "The Living Room." 11.15 Christmas Day Cartoons. 11.45 "World Animation" featuring the Slave Girl. 12.00 "The Five Peasies" starring Danny Kaye and Robert Redford. 12.30 "The Big Picture"; 1.00 "The Big Picture"; 1.30 "The Big Picture"; 2.00 "The Big Picture"; 2.30 "The Big Picture"; 3.00 "The Big Picture"; 3.30 "The Big Picture"; 4.00 "The Big Picture"; 4.30 "The Big Picture"; 5.00 "The Big Picture"; 5.30 "The Big Picture"; 6.00 "The Big Picture"; 6.30 "The Big Picture"; 7.00 "The Big Picture"; 7.30 "The Big Picture"; 8.00 "The Big Picture"; 8.30 "The Big Picture"; 9.00 "The Big Picture"; 9.30 "The Big Picture"; 10.00 "The Big Picture"; 10.30 "The Big Picture"; 11.00 "The Big Picture"; 11.30 "The Big Picture".

ITV

11.57 am HTV News. 1.00 pm "Highway to Heaven" (TV movie). 12.35 am Late Call.

TSW

11.57 am TSW News. 1.00 pm "Tightlines"; 1.15 "The Saturday Movie"; 1.30 "The Sunday Movie"; 1.45 "The Sunday Movie"; 1.55 "The Sunday Movie"; 2.00 pm "Tennis"; 2.15 "The Sunday Movie"; 2.30 pm "The Sunday Movie"; 2.45 pm "The Sunday Movie"; 2.55 pm "The Sunday Movie"; 3.00 pm "Postscript".

ANGlia

12.35 pm Marching Praise. 1.00 pm Star Frost. 1.30 "The Incredible Hulk"; 2.30 "Cartoon Time"; 5.05 The A-Team. 6.00 Right to Reply. 6.30 The Grumbleweeds Show. 7.30 "Cybernetics"; 8.00 "The Big Picture"; 8.30 "The Big Picture"; 9.00 "The Big Picture"; 9.30 "The Big Picture"; 10.00 "The Big Picture"; 10.30 "The Big Picture"; 11.00 "The Big Picture"; 11.30 "The Big Picture"; 12.00 "The Big Picture"; 12.30 "The Big Picture"; 13.00 "The Big Picture"; 13.30 "The Big Picture"; 14.00 "The Big Picture"; 14.30 "The Big Picture"; 15.00 "The Big Picture"; 15.30 "The Big Picture"; 16.00 "The Big Picture"; 16.30 "The Big Picture"; 17.00 "The Big Picture"; 17.30 "The Big Picture"; 18.00 "The Big Picture"; 18.30 "The Big Picture"; 19.00 "The Big Picture"; 19.30 "The Big Picture"; 20.00 "The Big Picture"; 20.30 "The Big Picture"; 21.00 "The Big Picture"; 21.30 "The Big Picture"; 22.00 "The Big Picture"; 22.30 "The Big Picture"; 23.00 "The Big Picture"; 23.30 "The Big Picture"; 24.00 "The Big Picture"; 24.30 "The Big Picture"; 25.00 "The Big Picture"; 25.30 "The Big Picture"; 26.00 "The Big Picture"; 26.30 "The Big Picture"; 27.00 "The Big Picture"; 27.30 "The Big Picture"; 28.00 "The Big Picture"; 28.30 "The Big Picture"; 29.00 "The Big Picture"; 29.30 "The Big Picture"; 30.00 "The Big Picture"; 30.30 "The Big Picture"; 31.00 "The Big Picture"; 31.30 "The Big Picture"; 32.00 "The Big Picture"; 32.30 "The Big Picture"; 33.00 "The Big Picture"; 33.30 "The Big Picture"; 34.00 "The Big Picture"; 34.30 "The Big Picture"; 35.00 "The Big Picture"; 35.30 "The Big Picture"; 36.00 "The Big Picture"; 36.30 "The Big Picture"; 37.00 "The Big Picture"; 37.30 "The Big Picture"; 38.00 "The Big Picture"; 38.30 "The Big Picture"; 39.00 "The Big Picture"; 39.30 "The Big Picture"; 40.00 "The Big Picture"; 40.30 "The Big Picture"; 41